

FINANCIAL TIMES

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NEWS SUMMARY

Short-term rates up again in U.S.

Short-term interest rates in the U.S. soared again yesterday. The rise in the prime lending rate from 17.5 to 18 per cent was continued by most large banks, including Citibank and Bank of America. Some analysts believe it will go higher in response to feverish conditions in the credit market.

The Federal Funds interbank

GENERAL

Israel takes firm line on air missiles

Israel says it will not tolerate the stationing of Syrian anti-aircraft missiles in Lebanon.

If diplomatic efforts fail to secure their removal, it says it will take military action to destroy them. Back Page

Botha's victory

South African Premier P. W. Botha's National Party won 131 of the 165 elected seats in the general election—a gain of 11—but its share of the poll fell 65 per cent to 55. The liberal Progressive Federal Party gained nine seats, to total 26. Feature, Page 24. Back Page

EEC action

The EEC is to take legal action against France, West Germany and Belgium, who refused to pay for £163m extra social spending voted by the European Parliament. Britain is to be taken to the European Court for banning milk imports.

100 MPs in demo

About 100 Labour MPs, including Dennis Healey, Eric Varley and Neil Kinnock, took part in a demonstration against unemployment outside the Employment Department. Police had to clear a path to allow angry Minister James Prior to leave. Picture, Page 12.

Democrat drive

The Social Democrats announced that their leaders would address meetings in more than 40 towns in the next four months. Moves are being made to build support among the unions. Page 12.

Policeman shot

An off-duty policeman, P.C. Neil Lorrenson, was shot on the steps of the London Hospital after chasing two men who stole money from a security van in the Mile End Road. His condition was said to be satisfactory.

Radio solidarity

The Polish Government has agreed to give the union Solidarnosc broadcasting time on radio and television.

Horsemeat case

Swansea Council has taken out summonses against two companies and a supplier alleging 85 offences connected with the supply and sale of horsemeat from a knacker's yard.

FT accolade

The Financial Times was voted the world's most reliable English-language business journal in a survey of more than 1,300 executives in the U.S., Europe and the Far East. Page 8.

Briefly

Two Libyan pilots were killed in training flights from Hamble, Hants, when their Cherokee light aircraft collided.

Two "good amateur" paintings by Prince Andrew are to be shown in a Falmouth exhibition.

GCHQ is setting up an inquiry into sport sponsorship in GCHQ, headed by Labour MP Tony Howell.

Homes of Lords roof repairs will cost at least £2m and will take four years.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

Royal Biscuit	50 + 8	Royal Insurance	392 + 14
AF Jods	362 + 27	Tunnel "B"	421 + 21
AF Cigars	436 + 18	Turner and Newall	113 + 7
AF Beer	546 + 26	Unilever	544 + 26
AF Wine	59 + 7	United Wires	521 + 14
AF Aerospace	272 + 12	Willis Faber	335 + 10
AF General	27 + 10	Wimpy (G)	239 + 12
AF Central Bank	209 + 45	NCC Energy	135 + 13
AF Australia	137 + 13	CRA	256 + 12
AF Canada	58 + 5	Central Pacific Mins.	117 + 7
AF India	57 + 6	Charter Cons.	135 + 24
AF South Africa	57 + 6	East Dagazonten	193 + 18
AF Italy	57 + 6	Hampshire Arcus	100 + 10
AF Spain	57 + 6	Mount Lyell	550 + 20
AF France	57 + 13	RTZ	156 + 15
AF UK	70 + 15	Falls	148 + 19
AF Germany	70 + 16	Crouch Group	156 + 14
AF Switzerland	70 + 17	Davies and Newman	143 + 18
AF Sweden	70 + 18	Dunwiches	18 + 4
AF Norway	70 + 19	Kaep Group	18 + 5
AF Denmark	70 + 21	Williams and James	95 + 9
AF Portugal	70 + 21	Hutton Field	97 + 15

Atkins accuses IRA of creating climate of 'tension and fear'

BY STEWART DALBY AND WALTER ELLIS IN BELFAST

HUMPHREY ATKINS, Northern Ireland Secretary, yesterday accused the Provisional IRA of having deliberately planned and created a climate of "tension and fear" in the province.

His attack on the province's main Republican terrorist group was delivered as Mr. Bobby Sands, the hunger-striker in the Maze prison outside Belfast, was approaching death on the 61st day of his fast.

He is demanding prison conditions which the UK Government has rejected as being the equivalent of granting political status.

Mr. Atkins' attack was the most forthright condemnation of Provisional strategy that he has made since becoming Secretary of State.

He said: "They have brought about considerable community concern by cynically playing upon and fostering inter-sectarian fears with the objective of establishing conditions in which violence can be fully launched and subsequently justified."

In a long statement issued from Westminster he said the Provisional IRA was considering

evacuating residents from

part of Belfast to another,

burning down the empty houses and then attributing the blame to Protestant Loyalists.

He continued: "Already they have actually ear-marked houses for these intended evacuees, and owners have been ordered to co-operate. In other areas the Provisional IRA are suggesting that arms intended for use against the Catholic community have been moved in."

Mr. Atkins said leaflets were circulated saying certain areas would be overrun by Loyalist paramilitary groups led by the security forces. He said the leaflets called on residents to stockpile food and other essential commodities.

"Those who will not co-operate in supporting the hunger strike are told they will not get essential goods which the Provisional IRA claim they will control in a crisis. Most contemptible of all, they plan wherever possible to use young people in the confrontation they seek with the police."

The IRA accused Mr. Atkins of making a "major attempt" to divert attention from the hunger strike and the determination of the hunger strikers.

It said in a statement: "The

IRA are not involved in whipping up nationalist fears—the British Government and the Loyalists are the experts in this field."

As tension mounted in Belfast yesterday Republican and Loyalist groups in the city were organising a campaign of food storage in preparation for violence.

Bread supplies were severely run down by mid-morning.

Yesterday Mr. Sands's mother visited him. On leaving the prison she said: "We are prepared for the end." She said she had promised she would not ask for him to be force-fed.

Father John Magee, the Pope's special envoy, tacitly admitted that his mission to persuade Mr. Sands and three other hunger-strikers to call off their fast had failed.

The Provisional Sinn Fein does not deny contingency plans were made for defence and evacuation in the event of Mr. Sands dying. It denies, however, that they are planning a campaign of bombings and murders.

The IRA accused Mr. Atkins of making a "major attempt" to divert attention from the hunger strike and the determination of the hunger strikers.

Why IRA might not intensify violence, Page 7

WALL STREET

was down at 1,061.44 near the close. Page 42

DOLLAR eased to DM 2.21 (DM 2.2110) and SwFr 2.02 (SwFr 2.9210) but firmed to Y215.60 (Y214.65). Its trade-weighted Index rose to 103.3 (103.2). Page 36

STERLING lost 20 points to \$2.1405, its lowest closing level since early April last year. It weakened to DM 4.7300 (DM 4.7375) but rose 1 cent to FFr 11.2425 (FFr 11.2325). Its Index was unchanged at 93.9. Page 36

GOLD rose \$41 in London to \$482. Page 36

DAILY SUGAR price in London fell by £10 to £173 a tonne, the lowest since January

1979. Futures rallied, the October position closing £7.45 up at £192.825 a tonne. Page 43

MEXICO announced the discovery of its first commercial oil and natural gas reserves in the Gulf of California

UNITED AIRLINES of the U.S. sent five manufacturers specifications for 800 (£42bn) worth of aircraft it intends buying between 1988 and 1992.

ROLLS-ROYCE, the state-owned aero-engine manufacturer, cut its net loss from £63m to £27m last year. Back Page; Drive to better productivity, Page 9

RIVAL BIDS for the Royal Bank of Scotland are likely to be referred to the Monopolies Commission. Back Page

LIVERPOOL PORT achieved its target of 1,250 voluntary redundancies among dockers.

HOVER, domestic appliance maker, had a first quarter pre-tax loss of £3.82m compared with £1.77m profits. Page 26; Lex, Back Page

JOHN NOWLEM, construction group, increased taxable profits by 9.5 per cent to £8.26m last year and is making a £3.26m rights issue. Page 28

MR. NICHOLAS GOODISON, chairman of the London Stock Exchange, has added his voice to the criticism of Mr. John Biffen, the Trade Secretary, over his conduct in the tangled affairs of the St. Piran mining and building group.

His hard-hitting statement was an unusually open attack by the Stock Exchange on the conduct of a Minister.

Last month Mr. Biffen rejected the recommendations of two Trade Department inspectors that he use his powers to wind up the group, at the centre of controversy for the past two years over the influence of Mr. Jim Raper, whose master company is in Hong Kong.

Mr. Goodison criticises the Department of Trade for being

unnecessarily weak." The City authorities took all steps available to them and expected the Trade Secretary "to take appropriate action" when the facts about St. Piran were established.

Having appointed inspectors, Mr. Biffen "should have accepted their advice."

Defending the role of the City's self-regulatory system in the St. Piran affair, Mr. Goodison said that the case "points not to a weakness in non-statutory regulation, which has worked with remarkable effectiveness for many years, but in statutory regulation."

The two should work in partnership, he said, but "this occasion the statutory part of the partnership seems to have been unnecessarily weak."

Department of Trade is investigating.

spector's recommendation last month that St. Piran be wound up followed a 12-month investigation. This advice was rejected by Mr. Biffen.

Since the report was published Mr. Raper's company Gasco Investments has acquired control of St. Piran with a 60p a share bid, despite serious criticism last year from the Takeover Panel, and a requirement under the Takeover Code that Mr. Raper make a bid at 88p.

Mr. Geoffrey Knight, a deputy chief executive of the Stock Exchange, said yesterday that Mr. Goodison's statement "reflects a view in the City."

Mr. Stanley Clinton Davis, Opposition spokesman on Trade, has written to Mr. Biffen accusing him of "positively assisting" Mr. Raper in acquiring St. Piran.

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Growers welcome aid, Page 43

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W. German current account deficit doubles

BY STEWART FLEMING IN FRANKFURT

A SURGE in imports plunged the West German international trade balance back into the red in March for only the third time in 13 years.

The visible trade deficit was DM 134m (£22.7m), after DM 864m (£18.5m) in February.

The overall deficit on the current account in the month more than doubled to DM 2.8bn (£59.5m).

The figures were greeted with dismay by some German bankers partly because March

has normally been a strong month for the German trade accounts but also because recent signs of a strengthening of the Federal Republic's trade performance would be sustained.

Bankers suggested that the latest figures will make it even harder for the Bundesbank, the West German Central Bank, to relax its tight monetary policy.

For the whole of the first

quarter, the current account deficit has soared to DM 9.3bn compared with DM 5.1bn in the first quarter of 1980.

The continued deterioration of the West German current account—in spite of the evidence that oil imports are running at a lower level than a year ago, and in spite of the weakening economy—is particularly worrying to senior Government officials, one of whom remarked that the latest figures underlined

the scale of the task which Germany faces if it is to help the steady weakening in the past two years.

On the foreign exchange markets, the D-mark was again weak against the dollar, prompting both official and, according to dealers, open market support intervention by the Bundesbank.

But there had been reports this week that the trade figures would be poor, and the actual announcement did

not spark renewed heavy selling of marks.

Some dealers suggested that the German currency might come under further pressure next week. But with a new banking month opening, short-term German interest rates might rise and this could in turn help.

Yesterday the mark opened in Frankfurt at around DM 2.2155, fell slightly to around DM 2.2170 before closing around DM 2.2070.

Giscard chides hesitant Gaullists

PRESIDENT Valery Giscard d'Estaing yesterday showed that he was becoming increasingly worried about the outcome of the French presidential election on May 10 when he chided the Gaullist RPR Party for not making up its mind which way to vote.

The outgoing President's statement coincided with reports that a public opinion poll due to be published tomorrow by the news magazine *Le Point* favoured M. François Mitterrand, the Socialist challenger.

M. Giscard d'Estaing, who was speaking to 500 representatives of the liberal professions, said he could not understand how Gaullists could vote for a candidate who would be elected with the support of the Communists. It would be illogical for those who called for the elimination of M. Mitterrand in the first round to choose him in the final ballot.

The weekend means that the break will run into May 3, which is a pre-war holiday marking the introduction of a reforming constitution in 1791 which helped to bring about Poland's partition.

This anniversary, ignored until now by the authorities, will be celebrated by Solidarity

Australia shaves £333m off public spending

BY PATRICIA NEWBY IN CANBERRA



Mr. Fraser . . . 'sacking' inevitable'

telecom, the country's telecommunications authority.

However, the Prime Minister has a major hurdle to overcome in persuading state governments to fund the programmes Canberra wants to shed. Large areas of health and education are to be transferred to the states. Other transfers include part of the Commonwealth railways, responsibility for regulation and control of nuclear activities, and administration of national parks.

The President was clearly referring to the positions adopted over the past few days by the Communist and Gaullist RPR Parties, both of whose candidates—M. Georges Marchais and M. Jacques Chirac, respectively—were knocked out in the first round of voting last Sunday.

Whilst the Communist Party's central committee has issued an unconditional appeal to its supporters to back M. Mitterrand in the second round, the Gaullists' central committee took an even more ambiguous stand than M. Chirac.

"Everybody must decide for himself which way to vote according to his conscience while taking into account the interests of France," the resolution adopted by the RPR committee said. However, a number of leading Gaullists, including former Prime Minister M. Jacques Chaban-Delmas, M. Maurice Couve de Murville and M. Pierre Messmer, have declared their support for M. Giscard d'Estaing.

Meanwhile, the two surviving candidates for the presidency have become engaged in a curious battle over the organisation of a televised debate between them before the final ballot. The result may be that the confrontation will not occur.

M. Mitterrand, who plainly still has had dreams about the drubbing he received from M. Giscard d'Estaing in previous face-to-face encounters on TV, such as the one during the 1974 presidential election campaign, has set a large number of pedantic provisos for the debate.

His 22 conditions, which include the presence of two journalists on each side who will be able to ask questions and thus reduce the direct exchanges between the candidates themselves, have been rejected by M. Giscard d'Estaing.

M. Giscard d'Estaing's spokesman, M. Jean-Philippe Lechat, the former Culture Minister, said M. Mitterrand had rejected "the classic form of debate for which all Frenchmen knew the rules."

Mr. Jenkins will become the Commission's senior representative at the meetings of EEC ambassadors and its official responsible for monitoring developments in political cooperation.

UK 'breaking embargo' on arms for South Africa

BY DAVID TONGE

THE ANTI-APARTHEID Movement yesterday accused the British Government of breaking the mandatory United Nations arms embargo on South Africa.

Just before a sensitive UN vote on whether to extend the range of sanctions against South Africa, the movement released photographs of a South African registered Hercules transport aircraft being loaded with Plessey radar equipment. The photographs were taken on Wednesday at Burn airport.

He confirmed that the equipment was for air surveillance and was being supplied under a contract approved by the Labour Government in 1977. He said that Lord Carrington, the Foreign Secretary, had explained this in a letter to the movement in September 1979.

However, the movement said yesterday that its previous complaint had been about radar with dual civil and military uses. The latest shipment was for military use only. The Foreign Office had refused to answer further enquiries on the contract, it said.

Yesterday the company had no comment.

The UN arms embargo, introduced in 1977, calls for a ban on shipments of "arms and related material of all types." Yesterday a Foreign Office official said that the matter had been looked into and insisted there had been no infringement of the UN arms embargo.

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Bert Lewin (Liberal) and Mr. Carl Bildt (Moderate), the undersecretaries in the Prime Minister's office responsible for co-ordinating policies.

Mr. Lewin stressed the difficulty for a Government with a vulnerable majority to take "in total confrontation with the labour movement" measures which might easily be depicted as favouring the propertied.

Mr. Bildt reported that a government seemed to be a government if it allowed the opposition to become a deciding factor in formulating policy.

For the Centre and Liberal parties the agreement with the Opposition on taxation was a "historic compromise." For the Moderates it was a "historic surrender."

Whatever new twist sheep farmer Falldin may be able to give to the plot, this week's happenings can only have increased the odds on a Social Democrat return to power—perhaps before the election constitutionally due in September 1982.

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Polish hardliners stay in power

BY CHRISTOPHER BOBINSKI IN WARSAW

A POLISH Communist Party Central Committee meeting ended in the early hours of yesterday morning, brought changes in the leadership, but left noted hardliners in the Politburo.

One hardliner, Mr. Stefan Olszowski—until now in charge of the media—now also takes responsibility for foreign relations. Another, Mr. Tadeusz Grabski, was chosen to head a 15-man committee to prepare a report on how much responsibility for Poland's crisis should be attributed to the previous leadership.

But the meeting brought no general condemnation of reformers in the party, and thus

soothed fears raised after a visit to Warsaw last week by Mr. Mikhail Suslov, the top Soviet ideologist.

The meeting brought two spokesmen for the party rank and file into the Politburo. One, Mr. Gerard Gabry, is a miner, and the other, Mr. Zygmunt Wronski, is from the Urus tractor works.

The gesture is designed to appease party members demanding that rank-and-file views be represented at the top. But the appointments are not necessarily a very radical departure.

Even though the two men have made outspoken speeches over the past few months, they have long had close links with the

party establishment. Mr. Josef Masze, the party first secretary in Opole, and Mr. Tadeusz Cypryniak, the first secretary at Szczecin, were also brought into the top leadership.

The meeting saw the dismissal of Mr. Josef Plukowski, the ex-Prime Minister, Mr. Emil Wojciechowski, and two other top leaders.

Mr. Olszowski came in for much criticism before and during the meeting for his handling of the media, and he owes his apparently strengthened position to the support of Mr. Suslov.

The changes in the party statutes, proposed by the Central Committee, to make the party more democratic, will not have satisfied the grass roots movement.

Theatres become stage for new-look May Day

BY OUR CORRESPONDENT IN WARSAW

THE RED FLAG and the national white and red flag are out on Poland's streets today for the first May Day in the country since the strike last summer.

Traditionally a giant parade drummed up by the Party authorities has spent most of May 1 marching past the leadership in Warsaw's main square. The pattern was repeated everywhere.

This year Solidarity, the independent union, claiming up to 10m members, has refused to take part in the demonstration and has organised cultural events instead. Members are being encouraged to go to the

theatre, watch films and listen to concerts.

The Party has, meanwhile, cancelled the marches in many places and replaced them with meetings. In Warsaw the authorities have decided to stick to the traditional demonstration but chosen a smaller square.

The weekend means that the break will run into May 3, which is a pre-war holiday marking the introduction of a reforming constitution in 1791 which helped to bring about Poland's partition.

This anniversary, ignored until now by the authorities, will be celebrated by Solidarity

Doubts grow over future of Gibraltar

BY RUPERT CORNWELL IN ROME

THE involvement of the church and of the Pope in particular, in the campaign for next month's abortion referendum, has rekindled the age-old controversy of Vatican interference in Italian affairs.

The Pope has spoken out several times against abortion, coming as close as he dared to urging Italians to repeal the existing moderately permissive legislation when they vote on May 17.

But what was a campaign against a crusade after the announcement that the Pontiff will be speaking in Rome on successive Sundays before the referendum, on subjects connected to the life of the family?

In the heated climate surrounding the vote, his appearance this Sunday at the giant

Palazzo dello Sport, and the following week at a rally in St. Peter's Square will end up almost inevitably as election rallies in which the full weight of the Pope's moral authority and popularity will be thrown into the battle.

The two of five or six points in the referendum are concerned with abortion, which is a desperately sensitive issue in overwhelmingly Catholic Italy.

The number of proposals is in doubt because a proposal to abolish courts martial may be overtaken by parliamentary approval before May 17.

The first, emanating from the left-wing Radical Party, would in effect, remove all restrictions on abortion. It has no chance of success.

But supporters of the existing

law are increasingly fearful that the other one, launched by Italy's Catholic-backed Movimento per la Vita (Movement for Life) and so resoundingly endorsed by the Italian church, might succeed.

The left and "lay" centrist parties oppose the proposals, which would have the effect of making legal abortion virtually unobtainable, except where the life of the mother was in danger, and have attacked the church bitterly for going too far in its involvement with a political concern.

The Italian episcopate has responded that it is a moral question on which the church has every right to speak. For its part, the Catholic Christian Democrat Party is trying to keep out of the fray.

Pope John Paul II . . . a most persuasive advocate

Eurocrats angry as top people take their leave

BY JOHN WYLES IN BRUSSELS

A EUROCRAT in Brussels enjoys somewhat more job security than the manager of a failing football club, but many staff at the European Commission have been shaken by a purge of senior officials who have been asked to leave "in the interests of the service."

The corridors of the Berlaymont, the Commission's headquarters, are echoing with plaintive tales of men with a lifetime's commitment to Europe suddenly learning that it was in Europe's interest that they should no longer be employed.

Altogether, 27 top officials, most of them in charge of

administrative units called directorates and aged between 50 and 60, will be taking their leave of the Commission over the next few months.

Some are going voluntarily, but it is said that the majority have been forcibly reminded of the "interests of the service."

Feelings which might have been soothed by the fact that this is not the sack—which can only follow a disciplinary offence—have, however, been upset by the insensitive way in which some of the departures have allegedly been handled.

"It is leaving a nasty taste," said one Eurocrat

of the 26.5bn a year bill appears to be receding following Eurocrat Commission discussion here yesterday.

The Commission seems unlikely to pursue the idea of national financing of the CAP as part of its work on the so-called mandate.

By the middle of June, the Commission has to indicate vari-

But the Community is not totally unfeeling and applies generous financial balm to any wounds inflicted. Most of those on what has been called the "hit list" earn upwards of £40,000 a year and will receive 70 per cent of their basic salaries for the next five years and then 60 per cent until they reach the age where they can lean back on a similarly munificent EEC pension.

Each new Commission—this one came into office four months ago—tends to shake out some senior staff, but there is no recollection of the employment tree being shaken as vigorously as this before.

Significantly, five director generals, the Commission's most senior full-time officials, have also taken early retirement. Un

til yesterday, the 45-year-old former British diplomat with extensive Commission experience, has been appointed deputy secretary general to the Commission. He succeeds Mr. Christopher Andland, who has become director-general responsible for energy.

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Commission's senior representative at the meetings of EEC ambassadors and its official responsible for monitoring developments in political cooperation.

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OVERSEAS NEWS

Kuwait oil workers on strike

By Kathleen Bishawi in Abu Dhabi

THREE THOUSAND workers at the Kuwait National Petroleum Corporation yesterday entered the third day of their ten day work stoppage, in the first serious strike in the Gulf oil industry.

More than half of the strikers are Palestinians, with Egyptians and Yemenis forming the remainder. Unconfirmed reports also suggest that some 50 Kuwait nationals are involved. Around 1,300 of the strikers are employed at the Shuaiba refinery, 900 work in the marketing division and 700 more at the Mina Al Ahmadi refinery.

Mr. Abdullah Al Saad, president of the workers' union said that the strike decision had been taken after talks broke down last week. Al Saad said the KNPC board had refused to come to an agreement in talks which had started nearly three years ago.

He told the Arab Times of Kuwait that the management had repeatedly procrastinated and asked for a postponement of the talks.

Unfair

The petroleum workers' leader said that the board had been unfair and "even inhuman" to the petroleum workers. Going to arbitration at this stage would mean another three-year wait for a decision.

Oil Ministry officials in Kuwait yesterday refused to comment, but in a recent statement to Kuwait's National Assembly, Sheikh Nawaf Al Ahmed Al Sabah, the Interior Minister, said that strikes were illegal. Sheikh Ali Khalifa, the Oil Minister, told the assembly members that the strike did not cover all categories of workers and that oil production and work at the refineries was continuing normally.

Recently there have been a number of strike threats in Kuwait, and last month a strike seemed to be on the horizon in the banking sector. Bank employees were complaining of proposals to institute job evaluations and corresponding pay scales into the industry.

Inquiry

This latest strike by oil workers presents the first major test of policy for the newly elected National Assembly. During the debate on the strike, members called for a full inquiry into the workers' grievances.

The oil industry workers are complaining about understaffing and demanding new recruitment to cope with the increasing work. Another complaint reported by the local Press was that KNPC had not accepted the resignation of some 35 workers who had sought to leave the company because of better offers they had received from the United Arab Emirates. Employees were seeking better pay or permission to leave.



The Damascus regime seems to have a limit beyond which it cannot be pushed, writes Roger Matthews

President Assad goes to the brink of war

U.S. concern as conflict increases

By David Buchan in Washington

THE U.S. Administration was yesterday watching the Lebanon fighting with mounting concern that Israel and Syria might be drawn directly into the conflict, a possibility that Mr. Alexander Haig, the Secretary of State described as "very worrisome."

More significantly, he was at last forced into signing a treaty with the Soviet Union, something he had resisted for so long.

The problems of Syria's foreign policy are intimately related to the decline of Mr. Assad's personal authority at home. Although never a popular leader in the mould of Egypt's President Nasser, Mr. Assad won initial respect by ending the chronic political instability and by effecting notable economic improvements.

But, as the economic potential of Syria came to be appreciated, so the challenge from members of the radical Islamic Moslem Brotherhood provoked a backlash from the regime which alienated important sectors of the population.

Alawite sect

Mr. Assad, as a member of the Alawite sect which represents less than 15 per cent of Syria's population, has been increasingly accused of putting his co-religionists into positions of authority. Attacks on prominent Alawites last year drew brutal responses from the regime, with parts of some northern cities being placed under a virtual state of siege. Even some more moderate Sunni Moslems, in the majority in Syria, were turned against the regime.

Mr. Assad has, accordingly, very little room to manoeuvre. He dare not show his weakness to his own people, to Israel, or to the Arab world. But he has never been a rash man and is well aware that in a full-scale war with Israel the odds would be heavily stacked against him.

His best hope must remain that the Soviet Union and the U.S. can reach a formula whereby both Israel and Syria pull back from the brink without too much loss of face. But, in the last resort, there is a consistency about Mr. Assad which suggests strongly that there is a limit beyond which he cannot be pushed.

The same message — that Israel should restrain itself — was passed direct to Prime Minister Begin by the U.S. envoy to Israel in Jerusalem. The State Department also called on the Soviet Union to use its influence with Syria to restrain its intervention, and again reinforced this by summoning Mr. Anatoly Dobrynin, the Soviet ambassador here, to the Department on Monday to repeat the message.

PRESIDENT Hafez al-Assad of Syria has this week been trapped by a cruel dilemma from which he will be fortunate to escape without suffering further damage to his domestic and international prestige.

This normally cautious and carefully calculating man stands on the brink of decisions which could have a critical bearing not just on his Presidency but also on the stability of Syria and the Middle East.

Mr. Assad would probably argue that it is his consistency in fighting for Arab rights which has brought this about, but he can take little satisfaction from an objective review of Syria's current position.

As Israel correctly calculated on Tuesday, Mr. Assad was bound to react when two Syrian helicopters were shot down near Zahlé in eastern Lebanon. If Syria had not responded, it would have been a denial of its claim to represent the heart of Arab nationalism, which has as its dream a solution of the Palestinian problem.

All-out war

By moving surface-to-air missiles into Lebanon to protect his forces, Mr. Assad knew precisely the gamble he was taking. Should Israel now seek to destroy the missiles, Mr. Assad will be forced to move closer to all-out war, in the awareness that he is almost friendless in the Arab world — although this situation might quickly change in the event of hostilities.

It is a sad irony for the Syrian leader that among the first steps he took on coming to the Presidency in November 1970 was to seek an end to Syria's self-imposed isolation. At the same time, he gave the country a degree of political stability it had not experienced since independence.

The Syrian dream, especially after the 1973 war, was for an Arab world, funded by vastly increased oil prices, to rid itself of superpower influence and to use its new unity and strength

to force from Israel the concessions needed to satisfy the aspiration of a Palestinian State. Mr. Assad went along, however hesitantly, with Dr. Henry Kissinger's step-by-step disengagement plan after the 1973 war and would almost certainly have agreed to a diplomatic solution to the Middle East crisis if Israel had agreed to pull out of all occupied territories.

However, not only did Israel fail to respond to those wishes, but Syria also found itself embroiled in Lebanon. It may be true that the Damascus regime likes to dream about a "Greater Syria" incorporating Lebanon. But Syria's military intervention in 1976 in that country came only after the

most agonised heart-searching. It was made, bitterly, against the Palestinians who with their allies were threatening to overrun the Christian community. Syria's peace-keeping methods in Lebanon have been crude, but its role in preventing the country slipping into total anarchy have been publicly appreciated even by the U.S. Lebanon has since proved to be Syria's Achilles heel, tying up nearly 30,000 troops, costing casualties, risking political unpopularity at home, and providing a backdoor through which Israel could probe and nudge at the Syrian regime.

Mr. Assad is not the sort of man who could even begin to comprehend the step President Anwar Sadat of Egypt took

when he travelled to Jerusalem in November 1977. The Syrians were appalled, not least because of their utter conviction that Mr. Sadat would emerge with nothing but a separate peace treaty. There is little satisfaction in being proved right.

He tried briefly to effect a reconciliation with neighbouring Iraq, but this founded on the impossibility of reconciling the two ruling Ba'ath parties. Relations with Jordan, once so good, have deteriorated to the same time, to such an extent that last autumn Syria was threatening to invade.

It was a measure of Mr. Assad's isolation that he proclaimed the intention to unite with notoriously fickle Libya.

The SAM-6 missiles which Syria has moved into Lebanon are their first public appearance in Moscow in 1987 and were used with particular effect by the Egyptian forces during the 1973 war with Israel.

Codenamed Gauful by Nato

forces, the SAM-6 is a fully mobile missile. Launchers and radar control systems are mounted on separate tracked vehicles. Its maximum altitude is about 13,000 miles and its minimum engagement zone about 3 miles. It has been shown to be very effective against low-flying aircraft, although countermeasures have been developed.

Syria may also have moved into Lebanon SAM-2 and SAM-3 missiles. SAM-2, code-named Guideline, has also been operational since 1987

Chairman Hua makes public appearance

By TONY WALKER IN PEKING

COMMUNIST Party Chairman Hua Guofeng made his first major public appearance last night in almost six months.

Chairman Hua, who is expected formally to step down as chairman at a forthcoming meeting of the Communist Party Central Committee, shilled and waved as he entered the main auditorium of the Great Hall of the People for the traditional May Day celebration.

Absent from the celebration were Deng Xiaoping, China's dominant politician and Hu Yaobang, the man tipped at one point to succeed Chairman Hua. Mr. Hu is General Secretary of the Communist Party.

China's inflation rate jumped to 7.5 per cent last year, according to figures released by the State Statistical Bureau, compared with an inflation rate of just under 6 per cent in 1979.

The May Day celebration held on April 30 is attended by

senior officials, representatives of the army and foreign diplomats and journalists. Correspondents here were informed in advance that Chairman Hua would preside.

Diplomatic observers here speculate that Chairman Hua's appearance indicates that the struggle over the leadership has been resolved. It is now thought likely that Hua Guofeng will be appointed a vice chairman of the party.

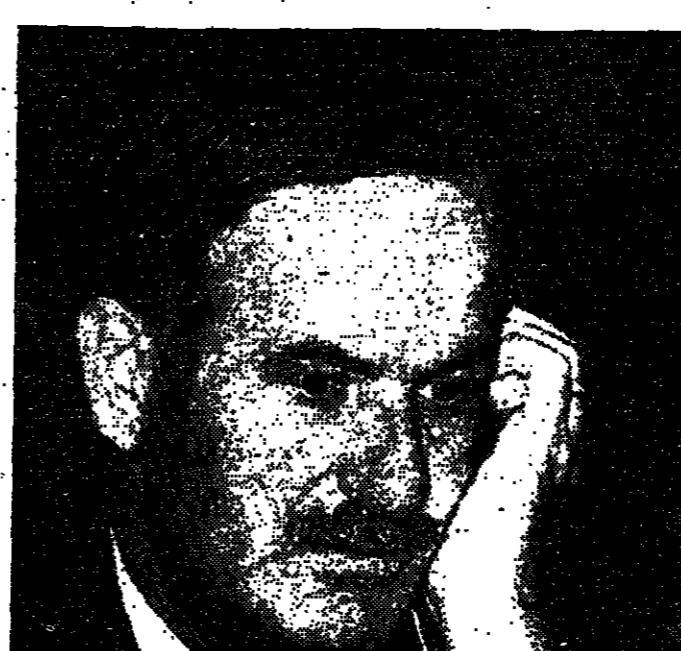
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Politics Today, Page 25

Saudis give support to Syria

By Our Damascus Correspondent



KING Khalid of Saudi Arabia yesterday sent a letter to President Assad. (Right) Syrian officials said, concerning Israel's destruction on Tuesday of two Syrian helicopters which were attacking Lebanese Christian Zahlé.

Soviet Union has sent a letter of support to Mr. Yasser Arafat, leader of the Palestine Liberation Organisation, over continuing Israeli raids on Syrian positions and refugee camps in southern Lebanon. ... AP adds: Libya yesterday placed its armed forces at Syria's disposal according to Syrian State Radio.

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allowed to come into force until they are priced

to play their match over the weekend.

SWINDON THE NEW TECHNOLOGY BASE

As a major developing centre in the electronics industry, Swindon has recently become the home of Logica VTS, international leaders of office automation systems.

Adjacent to the M4, Swindon guarantees superb communications by road, rail and air. The capital is only an hour away by high speed train. And it's even quicker to get to Heathrow than it is from central London.

There's guaranteed housing for key personnel.

A large underemployed workforce.

Full start up assistance, including introductions to funders.

And plenty of room for new enterprise, with offices, factory premises and sites ready for immediate occupation.

Get the facts from Douglas Smith, Industrial Adviser, Civic Offices, Swindon. Tel: (0793) 26161, or telex 44833.

JOIN THE SWINDON ENTERPRISE

WHAT IS THE DIFFERENCE BETWEEN 'NOT BEING CRIPPLED BY BAD DEBTS' AND 'KNOWING YOU CANNOT BE CRIPPLED BY BAD DEBTS'?

PEACE OF MIND. YOU ARE NOT IN CONTROL OF YOUR BUSINESS WITHOUT IT.

Company Directors: Why have one more ulcer than you need?

There is only one way you can give your mind to running and building your business. By not having anything extra to worry about.

So please read these five facts about your Debtor Asset today; they are not as well known as they should be. They could help you — and your business — to function more efficiently.

1 Now, as you are reading this, 40% of your Current Assets probably have no insurance cover.

What is your company's largest, most important asset? Prepare for a surprise. Almost certainly, it's something quite intangible: the money other people owe you — the Debtor Asset. Look at the diagram.

In effect, this is an investment in your customers' businesses. This is how you need to think of it. This is how you need to protect it.

Try a comparison. Suppose you had this huge sum of money invested, not in Debtor but in something else — say raw materials or finished goods. These would be under your own direct control. Debtor Assets aren't, to anything like the same extent.

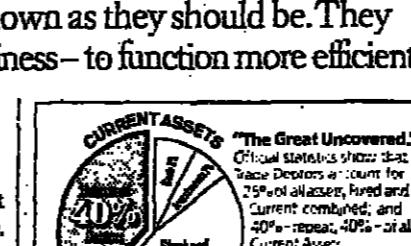
But what do you insure, and which do you leave uncollected?

2 It is the good debts you need to worry about. Not the bad ones.

The bad debt that cripples a company is always unexpected. Unthinkable, even.

Or at least it would have been, when it was incurred. Then, it was a good debt. You wouldn't have taken it on, otherwise.

Bad debts, in the sense that people



usually talk about them, are comparatively harmless; with a bit of luck. You provide for them. But —

What does your biggest customer owe you today? Could you provide for that?

Suppose he couldn't pay: what would happen to your business, to your employees, to your shareholders?

What would happen to you?

3 Credit insurance can help you run your business better.

4 Peace of Mind is knowing the worst can't happen.

Think about the firms who owe you money. More than 120 businesses go into liquidation every week. That's one every 20 minutes of the normal working day.

Some are quite small, of course. Others are not. You have only to read the papers.

If your reaction is, "I know my customers better than that!" we are glad to hear it. If we thought you were incompetent or slipshod, we wouldn't look at you.

But do you know your customers' customers? Taking it one stage further: do you know the people who buy from them? And so on?

Usually, you can't. But this is just the way bad debts can come at you — as though they were travelling down a line of dominoes. You can't see the first domino fall — but the last one could knock you flat.

What isn't your fault can still be your misfortune.

5 Last year, at Trade Indemnity, we insured £11 thousand million of Debtor Assets. We know what we are talking about.

We probably know more about credit assessment than anyone else, and so we should — we've been doing it since 1918. We have data on more than 400,000 companies and organisations in the UK alone.

This is why we can give quick, authoritative answers when your credit manager rings up and says, "Shall I take on so-and-so? Will you cover me if I do?"

AMERICAN NEWS

Bush hits out at lack of discipline among officials

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

MR. GEORGE BUSH, the U.S. vice president, believes that one of the biggest unresolved problems of the Reagan Administration remains the lack of discipline of some of its senior members.

In a television interview on Wednesday night, Mr. Bush named no names but accused some Government officials of "game playing" in leaking selected stories to the Press in order to enhance their own positions.

He suggested that Mr. Alexander Haig had been especially victimised by the process. Printed accounts of the split between the White House and the Secretary of State over the control of so-called "crisis management" (rested in Mr. Bush not Mr. Haig) "did an injustice" to the Secretary of State.

More generally, Mr. Bush was predictably euphoric about the accomplishments of the first 100 days of the Reagan presidency—as is a separate White House document which has been made available to the Press.

But Mr. Bush's sense that, at times, the Administration has been unable to speak with a clear, coherent voice, and has thus on occasion tended to confuse rather than enlighten, was

Senate approves \$3.25bn IDA contribution

BY DAVID BUCHAN IN WASHINGTON

A FIRST step to putting the World Bank back into the congressional lending business was taken when the U.S. Senate approved the principle of a \$3.25bn (£1.5bn) contribution to the International Development Association (IDA) over the next three years.

World Bank officials yesterday welcomed the Senate vote of 58 to 32 for the IDA funding, and said it clearly reflected pressure from the White House and Republican congressional leaders to whip many Republicans, who had rarely, if ever, supported foreign aid before, into line.

Congressional action on IDA funding is far from complete. Lending

but, yesterday, the Senate vote seemed to have spurred committee action in the House to move ahead with a first year contribution of \$540m for IDA in the current fiscal year.

The Reagan Administration has said it is vital that Congress should not lower the first year U.S. contribution to IDA—the fund administered by the World Bank that grants soft loans to the poorest Third World countries—below \$540m.

The IDA in any case ran out of new funds to lend early this month and until the U.S. Congress approves the principle of its 1980-82 contribution and a first year share, will not resume

Argentina closes border with Chile

By Mary Helen Spooner

ARGENTINA has closed its 2,800-mile frontier with Chile and mobilised troops along the border following the arrest of two Argentinian military officers in the Chilean border town of Los Andes on charges of espionage.

More embarrassing was the failure of the Administration to raise public awareness of its first foreign policy demarche over El Salvador. The New York Times reported the poll's findings as follows:

"Only 25 per cent of the public knew that El Salvador is in Central America. Twenty-eight per cent said it is in South America. Thirty-nine per cent conceded they did not know where it is, but others placed it in such locations as 'Louisiana, near Baton Rouge,' 'around Israel,' 'England, India, the Far East, the Middle East, Russia, Poland and New Mexico.'

Nor was the public particularly keen that the U.S. get involved at all. Seventy per cent said the U.S. should stay out, 12 per cent favoured diplomatic and economic support for the Duartian Government, 5 per cent wanted more arms sent and 3 per cent favoured dispatching U.S. troops.

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Imagine if you had earned £5,300 million worldwide last year, including £2,500 million in Britain.

How would you spend it? The possibilities are enticing. From riotous living to investment in Britain.

Investment in Britain? Yes, because that's the test of how much faith you have in the country's future.

It's a question we've had to ask about the money we earned last year.

Of the £2,500 million we earned in Britain, the first decision was made for us by the Chancellor.

He asked for, and got, £1,700 million as our British taxes for 1980. This £1,700 million is an undoubtedly help to the country. What we are doing with the £800 million he left us will help even more.

In creating new jobs. And greater wealth for all. For instance, to add to the £2,000 million we've already invested in the North Sea, we will be spending a further

£1,300 million on developing our deepest oil field yet.

In doing so, we are involved

in many British building contractors, engineering firms, equipment suppliers, fabrication yards, and construction companies.

An almost endless list, because each in turn involves others.

All in all, this year alone we'll be spending £1,000 million in Britain.

Which means lots more work, and lots more jobs in this country.

We'll also be spending millions to maintain our interests, not only in oil and petroleum products, but also in gas, chemicals and other natural resources.

And by broadening our business now, we're preparing to meet the difficult challenges that await us in the future.

Our commitment starts with our Chairman, Sir David Steel. Speaking to shareholders at this year's Annual General Meeting, he said:

"Our success is all the more important to Britain, now, in this time of great economic difficulty. It is only from healthy earnings that we can create the ever larger investments needed to lay the foundations for prosperity, and help to secure the country's future energy requirements."

To find out more, just fill in this coupon, and send it off. No stamp is necessary.

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Please send me a copy of your 1980 Annual Report.

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WORLD TRADE NEWS

East Germany is planning to buy cars from Japan

BY LESLIE COLITT IN BERLIN

EAST GERMANY is working out with Japan details of the purchase of some 10,000 Japanese cars to compensate for a halt in exports of Soviet cars to East Germany.

A deal is expected to be signed in Tokyo later this month when Herr Erich Honecker, East Germany's leader visits Japan. East Germany is also expected to buy Japanese micro-electronic technology which it wants to pay for with East German machine-tools.

The Soviet Union was to have exported 30,000 Lada cars to East Germany this year, but this was cancelled because of a widening East German trade deficit with Moscow.

In 1977, East Germany imported 10,000 VW Golf cars which it paid for with lignite and machinery. It is not known whether East Germany will also be able to pay for the Japanese cars with products.

Rather than buy more West German cars, East Germany has preferred to purchase small lots of Peugeots, Citroens, Fiat and Volvos to ease the enormous demand for cars in the country. This has entailed setting up new service stations for a small number of vehicles which will also be necessary for the Japanese cars.

The 10,000 imported Golfs were sold out in a few days and

led to widespread grumbling about official favouritism and escalating prices among East Germans who had been waiting eight years or more for a car and who went away empty-handed.

The Japanese cars, probably Toyota and Mitsubishi models, are expected to sell in East Germany for two-and-a-half times what they cost in West Germany—cash on the counter.

But meanwhile, individual spending power has built up even more in East Germany where citizens have large amounts of money in their savings accounts to be used for a car, when the 10-year waiting period is up.

Nissan and VW will produce Passats

By Our Tokyo Staff

THE CAR to be built by Nissan Motor in its production joint venture with Volkswagen will be a "new model" in Volkswagen's Passat range," Nissan announced yesterday.

Representatives of the textile and clothing, footwear and motor industries listed as "unfair or unjust" such practices as: fraudulent labelling to bypass import quotas; artificial energy pricing, hidden subsidies; "political pricing" by State trading corporations; dumping and lack of reciprocity in tariffs; and safety or technical regulations which effectively hinder imports.

"Fair trading is one of the foundation stones of the Government's policy, and this as

Exporters call for 'fair trading'

BY JAMES MCDONALD

BRITISH INDUSTRY will face a considerable volume of unfair competition from abroad and both the export and import fronts in the 1980s, speakers at an Institute of Directors' conference in London said yesterday.

To create the environment for such a policy to be successful demands the political will to combat protectionism and unfair trading."

Mr. Ian MacArthur, Director General of the British Textile Confederation, pointed out that the level of sterling coupled with the world recession, had led to a 20 per cent fall in the volume of textile exports, the closure of over 200 mills last year, and the loss of 121,000 jobs in clothing and textiles.

Against this background, import penetration had continued and had now reached 60 per cent in volume—the highest level ever.

"The textile industry can and

will meet fair competition. But it needs a trading environment which in future relates the level of imports to the level of demand, and a firm action by the UK and EEC to suppress or counter unfair trading practices."

Mr. Michael Feilden, Director General of the British Footwear Manufacturers' Federation, said free trade in footwear did not exist outside the EEC, some European Free Trade Area countries and the U.S. In most of the rest of the world, there were severe restrictions on foot-wear imports.

Among major exporters to the UK, he noted Korea with an 80 per cent import duty, Brazil with 170 per cent duty and an export duty on hides, and Spain with internal subsidies.

No-one wanted a trade war.

"But if we reciprocated, we would soon sit around the negotiating table and draw up fair rules for GATT."

Mr. David Cross, assistant secretary of the Society of Motor Manufacturers and Traders, spoke of "unfair technical barriers" against British vehicle exports.

The UK is one of the last free traders. Among the countries operating "technical and administrative barriers," he believed, were Japan, France and West Germany.

Miss Teresa Smallbone, senior researcher at the Consumers Association, declared: "We are not keeping up with the pace of technical innovation of our competitors, particularly in capital goods, but also in durable consumer goods and iron and steel."

Tokyo eases stand on U.S. sales

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

JAPAN'S "voluntary restraint" on car exports to the U.S. appears likely to have to run for at least two years instead of the one year originally envisaged.

This was the main outcome of yesterday's first round of talks between Mr. William Brock, the visiting U.S. Special Trade Representative, and Mr. Rokusuke Tanaka, Minister of International Trade and Industry.

Japan seems to have decided to yield to pressure for a two-year restraint programme after concluding that failure to do so would provoke the automobile lobby in Congress to put through protectionist legislation.

The Japanese motor industry has fought hard against anything more than a 12-month programme, but the Japan Automobile Manufacturers Association yesterday told MITI that it

was prepared to leave the final decision to the Government. Japan seems to have scaled down its ideas on the number of cars to be shipped under the agreement from the original figure of 1.7m to 1.6m units. This is the figure contained in draft legislation already before Congress.

However, the "base" used by Japan for calculating car shipments differs from that used in the U.S. so that the Japanese figures would actually give more latitude to exporters. Japan's virtual acceptance of U.S. demands for export restraint is being watched carefully in the EEC and Canada.

Mme Simone Veil, the President of the European Parliament, who is now visiting Tokyo, said last night that she thought an agreement on future levels of Japanese car exports to Europe was essential to the survival of the European industry.



Mr. Bill Brock, President of Reagan's Special Trade Representative, in the middle of sensitive talks with Japanese leaders.

Production of between 10,000 and 20,000 cars per month is regarded in Japan as the desirable minimum for a single production line.

But a number of Japanese companies have recently developed "mixed production" techniques whereby one production line can handle several types of cars. The Volkswagen Passat would probably be built in this way.

Questions which Nissan has to settle in further discussions with Volkswagen include the amount of local content in the car and whether or not any Japanese-made VWs will be exported.

Nissan says striking a balance between "European flavour" and an attractive price will be one of the major factors to consider in setting the amount of local content.

Volkswagen cars imported from West Germany at the moment sell mainly to high-income groups but a larger market will have to be developed for the Japanese-made Passat if the project is to be successful.

French groups in plastics joint venture

Paris—Ato-Chimie, a joint subsidiary of the Elf-Aquitaine and Cie Francaise des Petroles oil groups of France, has concluded an agreement with Toray Industries of Japan in the field of injection and extrusion plastics, it said yesterday.

Under the terms of the accord, Toray will have exclusive distribution rights for Ato-Chimie's "Risan" pellets as from July 1. Up to now, Japanese distribution has been handled by Nihon Risan, a joint subsidiary of Ito-Chimie and Taogosei.

Fiat Spa said its machine tools subsidiary Comar Industrial Spa signed a 1.75bn (£3.2m) contract with AB Volvo to supply Volvo with a plant to produce connecting rods for lorries from 1983.

Italsider wins £85m Soviet steel order

By RUPERT CORNWELL IN ROME

ITALSIDER, the steel company controlled by the State-owned IRI-Finsider conglomerate, has won a £200m (£45m) contract to supply the Soviet Union with 400,000 tons of welded steel pipe this year.

The agreement reached in the past few days and announced at the company's annual meeting, follows just one week after Dalmatia, another member of the Finsider group, signed a \$1bn deal to deliver 600,000 tons of seamless pipe and a steel mill to U.S. Steel of Pittsburgh.

ECGD backs £73m Morocco loan

BY PAUL CHEESRIGHT

THE BIGGEST UK export credit arranged for the Moroccan market was finally agreed yesterday when Societe Nationale de Sidérurgie (Sonasid), the State steel enterprise, signed the contracts for a DM 245m (£57.2m) loan arranged by Morgan Grenfell of London.

The loan, to finance the first stage of a steel plant construction project by Davy Loewy, the Davy Corporation's Sheffield unit, is guaranteed by the Export Credits

Guarantee Department.

It is the first buyer credit expressed in D-marks to be backed by the ECGD. However, the contract contains the novel feature of an option given to Sonasid under which it may switch the currency of the loan from D-marks to U.S. dollars.

This option may be exercised after the loan funds have been made available—that is, at the end of the construction period.

The funds are being pro-

vided by a consortium of international banks, some of whom are also involved with Morgan Grenfell in lending \$46m to the Moroccan Government for project costs not covered by the buyer credit. A further £13.5m is being provided by the UK Government through its official aid programme.

This blend of aid funds and commercial credits—a mixed credit—testifies to the UK Government's support for Davy in its successful contract bid.

UK company in India axle plan

BY JOHN GRIFFITHS

EATON AXLES of the UK has set up a joint venture with two Indian companies to make axles for the medium and heavy trucks market in India. It is understood that the Indian Government has approved a capacity of 20,000 units a year.

Eaton's partners are Wheels India, a domestic auto components manufacturing company, and Sundaram Finance Company. Eaton is a British subsidiary of Eaton Corporation of the U.S. and employs 800 people.

The three partners each have a 33 per cent stake in Axles India, the new company formed to run the project. The balance will be offered to the Indian public.

A production facility is being set up at Sripurambadar, in Chingleput district, with initial production due to start next spring.

Output from the plant will replace imported supplies of Eaton Axles to Ashok Leyland, the BL Indian venture which has about 25 per cent of India's expanding truck market.

Eaton adds: General Motors of Canada has sold 3,500 Malibu

Energy Review: The Philippines

A five-year plan to tap domestic resources

LIKE SO many other Third World countries which produce little or no oil of their own, the Philippines has been badly stung by the soaring cost of imported energy. In the space of less than a decade the country's oil expenditures have jumped from 13 per cent of total import costs to over 30 per cent.

Last year the Philippine oil bill, at \$2.7bn, accounted for around 32 per cent of imports and some 44 per cent of total export receipts. The growing alarm which this has produced among senior economic planners has spurred the Philippine Government to embark on what many claim is one of the Third World's most ambitious and comprehensive energy programmes.

Traditionally dependent on oil for over 90 per cent of its energy requirements—and until two years ago producing no crude of its own—the high cost of importing oil has been the major factor in the country's growing balance of payments problems and seems set to continue to bite into its economic growth prospects for some time to come.

A 65 per cent increase in the price the Government paid for its oil on world markets last year pushed the country's visible trade deficit up 27 per cent to \$1.9bn and forced the Government further to increase its already considerable foreign debt burden. At the end of 1980 the country's external debt amounted to \$12.3bn, up 25 per cent in a year and uncomfortably close to a 20 per cent debt service ratio.

Though the figures are likely to continue to look bleak for several years, the Government has already taken a series of steps which it believes should begin to break the back of the problem by the middle of the decade. In the next five years the Philippines plans to spend some U.S.\$900m in a bid to transform the country's whole energy mix.

If everything goes according to plan, by 1985 the country will have reduced its dependence on oil from 88 per cent to 50 per cent. But even more potentially exciting is its newly proclaimed target of increasing the indigenous energy content from 14 per cent at the end of 1980 to 56 per cent by 1985.

The five-year plan, which is a speeded-up and compressed

version of the country's total energy programme produced in 1978, calls for an even bigger effort to tap the country's considerable domestic resources of geothermal energy, coal and hydro-power.

The Ministry of Energy expects geothermal power—the country's rapidly growing star energy producer to increase from 3.42m barrels of oil (mboe) equivalent now to 19

year comprehensive energy programme produced in 1978, calls for an even bigger effort to tap the country's considerable domestic resources of geothermal energy, coal and hydro-power.

However, there are some doubts over the energy consumption projections on which the Ministry is basing its current programme. Last year the Government was forecasting total energy demand in 1985 of 133.7 mboe. At the time some thought this was over ambitious.

Arguments over projected energy consumption aside, it is clear the Philippine Government has devised a comprehensive

energy resources will be used to switch the fast-expanding power sector, which currently accounts for some 32 per cent of the country's total energy consumption, away from its dependence on oil. The Government expects to spend over \$1bn on doubling the country's existing 4,000 Mw capacity by 1985, all of which will be powered by indigenous energy. The investment will, according to the National Power Corporation, save the country from having to import an extra 24m barrels of oil.

According to Mr. Demetrio Paz, vice-president for corporate planning at the National Power Corporation (NPC): "By 1985 we hope to have virtually eliminated oil dependency in the power sector, with the existing oil plants being used largely for reserve and peaking." If everything goes as expected, the country's power sector, which in 1980 consumed nearly 16m barrels of oil, will double its capacity by 1985 and be burning a mere 8m barrels of oil.

The prospects for coal development, particularly as an alternative to oil for power generation and for fueling industrial plants, are also bright though there has been some controversy over how fast this indigenous resource can be developed. Coal estimates vary widely up to 1bn tonnes but Mr. Gerônimo Velasco, the country's Oil Minister, says that proven coal deposits are now estimated at 200m tonnes.

The Government aims to be producing 4.7m tonnes of coal a year by 1985 compared with just 315,000 tonnes last year—a target which the world Bank claims to be unrealistic. Contracts have already been awarded for the conversion of eight cement plants from oil to coal by 1985.

The only serious black mark to an otherwise bright outlook is the very much reduced prospect for domestic oil. Estimates of reserves vary enormously—anything from 100m to 500m barrels, but what is clear however is that known reserves left in the country's three existing fields are down to less than 30m barrels. Despite the enormous exploration programme, new finds have not been forthcoming and most future oil discoveries are now expected to be small fields, whose recoverable oil will be exhausted quickly.

As a result, for the foreseeable future, domestic oil is unlikely to make a sizeable contribution towards solving the country's energy problems. That said, however, newly discovered geothermal and hydropower potential should make up for the loss, and the Government has at least a fair chance of meeting half its total energy needs with domestic resources as planned by the middle of the decade.

The country's many mountains and high average rainfall also provide it with a large hydropower potential, currently estimated at 7,000 Mw—more

than seven times existing installed hydropower capacity.

The country has an inventory of 30 potential hydropower sites and detailed feasibility studies on ten of these are under way. It has installed capacity of over 800 Mw and plans to boost this to over 2,000 Mw by 1985.

The major problem, however, is cost. Most sites do not permit continuous electricity production to meet base-load demand. Unlike geothermal power, most hydropower can be used only to meet daily or seasonal demand. Nevertheless, the country's hydro potential is considerable.

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UK NEWS

Pipeline delays could hit BSC survival plans

By RAY DAFTER, ENERGY EDITOR

MR IAN MacGREGOR, chairman of British Steel, is concerned that delays and cuts in the proposed £2.7bn North Sea gas pipeline could undermine part of the corporation's survival plans.

The corporation expects to win a major share of the pipeline construction contract, work that would help to underwrite for a year the jobs of 3,000 BSC employees, said Mr. MacGregor. It is hoped an extra shift of about 100 men will be recruited at the recently-modernised Hartlepool mill where the large diameter pipe would be fabricated.

Mr. MacGregor says that while he is not considering further redundancies because of the pipeline delay, jobs are "at risk to the extent that we are going to have to replace the tonnage with other orders in the short-term."

The search for other pipeline orders could be made more difficult because British Steel has not yet built up a track record of fabricating large-diameter, high-specification underwater pipelines. "Our customers will

have to take us on faith," he said.

The gas gathering project is being delayed by financing problems caused, in part, by the uncertainties surrounding the project. British Gas Corporation will pay for supplies through the gathering system. The length of the line has also been shortened. This has reduced the pipeline required from about 350,000 tonnes to nearer 300,000 tonnes.

Even so, the pipeline would require the processing of about 500,000 tonnes of liquid steel, the equivalent of 3.5 per cent of BSC's current annual steel-making capacity. More important, the pipeline contract, worth an estimated £150m to £200m, would fill the corporation's pipemaking order book for at least a year.

Although energy Ministers insist the pipeline contract should be put to competitive tender, the Government is thought to be determined that a large part of the order should go to British Steel. There has been speculation in Westminster that the corporation might win at least 80 per cent of the contract.

Energy use falls by 6.2% as recession takes effect

By MARTIN DICKSON, ENERGY CORRESPONDENT

BRITAIN'S energy consumption continued to fall significantly in the first two months of the year. Industrial demand, particularly in the iron and steel sector, was cut further by the recession.

The UK used 6.2 per cent less energy in the three months December 1980, January and February 1981, than in the corresponding period a year ago, according to the latest issue of Energy Trends, the Department of Energy's monthly statistical bulletin.

Oil consumption fell 11 per cent and coal by 7.8 per cent. The use of natural gas and electricity rose slightly.

Although industrial demand is still falling there was some recovery in the domestic and commercial sectors late last year. Figures for the final quarter of 1980 show domestic energy consumption up by 5.7 per cent compared with 1979.

Other non-industrial users consumed 5.8 per cent more power.

However, this increase was more than offset by the continuing drop in industrial demand. The iron and steel sector used 37.9 per cent less power in the final quarter of 1980 than a year earlier while the rest of industry used nearly 10 per cent less.

For 1980 as a whole consumption fell in all sectors except transport where there was a slight rise.

Energy use by the iron and steel industry fell by 42.5 per cent compared with 1979. This was partly because of the steel strike early last year. However, the sector's consumption remains low.

Electricity sales by the public supply system fell 4.5 per cent last year, compared with 1979, the first annual fall in sales since 1975.

Nuclear risks refuted

By DAVID FISHLICK, SCIENCE EDITOR

BRITAIN HAS been slow to develop nuclear power for electricity production. Sir John King, chairman of Babcock International, and a director of the National Nuclear Corporation, said in Leicester yesterday.

Part of the reason was financial constraint, part "emotive publicity generated by environmental and other groups dedicated to stopping the programme," he said.

Sir John, opening an Atoms for Energy Exhibition, said he wanted to refute the proposition that nuclear energy was unsafe. Designers of nuclear plant were dedicated to the avoidance of risk and "self-preservation is a remarkably effective spur."

Three-year low for fire costs

By Eric Shore

FIRE - DAMAGE COSTS in March fell to the lowest monthly level for nearly three years, according to figures by the British Insurance Association yesterday.

Damage in March at £17.3m was the lowest since August 1978, when it amounted to £17.3m. The March figure was less than half that for February and well below March last year.

Aggregate fire-damage costs in the first quarter of this year, at £82.8m, are nearly half those of the first quarter of 1980, which were £162.3m. The latter figure included the £72.5m fire at the British Aerospace warehouse at Weybridge.

Several possible factors contributed to the low figures, including the recession and better maintenance and fire safety measures. The significant feature of March's costs was damage for the first time for many years of a fire where damage reached £1m. The largest, at a Manchester warehouse, cost just over £500,000.



British Steel in offshore casting link

By Alan Pike

THE BRITISH Steel Corporation and Estel Hoesch in West Germany have formed a joint subsidiary company to market and develop a breakthrough in offshore castings technology.

Four years' research by the two steel companies has resulted in the production of a new form of cast steel node—central stress point of offshore structures. Nodes and other offshore castings will be marketed worldwide by the new joint subsidiary, Oscar.

The new nodes BSC and Estel Hoesch are satisfied, offer important safety improvements and cost, weight, design, versatility and maintenance advantages. It is hoped their development will replace conventional welded nodes and find a place in new offshore applications.

BSC said yesterday: "In view of the sheer size of offshore projects and their demanding schedules, large quantities of nodes will be required over short periods of time by the offshore construction industry."

Cast nodes offer greater fatigue resistance and a high fracture toughness, qualities expected to become increasingly important as offshore oil exploration is extended into more difficult waters.

BSC and Hoesch will be launching the products of Oscar at the offshore technology conference at an exhibition in Houston next week.

Since Mr. Ian MacGregor became BSC chairman he has been making a determined effort to gain more offshore work for the corporation.

Commuter airliner six months ahead

By Michael Donne,

Aerospace Correspondent

THE Short 36-seat "commuter airliner," the 360, being built by Short Brothers at Belfast, is to fly six months earlier than planned, in June instead of December.

The Government had hoped

that an interim pipeline company would be set up by the end of March. This would have cleared the way for a start on construction work. But as a result of financing problems it seems unlikely that a company will be established before late summer.

So far, only some of the design contracts have been awarded. It is unlikely that the pipe construction contract would be awarded before the end of this year.

The pipeline contract is vital for BSC, not only in the short-term but as part of its future marketing strategy. The corporation is trying to break into the international market for large diameter, high-quality pipeline following recent £10m improvements to its Hartlepool plant.

• P and W Offshore part of the William Press group, has won a £7m contract from Shell/Esso for work on the Brent field and other North Sea installations, writes Sue Cameron.

The two-year contract will cover labour, supervision, plant, equipment and other services needed for modifications and maintenance work on platforms that are already in production.

The CAA says another airline serving the area would dilute traffic unnecessarily. Sir Freddie may appeal.

Tough drive to better productivity

ROLLS-ROYCE'S success in more than halving its net losses from £63m to £27m during 1980 is not the only nugget of good news from the company contained in its latest report and accounts.

The company is on track for a return to profitability this year. Of considerable longer-term significance is the fact that, since 1978, output per employee has increased by 25 per cent, and that a further improvement of 30 per cent in output per employee is planned by 1984.

This is because of "excellent progress" with the design and manufacturing programme, said Sir Philip Foreman, Short Brothers' managing director, in London yesterday.

This will help to keep the aircraft ahead of U.S., Brazilian and European rivals.

Short Brothers has also won an order for the 360 from Tavina of Colombia for one aircraft with spares, worth about £2m. Tavina is the fourth airline to buy the 360.

Total orders and options now stand at 11 aircraft, worth about £15m.

Sir Philip said yesterday that Short Brothers was on target with its contract to build up to 400 "ship-sets" of wing parts for the Boeing 737 airliner. The first set of wing inboard trailing-edge flap assemblies would be sent to Boeing in Seattle in June.

• Sir Freddie Lake's bid to introduce cheaper air fares to the Gulf has been turned down by Britain's Civil Aviation Authority.

The two-year contract will cover labour, supervision, plant, equipment and other services needed for modifications and maintenance work on platforms that are already in production.

By the end of 1980, the backlog of orders had risen from £1.95m to £2.16m, with a fur-

ther rise likely during 1981 as orders continue to flow in for RB-211 engines in the company's biggest single civil engine programme (the biggest military programme is the RB-199 engine for the Tornado multi-role combat aircraft).

The company says that during 1980, it established new manu-

MICHAEL DONNE assesses the latest Rolls-Royce report and account in the light of a big drive by the company to get its engines out on time and fully up to specification.

suppliers. Through some very tough talking they made them understand that their success was geared to that of Rolls-Royce in getting its engines out to customers on time, on price and fully up to specification.

Lord McFadzean, chairman, says that as a result, "they, too, now

is to ensure that Rolls-Royce can stay competitive through the 1980s in world civil and military markets that are increasingly tough to win and at a time of soaring costs.

Lord McFadzean says that these rising costs make it difficult for the company to maintain satisfactory profit margins on its products.

"Most aero-engine prices are considerably influenced by the prices and costs prevailing in the U.S.," he explains. All through 1980, sterling remained relatively strong against the U.S. dollar, and curbing of inflation is likely to keep it so. This reinforces the continuing necessity to increase productivity and reduce costs."

Briefing

As part of its overall attack on world markets, Rolls-Royce has been briefing a top management and technical team from 27 world airlines this week on the latest developments in its engine technology, particularly in the Dash 535 version of the RB-211 engine.

Rolls-Royce claims that this engine offers a decrease of up to 11 per cent in the fuel used in normal Boeing 737 operations.

The airlines, including some which have not yet ordered Rolls-Royce engines, are being shown much of the new technology that the company is devising, including composite materials, lightweight titanium alloys, and design techniques intended to cut the weight of engines and improve fuel consumption.



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Registered shares of Westland/Utrecht Hypothekbank N.V.

The Board of Management gives notice that the dividend over the financial year of 1980 has been fixed at HR. 16 per share of HR. 50 nominal value.

The dividend will become payable on 8 May 1981 and shall be transferred to the bank or Post Office giro accounts of holders of registered shares, after the deduction of 25% dividend tax.

Amsterdam, 28 April 1981

The Board of Management

Bank Depository of Westland/Utrecht Hypothekbank N.V.

With reference to the notice given today by the Board of Management of Westland/Utrecht Hypothekbank N.V. in connection with the dividend for 1980, the undersigned hereby gives notice of the following:

The dividend of HR. 16 in cash per share of HR. 50 nominal value shall be made payable on 8 May 1981 on the Bearers Depository Receipts of Westland/Utrecht Hypothekbank N.V.

The payment of the dividend shall take place on coupon no. 15, after the deduction of 25% dividend tax, only at the office of the Kao-Associate N.V. in Amsterdam, and shall amount to a net value of:

HR. 12 per Bearers Depository Receipt representing 1 share
 HR. 40 per Bearers Depository Receipt representing 4 shares
 HR. 240 per Bearers Depository Receipt representing 20 shares.

The Bearers Depository Receipts shall be negotiated on an ex-dividend basis from 23 April 1981.

The dividend shall be made available to holders of certificates in the form of Central Administration securities through the escrow agents, with whom the coupon sheets of their certificates were held in custody on 28 April 1981 after the closure of the Amsterdam Stock Exchange.

Holders of Bearers Depository Receipts in the United Kingdom should address themselves to J. Henry Schroder Wag & Co.

Holders of Bearers Depository Receipts in Belgium should address themselves to the Bank Brussel Lambert.

Holders of Bearers Depository Receipts in West Germany should address themselves to the Dresdner Bank AG, the Bayische Hypotheken- und Wechsel-Bank AG, the Deutsche Bank AG, Sal. Oppenheim Jr. & Cie, and the Westdeutsche Landesbank Girozentrale.

Amsterdam, 28 April 1981.

Stichting Administratiedienst van Aardelen
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This announcement appears as a matter of record only.

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UK NEWS - LABOUR

Polaris base strikers given notice

BY PHILIP BASSETT, LABOUR STAFF

THE GOVERNMENT yesterday seemed to be toughening up its disciplinary action against striking civil servants by strengthening the suspension notices issued to staff at the Faslane nuclear submarine base on the Clyde. The strike is threatening the Polaris craft HMS Repulse.

The move came amid indications unions were preparing to step up the strikes at national level and as air-traffic control staff were poised to damage intercontinental and south-east air services today.

At Faslane 21 staff were given first-notices of suspension by the Ministry of Defence. It asked them to work normally to resupply HMS Repulse or be relieved from duty temporarily.

Previously staff in all departments were issued with a first

notice warning of suspension issued by a second notice issued 24 hours later.

However, yesterday's notices at Faslane gave staff only two hours' notice. Union officials believed the change to have stemmed directly from a Cabinet committee meeting yesterday.

Officials in some departments have thought for some time that the policy of giving 24 hours notice gave too much time to unions to pull staff out on strike and so avoid suspension.

In reply the unions plan to bring out about 100 staff at the base. These work mainly in the supply stores but include missile-direction staff. The Scottish TUC and the Confederation of Shipbuilding and Engineering Unions yesterday both advised members to support the

Civil Service strike and to block the submarine.

The Government used the Royal Navy to resupply another Polaris craft, HMS Resolution, this month. The Ministry repeated yesterday that nothing would be allowed to interfere with the maintenance of the oil rigs.

Scruburgh airport in Shetland was closed to aeroplanes for the period of its strike, though about half the airport's normal traffic were unaffected.

Aberdeen airport was hit but the CAA provided a service and few delays were reported.

The CAA formally lifted its cargo blockade of Ireland yesterday. Customs staff at the English and Welsh West Coast ports and on the Northern Ireland-Republic land boundary began returning to work and will complete that return today.

However, air traffic action yesterday did not have the

Overtime ban at NALGO

BY PAULINE CLARK, LABOUR STAFF

THE SPECIAL Government-aided severance scheme to help the ports of London and Liverpool shed surplus labour was hailed as a success yesterday as the voluntary redundancy deadline passed.

Port employers reported 2,267 applications by last night. Their combined target was 2,450 redundancies. They hope this achievement will strengthen their case for Government financial support to secure long term viability.

Mersey Docks and Harbour Company, the biggest docks employer in Liverpool, was 200 applications short of its 1,250 redundancies target. But it expects to be able to

redeploy 200 workers among other port employers who were not seeking redundancies but received applications as a result of the scheme.

The two month special scheme, in which the Government offered a £5,500 supplementary payment to each docker volunteering for redundancy, has been controversial. It caused an outcry among port employers elsewhere in the country also suffering from surplus labour problems.

The Transport and General Workers' Union has backed other port employers in calling for the special scheme to apply to all ports and advised its members in London and

Liverpool not to accept the Government supplement. This raised maximum tax-free severance pay for long serving dockers to about £10,000, and the minimum to about £10,000.

Mr. Norman Fowler, Transport Minister, argued that the urgency of the financial problems in the Ports of Liverpool justified the offer of special aid to shed labour in those ports.

As yesterday's deadline was still approaching, port employers said 1,252 dockers had applied. The target was 1,250. London Port received 1,011 applications—189 below its target.

Moves to extend bank staff dispute

BY OUR LABOUR STAFF

A SPECIAL meeting of the Banking, Insurance and Finance Union executive has been called for Tuesday to discuss the outcome of the pay dispute in the English clearing banks.

The union's disputes committee met on Wednesday and drew up recommendations for the executive.

Ballot papers on proposed industrial action by Midland Bank computer staff were due to be completed today. The union is expected to have the result of that ballot when the

executive meets next week. It already has a ballot backstop industrial action by Lloyds Bank computer staff. It is unclear if the executive will discuss issues related to the dispute other than intensifying the action.

A ballot of the union's 70,000 plus clearing bank members on or possibly two one-day stoppages is due for completion early this month.

Members of the Association of Scientific, Technical and

Managerial Staffs at Midland Bank, who have also been offered 10 per cent, have voted against joint industrial action with BIFU.

Mr. Russell Miller, ASTMS national officer, said the vote was about two to one, but this did not mean that his members accepted the offer.

No specific advice would be given to his members on their attitude to BIFU picket lines, though ASTMS would support members who refused to cross them.

The march, about 260 miles long, will end on May 31 with a grand rally in London.

Mr. Alan Fisher, TUC chairman

man, said that while similar to the Jarrow march in being a protest against unemployment, it was different because the marchers came from all over the country and all the country was affected.

It is a march to get this Government to change its policies or get out. It is nobody's march.

Mr. Colin Barnett, secretary of the North-west TUC, said at a Liverpool press conference that the Government would run into serious opposition if it attempted to include the march in the current ban on processions in London.

We must be able to capture the hearts and minds of all sections of the community and persuade them that there is an alternative strategy to that being followed by the Government.

The march, about 260 miles long, will end on May 31 with a grand rally in London.

Two members of the Institute of Journalists were expelled from the press conference.

Construction unions to consult members on industrial action

BY NICK GARNETT, LABOUR STAFF

CONSTRUCTION UNIONS took

the first formal steps towards

industrial action yesterday after

rejecting the "final" pay offer

from November when a 33-hour week

is also due to be introduced.

The unions say the offer is

worth 4% per cent. The

employers say it is worth more,

but have not said what they

believe it to be worth for the

full year.

The unions' "final" offer was

unanimously rejected.

The Union of Construction, Allied

Trades and Technicians, the

biggest in the industry, and

the civil engineering construction

conciliation board to

register formally with empl-

oyer

players that the talks had

reached deadlock.

But it is not clear whether

employers on the Civil

Engineering Joint Board would

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FINANCIAL TIMES SURVEY

Friday May 1 1981

International Offshore Technology

The rapid development of offshore oil and gas has led to a shift in balance between OPEC and non-OPEC countries.

The North Sea, now the world's second biggest oil producer, has become the fastest developed area and, together with its technological challenge, has provided a test bed for the development of offshore technology—an industry set to expand even further.

Playing a central role

By Ray Daftor
Energy Editor

NEXT WEEK Houston in Texas again becomes the mecca of the international oil industry and its suppliers. The Offshore Technology Conference (OTC) which will dominate the city's life during the session has become firmly established as the most important annual event in the calendar of the oil and gas world. The extraordinary jamboree is itself a tribute to an important and growing part of the energy scene—the offshore oil and gas industry which has spawned a technology and cameraderie all of its own.

Rising production from non-OPEC countries are relying increasingly on the output from offshore fields. In 1975 offshore oil production accounted for a shade over 15 per cent of non-communist world output. At present its share is nearer one-fifth. Industry estimates suggest that within the next decade as much as 30 to 40 per cent of total world crude oil output may be coming from offshore fields. In a similar fashion offshore gas fields, which now account for over 11 per cent of world natural gas output, are destined to play an increasingly important role.

The North Sea, which despite the great technological challenges has been developed at a faster pace than any other major oil producing region, has quickly emerged as the world's

second biggest oil producer. In February the output from the UK, Norwegian and Danish sections of the North Sea reached a record 2,363,188 barrels a day (b/d), a 3.4 per cent increase on the performance in February 1980. Output is destined to rise much further, quite possibly to around 3m b/d. Latest government estimates suggest that UK output alone could be between 1.8m b/d and 2.4m b/d by 1984.

It must now be only a matter of time before the North Sea becomes the premier offshore region because Saudi Arabia, currently in the top spot, has made it clear that it does not intend to maintain its very high rate of production for ever. Saudi Arabia is now producing at the rate of 10m to 10.3m b/d, with about a quarter coming from offshore fields; in an attempt to create pricing unity within the Organisation of Petroleum Exporting Countries (OPEC). Its actions are contributing to the present over-supply of crude oil and the erosion of the more extravagant prices imposed by a few hawkish members of OPEC.

Oil consumers are relying increasingly on the output from offshore fields. In 1975 offshore oil production accounted for a shade over 15 per cent of non-communist world output. At present its share is nearer one-fifth. Industry estimates suggest that within the next decade as much as 30 to 40 per cent of total world crude oil output may be coming from offshore fields. In a similar fashion offshore gas fields, which now account for over 11 per cent of world natural gas output, are destined to play an increasingly important role.

For example, the development of a medium-sized field in the northern waters of the North Sea now costs well over £1bn.

Not surprisingly, much of the industry's emphasis—evident at successive OTC conferences—is

being laid on producing offshore oil more economically. Increasingly producers are adopting lighter platforms and floating structures in a bid to peg costs.

Underwater production systems, often referred to as subsea completions, are being installed at an increasingly rapid rate as operators gain confidence in using such remote facilities. Over 270 subsea completions have been installed involving, as one industry observer put it, a new industry consuming capital and manpower reminiscent of the moon landings. Industry forecasts suggest that in the four years 1980-83 some 300 subsea completions will be installed, almost one-third of which should be in the North Sea.

Equipment

The North Sea's share of underwater equipment is roughly in line with its relative importance in the offshore supply market. Past studies have shown that the UK sector of the North Sea accounts for about a quarter of the orders (in value terms) placed by the offshore oil industry.

Since the value of UK orders for goods and services amounted to nearly £2.4bn last year it would appear that the world offshore oil supply market is now running at around £10bn. The true business figure is probably much higher given the fact that UK orders last year fell from the 1979 level of £2.7bn. The fall can be largely explained by a drop in orders for platform structures.

Despite tax increases which have made the North Sea a less attractive oil sector and which have resulted in the postponement of at least two projects (North Claymore and North Thistle's Area Six reservoir) the prospects for platform orders appear to be reasonably bright.

According to stockbrokers

Wood, Mackenzie, over 30 platforms could be ordered during the next three years although I would prefer to project the orders over a longer timespan, probably nearer five years. It must also be emphasised that many of these orders will be for small platforms, needed by British Gas Corporation for the development of its Morecambe Field in the Irish Sea. As many as 12 platforms might be needed for this particular development.

All this will be good news for the UK platform fabricators which, in recent years, have managed to secure some three-quarters of the domestic production platform contracts in value terms. Taking the value of all the UK offshore orders in 1980 British companies once again emerged with over 70 per cent of the cake, in sharp contrast to 1973. Then the embryonic UK offshore supplies industry was facing intense competition from the strong US industry and could manage to secure only 25 to 30 per cent of the orders.

Two factors in particular have helped to boost the UK industry (that is, apart from the companies' own initiative and perseverance); the UK offshore open award agreement to give British companies a "full and fair" opportunity to compete for work and the establishment of the Department of Energy's Offshore Supplies Office (OSO).

In the same vein the British Overseas Trade Board and the Association of British Oceanic Industries (ABOI) are sponsoring the participation of 170 companies at the Offshore Technology Conference. Once again it will be one of the biggest national groups in Houston.

There is much more business for the UK industry to win at home. Shell UK Exploration and Production reckons that over the next 20 years some £60bn will be invested in the

UK Continental Shelf. Of this total some £32bn would take the form of capital expenditure on new fields, £15bn would go on operating expenses, £8bn would be spent on plant and equipment for existing and planned oil and gas projects, and the remaining £5bn would be the money required for exploration and appraisal drilling.

Offshore suppliers need chameleon vision to monitor the opportunities that are now presenting themselves worldwide. Last year 3,216 wells were drilled offshore in non-communist countries, an increase of 135 per cent on the 1970 level. Industry projections suggest that by the mid-1980s between 4,500 and 5,000 offshore wells could be drilled annually.

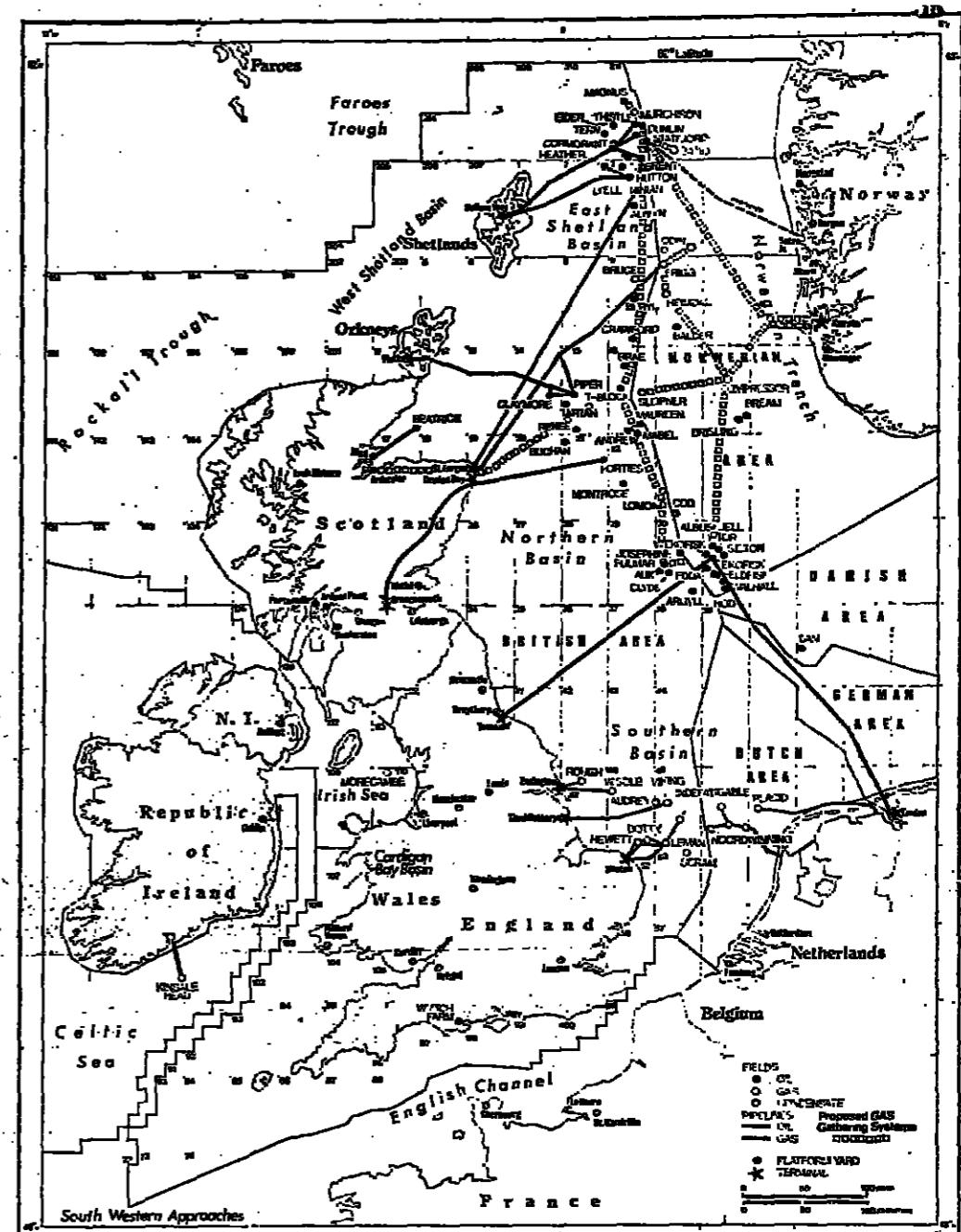
To cope with this increase the oil industry is on a buying spree for new mobile rigs. In the past decade the size of the rig fleet has grown by an average 9.8 per cent a year.

At the end of last year there were around 500 rigs in the

UK—all of them in operation.

The UK industry—like its overseas competitors—has been paying particular interest to activity in South America, in particular in Brazil where a number of British companies have obtained an important foothold. In that part of the world there is also considerable scope for offshore business in Mexico, Venezuela, Argentina and Chile.

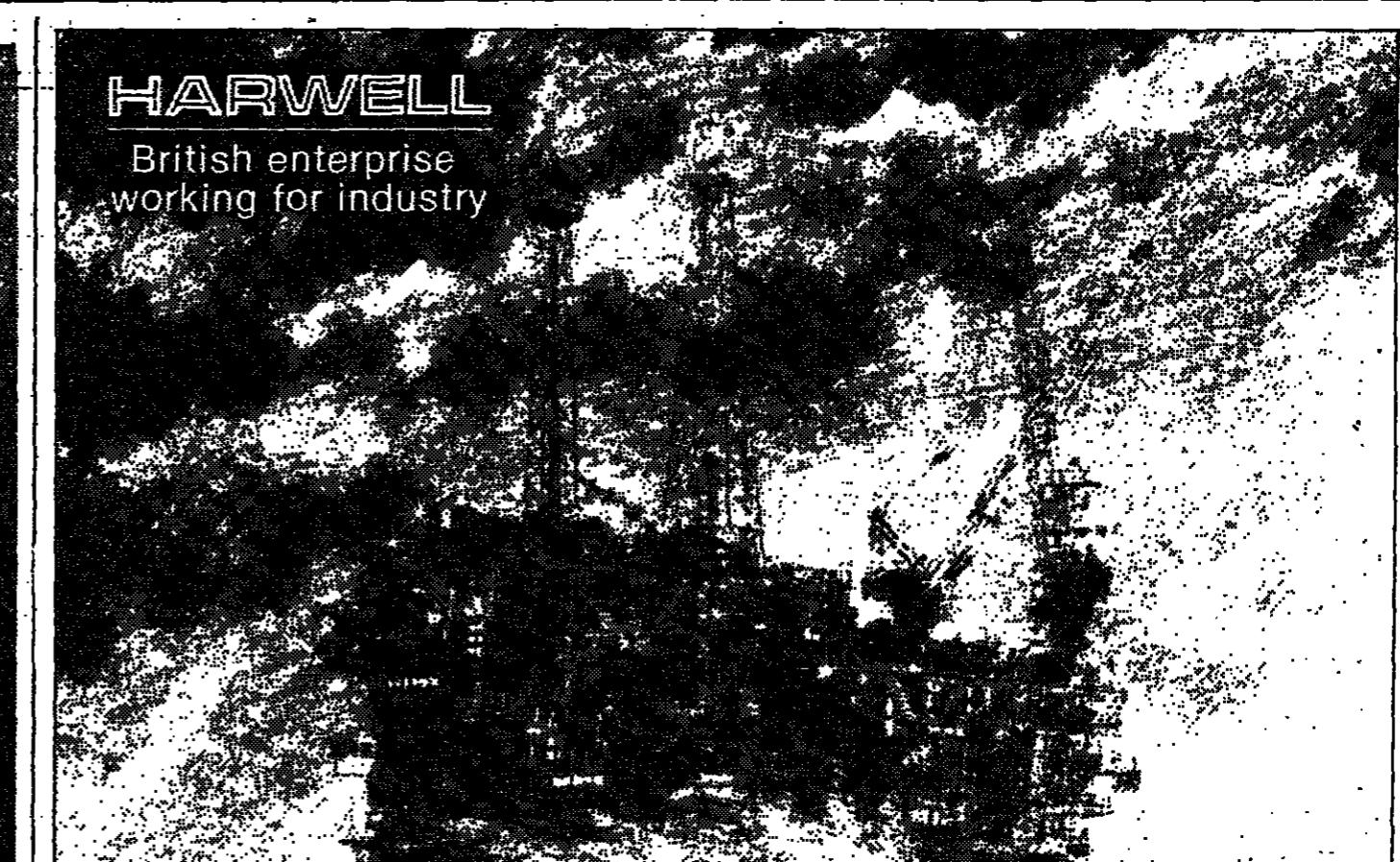
China's offshore exploration programme is progressing much more slowly than many in the oil industry would have expected—or hoped. But recent signs from Peking have indicated that bids for the first exploration licences in the Yellow and South China Seas may be sought from foreign oil companies later this year. If the Chinese plans come to fruition another important offshore market will have opened up.



Fields on the North-West European Continental Shelf with existing and proposed oil and gas pipeline networks

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INTERNATIONAL OFFSHORE TECHNOLOGY II

Gas gathering is the new adventure

NORTH SEA
RAY DAFTER

A SAD thing is happening to the North Sea oil industry. It is being taken for granted.

Oil companies and their suppliers may recognise the North Sea for what it is—one of the most prospective and challenging exploration areas in the world. They know that technological frontiers have been pushed back in order for the rich oil and gas resources to be exploited.

But within the petroleum-producing countries bordering the North Sea—the UK, Norway and the Netherlands—the excitement seems to have dimmed. Nowhere is this more apparent than in the UK which, having reached oil (and energy) self-sufficiency, is now

looking at ways of slowing down development work. There is an air of negativism creeping in.

There are some, seeing high unemployment and economic recession, even questioning whether the security of supplies and rising North Sea oil revenues have provided any real benefit to the country.

No petroleum region in the world has been developed more rapidly—a process spurred on by a succession of record-breaking achievements.

Take the case of Chevron's Ninian Field, 105 miles northeast of Shetland. The field's central platform is a 600-tonne concrete structure which has the distinction of being the largest man-made object ever to have moved on the face of the earth.

Such concrete platforms have since fallen out of favour with oil companies, which now prefer lighter steel structures, floating systems or—in the case of small reservoirs—the growing number of underwater well completions. A number of the concrete platform builders have disappeared but Howard Doris at Loch Kishorn—the builder of the Ninian platform—has persevered and diversified.

The group has put forward another innovation—a floating production system with an interchangeable deck system. In this way the unit can be used in exploration work and then returned to sheltered waters for the exploration deck to be replaced with a deck in a field development configuration.

Ways are being found, by BP and Chevron among others, to exploit the very large but difficult-to-extract oil reserves in the Clair Field, west of Shetland. Both BP and Chevron have conducted hydraulic fracturing tests involving the shattering of reservoir rocks and the injection of tiny propelling agents needed to keep open the resultant cracks. Hydraulic fracturing worked in each case and well productivity was improved. The key to Clair's

store of oil may have been found.

As North Sea fields mature companies step up their search for enhanced recovery methods that could be used to produce oil which would otherwise remain trapped in reservoir rocks. In a matter of a few years BP may inject chemicals—a type of detergent—in part of the Forties Field reservoir in an attempt to wash out some of the hard-to-get oil. Trials are already being conducted in some Midlands oilfields. BP's plans could result in the first application of chemical-enhanced recovery in such hostile offshore conditions.

BP, like a number of other companies, has also been developing a floating production system incorporating a platform similar to a semi-submersible unit anchored securely to the seabed by tensioned mooring lines or steel pipes. BP had considered using its Tethered Buoyant Platform (TBP) system in its deep water Magnus Field.

The field, the most northerly reservoir under development in the North Sea, lies below 615 ft of water—within the range of the TBP. But BP opted to use a second-generation steel platform instead. As Mr. Peter Stuart, project manager for the platform structure, commented: "We have purposely avoided innovation because this is the deepest and largest yet and, in location, the most severe."

In the event Conoco quickly took up the challenge to pioneer a tethered floating system. The company is to install the unit in the Clair Field, west of Shetland. Both BP and Chevron have conducted hydraulic fracturing tests involving the shattering of reservoir rocks and the injection of tiny propelling agents needed to keep open the resultant cracks. Hydraulic fracturing worked in each case and well productivity was improved. The key to Clair's

There can be few better examples of innovation in the North Sea than the Phillips Group's Ekofisk complex of fields. It has taken over a decade to put all seven oil and gas fields into production, at a cost of around \$6bn. Ekofisk was claimed to be the world's second largest private commercial project—only the Alaskan pipeline cost more.

The complex includes 27 permanent structures (all on the Norwegian side of the North Sea median line) and its arms stretch to Teesside in the UK (a crude oil reception terminal), to Emden in West Germany (a natural gas reception terminal), and to Mongstad and Bamble in Norway, where respectively, a refinery and petrochemicals plant handle products from Ekofisk.

Along the way Phillips and its partners have introduced a number of new concepts for offshore development, several of which have since been further developed by other operators. They include:

- Early production from a converted jack-up platform;
- Use of a single buoy mooring system for tanker loadings;
- Concrete storage tank-cum-

platform;

● Re-injection of gas and natural gas liquids at ultra-high pressure;

● Platform devoted solely to living quarters;

● Long-distance underwater pipelines with intermediate booster platforms;

● Private satellite/spot-scatter communication system linking three countries;

● Specially-designed emergency and utility vessel.

While a number of these features—new in their time—have become established, the pace of innovative work on the north west Continental Shelf—the North Sea in particular—has not slowed down.

British Gas Corporation's Rough gas field in the southern sector of the North Sea pro-

vides another illustration. In a unique operation this partly depleted reservoir is being converted into a natural storage tank. In the summer months (of low gas demand) natural gas from northerly fields will be pumped into the Rough reservoir. During the winter months (of peak gas demand) natural gas will be pumped back out of Rough at a far faster rate than during its previous production life.

British Gas Corporation is being equally adventurous in its development plans for the Morecambe gas field in the Irish Sea. Some £1bn is to be invested in this project, which will include up to a dozen shallow water platforms. British Gas claims that, for the first time, slanting production wells will be drilled with the aid of a jack-up rig as a means of cutting development costs. Again Morecambe will fulfil a seasonal need; most of its five trillion (million million) cubic feet of recoverable reserves will be extracted during winter months.

The importance, and rising value, of natural gas is also recognised by the two ambitious gas-gathering pipeline networks now being promoted by the British and Norwegian Governments.

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The importance and rising value of

INTERNATIONAL OFFSHORE TECHNOLOGY III

Small British presence in current contractors' boom

DRILLING RIGS

WILLIAM HALL

AFTER SEVERAL years of deep depression the offshore drilling market came into its own last year and operators saw charter rates spiral to unbelievable levels.

The change has been startling. In early 1979 semi-submersibles were being hired for \$16,000 a day, many were laid up and several owners faced bankruptcy. Today semi-submersibles are commanding close to \$100,000 a day, all of them are in work and there is a desperate shortage of drilling units. Over the last year second hand values of rigs have doubled.

Last autumn, the International Association of Drilling Contractors said the majority of its members believed that the boom would continue until 1983. And while this may be over-optimistic, it is likely to continue until 1983.

The sharp increase in day rates for rigs is the most sensitive indicator to the changing nature of oil exploration. The substantial rise in oil prices has made many offshore fields

worth exploiting and the political uncertainties in traditional oil-producing areas are encouraging oil companies to look for oil in more politically stable areas, many of which are offshore.

Finally, technical improvements in drilling equipment have widened the possible areas of exploitation and enabled operators to work in deeper and deeper water.

For these reasons the numbers of holes being drilled are increasing rapidly. P. F. Bassoe, the Oslo-based shipbrokers, estimated that in 1980 2,400 wells were drilled offshore around the world, as well as 800 "wildcats." In the current year an estimated 3,500 holes will be drilled, and by 1985 the figure could be as high as 4,850. By contrast, ten years ago 1,370 holes were drilled.

In terms of numbers, more than half the world's drilling fleet consists of jack-up rigs and they account for four-fifths of new orders. They are designed to drill for oil in shallow water (say, up to 350 feet), such as the Gulf of Mexico.

Semi-submersible drilling rigs are the next most prolific, accounting for about a quarter of all drilling units. They are capable of drilling in depths up to 2,000 feet.

There are signs that the

drill-up rig market is being influenced by speculative ordering of new units. This is dangerous not only because it could lead to too many rigs being ordered, but also because it is attracting newcomers into the drilling business and leading to several unproven designs being ordered.

R. S. Platou, another Oslo shipbroker, estimated recently that more than a third of the units under construction are of dynamic positioning controls, enabling them to keep station without the need for anchors.

This means that tugs and anchor-handling boats are not necessary and because of their speed the unproductive time between drilling operations can be reduced. A drill ship can travel faster than a semi-submersible which adds to its flexibility, and it is ideally suited to drilling in water depths of over 2,000 feet.

Chartered

Given the boom in rates, shipowners and drilling contractors have been rushing to order new units and the fear is that too many units may soon be ordered which will lead to another slump in rates. However, most of the new semi-submersibles have been chartered ahead of their completion.

P. F. Bassoe estimated recently that \$7.7bn had been spent on new orders for drilling units—a new semi-submersible costs more than \$100m. These substantial sums underline the commitment of the banking community to this market since relatively little equity money has been injected. The bulk of the capital is provided by bank borrowers.

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drill-up rig market is being influenced by speculative ordering of new units. This is dangerous not only because it could lead to too many rigs being ordered, but also because it is attracting newcomers into the drilling business and leading to several unproven designs being ordered.

While some of these fears are at the back of people's mind, there can be no denying that the surge in orders for new drilling rigs has given a welcome boost to the world's hard-pressed shipyards, which are slowly emerging from their worst-ever recession.

American drilling contractors

have won the bulk of the new orders, followed by the Japanese leading, followed by the Koreans. The brand new Daewoo shipyard in Korea has won four orders for semi-submersible rigs while in Europe British Shipbuilders has been struggling hard to win just one.

Although many of the Far Eastern rigs face a long tow back to Europe before they can start work, they are preferred by owners because of price and the fact that even allowing for towage they can be built more quickly.

The combination of over-ordering, the emergence of inexperienced operators and unproven designs for new rigs, could be storing up trouble for the experienced operators, since governments tend to react to accidents by imposing stringent blanket regulations which can damage the commercial side of the operation.

Already, many drilling operators in the North Sea prefer to operate under the jurisdiction of one State rather than another, because of differing attitudes to the amount of legislation necessary to control drilling rigs.

The value of anchor-handling

tugs has risen from \$4m in early 1978 to \$6.5m at the end of 1980, and as Zapata's purchase of Offshore Marine demonstrated, established operators are keen to strengthen their position in the market. Operators are no longer being forced to sell ships, as occurred frequently in the previous four years.

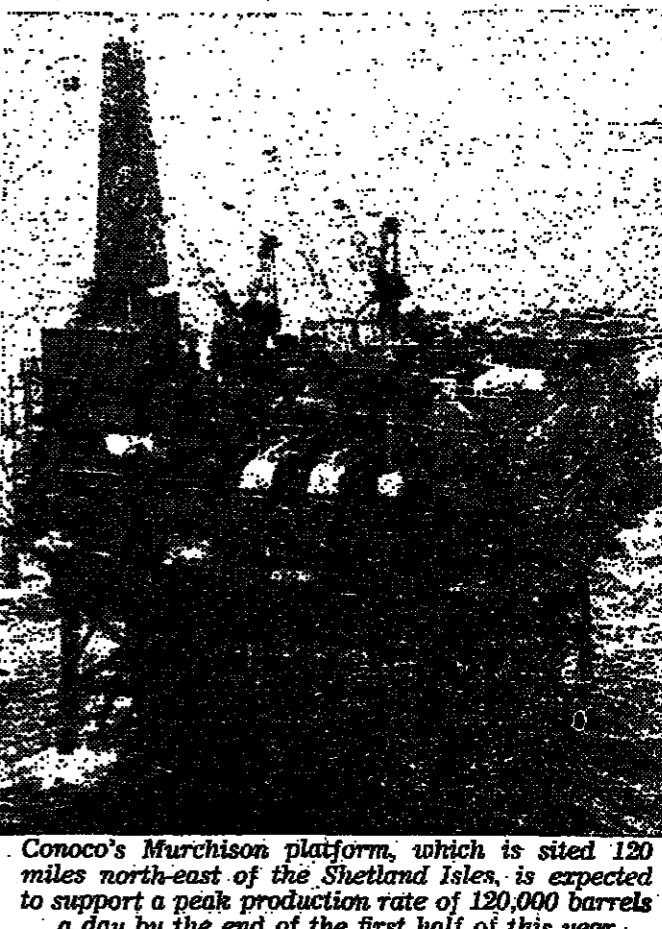
American drilling contractors continue to dominate the offshore market, and the same is true to a lesser extent in the supply boat field. However, the development of North Sea oil is leading to the emergence of a new generation of international contractors based in Scandinavia and Europe.

Unfortunately, British companies have been either slow to exploit the situation, or forced to withdraw for financial reasons, with the result that few British companies have made much impact in this important area.

OFFSHORE DRILLING RIGS (Units—end-1980)

	Existing	On
	fleet	order
Jack-ups	260	145
Semi-submersibles	111	31
Drill ships	80	4
Total	451	180

Source: P. F. Bassoe



More choice and major advances

PLATFORMS

MARTIN DICKSON

THE HOSTILE waters of the North Sea become the world's main testing ground for offshore platform technology, which is continually pushing outwards the frontiers of the possible.

As the rising price of oil brings drawing board ideas into the realms of possibility, and as the hunt for hydrocarbons goes into deeper and deeper waters, the range of production facilities exploiting North Sea oil grows apace. For example, Shell/Esso are about to launch the jacket for their 400m-barrel North Cormorant field, which, they say, represents a distinct advance in deep-water steel platform development.

The jacket, standing in 530 ft of water, will weigh less than others in comparable depths and have a higher production capacity than other platforms of comparable size. Shell believes the savings involved could have important implications for the development of marginal North Sea fields.

The same companies are also expected to unveil shortly their underwater manifold centre—due to be installed in Central Cormorant. This is a highly ambitious example of the move to develop highly sophisticated, remote-controlled subsea wells for use in deep waters.

A further example of deep-water technology is provided by the tension leg platform (TLP) which Conoco is expected to install in its Hutton field in 1983—the first time this technology will have been used anywhere in the world on a commercial scale.

These developments are a far cry from the relatively small fixed platforms with which exploitation of the North Sea fields began. For example, the first British gas field to be discovered, West Sole, lies in just 90 ft of water.

In the 14 years since West Sole gas began coming ashore there have been major advances in the design of conventional fixed platforms, whether steel or concrete. The huge platform for BP's Magnus field will be the tallest fixed steel platform yet built for the North Sea. It is scheduled to be set in 610 ft of water in 1982.

Prohibitive

Magnus, however, probably represents the outer limit for conventional fixed steel structures in the North Sea, because of the prohibitively high costs involved in deep waters. Taller platforms are not without precedent—that for Shell's Cognac field in the Gulf of Mexico stands in depths of 1,000 feet—but they are not practicable in such a hostile environment as the North Sea.

Concrete gravity platforms enjoyed a spate of popularity in the North Sea during the 1970s, the first being installed in the Ekofisk field in 1973 and others being used in the UK sector on Brent, Cormorant, Dunlin, Ninian and Beryl.

The concrete platform has two main advantages over steel. It provides large oil storage capacity for fields not linked to the shore by pipeline and can carry the large deck loads needed for high oil and gas production from large fields.

The Norwegians are again the keenest enthusiasts for concrete platforms. The B and C structures being built for the huge Statfjord field are both four-legged concrete platforms.

Elsewhere, however, enthusiasm for concrete has waned, in part because it does not appear cost competitive with steel un-

HOW BRITISH GAS ARE BREAKING NEW GROUND UNDERWATER.

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World first in Morecambe Bay development.

A unique combination of a jack-up drilling rig and slant drilling is planned by British Gas to solve the problems posed by the relatively shallow depth of the extensive Morecambe Bay reservoir.

The slant drilling technique, which is new to Western Europe, involves canting the drilling derrick at an angle of 30° and drilling through prepared slots at this angle. On the Morecambe field, a jack-up tender equipped with a slant drilling package would be located beside a fixed drilling platform; the slant drilling package would then be 'skidded' from the jack-up tender on to the fixed platform.

This unique combination of technologies would ensure the development of the Morecambe Bay field using the minimum number of fixed drilling platforms. It would also enable the well-head platforms to be smaller, cheaper and quicker to construct than would be the case if traditional drilling methods were employed.

First offshore reservoir to be converted to storage.

The British Gas plan for developing the Rough field is a new approach to gas storage. When finished, this would be the first offshore reservoir converted for this purpose.

The first supplies of gas for storage are scheduled to be pumped from the transmission system into the partially-depleted Rough field in the summer of 1984. During an average winter, the field is expected to produce gas for a total of about 40 days, spread over a period of a few months. Injection to replace the produced gas would generally occur during 5½ months in the summer. Initially, the injected gas flow would be increased in stages to build up the operating pressure of the reservoir. This would ensure that the peak production of some 1,000 million cubic feet a day could be attained by the winter of 1985.

Thereafter, the field would be cycled with gas pumped in during the summer to replace the gas drawn out of storage each winter.

Morecambe Bay and Rough are just two of the projects at the forefront of offshore technology in which British Gas are involved—just two of the ways in which we are planning—as part of a £4,000 million, 5-year development programme—to meet Britain's future energy needs.

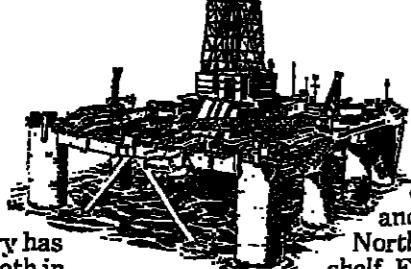
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INTERNATIONAL OFFSHORE TECHNOLOGY IV

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Clearer view of the ocean floor

not least for safety. They include high-voltage spark generators. More recently, machines which inject a powerful vibration have been demonstrated. Arrays of these machines can be synchronised to produce patterns of vibration over a large area of sea floor. Such techniques have been helped by the availability of large and highly sensitive arrays of seismic detectors set up as part of the monitoring system for underground nuclear explosions.

The picture these studies have yielded is of a wide belt of coal, the Cogi Measures, reaching from the Irish Sea as far as Poland and once forming the floor of the North Sea. But sediments from the erosion of softer rocks have accumulated over the past 3000 years, crushing the coal beneath thousands of metres of overburden. The increasing temperature and pressure in the coal has released large amounts of methane, which has accumulated in pockets in the sediment to provide reservoirs of North Sea gas.

Further north in the North Sea, where the sediments were even deeper, the temperatures and pressures turned dark organic muds into liquid hydrocarbons. Like the gas, these liquids migrated to pockets where they were sealed in by salt deposits to build up the reservoirs the oil industry is tapping today.

The picture has been pieced together above all by a technique which has its origins in the mid-1930s, at the universities of Cambridge in England and Princeton in the U.S. This was to explode charges offshore and record the behaviour of the shockwaves generated.

Two basic techniques for "seismic shooting" emerged. One records shockwaves which travel horizontally from an explosion for a long distance and measures the speed with which they pass through different geological structures, providing clues to their make-up. It requires two vessels — one to set off the explosion and the other to record the earth tremors. For long distances powerful charges of high explosive — such as a naval depth charge — are used.

The second technique is to use a single research vessel to make studies of the seabed vertically beneath the ship. More refined methods of generating shockwaves are used.

New workhorse to take flight

AIR TRANSPORT

MICHAEL DONNE

THIS SUMMER something akin to a revolution will occur on the helicopter routes serving the North Sea oil and gas rigs, with the introduction of the new Boeing 234 Chinook heavy-lift, twin-engined, twin-rotor helicopters in the colours of British Airways Helicopters (BAH).

These aircraft, of which BAH has six on order, will be capable of carrying up to 44 passengers, doubling the capacity of the current "workhorse" of the North Sea, the Sikorsky S-61Ns, and having a range of up to 650 nautical miles. They will enable BAH, under its multi-million pound contracts to oil companies such as Shell UK Exploration and Production, and BP Petroleum Development, to fly men and materials directly to and from the rigs in the North Sea furthest from Aberdeen, such as Brent, Magnus and Dunlin, thus bypassing Sumburgh, hitherto the major transit point for helicopter support traffic. This will cut flying times substantially, while also enhancing the comfort of the passengers, since the Boeing 234s will have airline-style interiors.

British Caledonian Helicopters is also interested in the Boeing 234, and it seems likely that in the not too distant future, other helicopter companies involved in North Sea

oil and gas rig support may be obliged to follow suit.

The expanding demands of the rigs, both for regular supplies once in production, and during the development phase, have already resulted in the creation of a substantial helicopter support industry based on a number of centres along the east coast of England and Scotland, and in the Shetland Isles, with the primary bases at Aberdeen and Sumburgh, where millions of pounds have been and are still being spent in developing the ground support facilities needed for the expanding helicopter fleets.

Availability

While it would be going too far to suggest that without the availability of the helicopter the development of North Sea oil and gas would not have taken place, it is certain that its development would have taken much longer. The helicopter, with its ability to take off and land near-vertically, and to hover for extended periods, not only makes it an ideal vehicle for the regular supplying of the rigs but also helps in the latter's construction and development phase.

It is a mutually advantageous situation. For the increasingly stringent demands of the offshore oil and gas industries have in turn obliged the world's major helicopter manufacturers to refine their own designs to meet these requirements, especially for increased ranges of operation with increased payloads, and for improved all-weather and night performance.

This has not only made the case with the North Sea, but also of offshore exploration activities in other parts of the world, including Alaska, the Gulf of Mexico and South-East Asia.

One of the major results of this demand has been the creation of helicopters specifically for such oil duties, rather than the conversion to civil tasks of helicopters originally developed for military tasks. While the Sikorsky S-61N, a military-derived machine, has been very much the workhorse of the offshore industry, without which much offshore development would have been considerably delayed, it is now likely to be replaced increasingly by more modern designs such as the French Aérospatiale Super Puma, and the U.S. Sikorsky S-76, apart from the Boeing 234 itself.

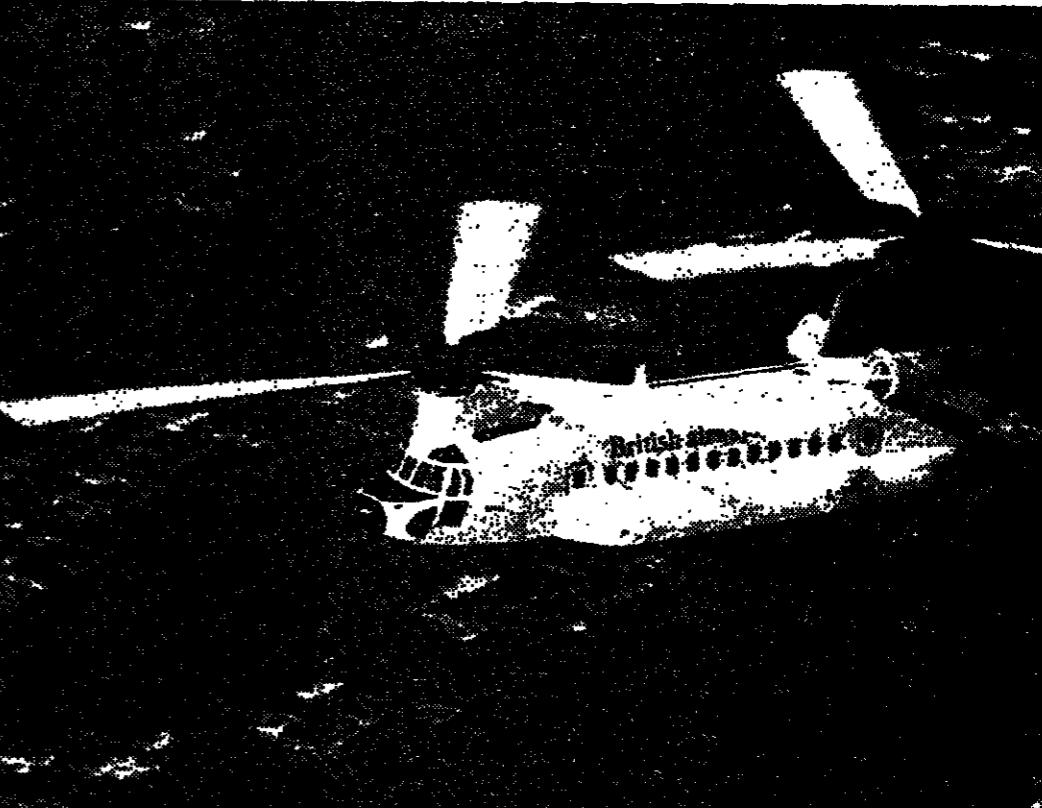
Although it must be admitted that the Boeing 234 itself is essentially a military-derived machine (its antecedents include the "Jolly Green Giant" Chinook transport helicopters of Vietnam War fame), Boeing Vertol of Philadelphia, part of

the big Boeing Group, has done a great deal to the aircraft to turn it into a suitable machine for offshore work, improving the requirements of the oil and gas industries for fast, comfortable transport on the mainland, once off the rigs, has in turn generated a substantial demand for small, executive-type light transport aircraft, and a profusion of "general aviation" companies has developed over the past decade, again based especially along the East Coast, although there are many also based inland.

Boeing-Vertol is hopeful that the experience gained with the aircraft in service with British Airways Helicopters will not only encourage orders for aircraft from other oil and gas companies, and aircraft operators, but also eventually lead to larger versions of the aircraft, going up through 68-seater to eventually stretched versions with as many as 110-120 seats.

In this way the demands of the offshore industries for improved helicopters with increased range and payloads to enable rigs further from shore to be adequately serviced are likely to lead to new developments from the helicopter manufacturers. At the same time the availability of aircraft with improved payload performance is likely to encourage the oil and gas industries to extend their own exploration and development into further and deeper waters. Already, for example, it seems likely that the availability of the Boeing 234 will stimulate rig development in the deeper waters north-west of the Shetland Isles.

At the same time some of the small "commuter" and larger "regional" style air-lines in the UK have also benefited considerably from offshore oil and gas industry



The new Boeing 234 Chinook heavy lift, twin-engined, twin-rotor helicopter, to be introduced on North Sea oil and gas rig routes this summer, has a maximum capacity of 44 passengers who will enjoy the comfortable airline-style interior.

development, and the number of internal UK domestic air services has increased in recent years, especially linking the Shetlands with the mainland and cities such as Aberdeen with others in the UK.

The extent to which the North Sea oil and gas industry has helped the development of UK air transport overall is indicated by the fact that in the 12 months to end-February the volume of helicopter traffic handled by Aberdeen stood at over 312,600 passengers, or 32.4 per cent more than in the previous 12 months.

For the same period the number of helicopter movements at Aberdeen amounted to 28,700, an increase of 32.5 per cent over the previous 12 months.

These increases were in addition to the 1.13m fixed-wing aircraft passengers handled at Aberdeen, a rise of 2.9 per cent for the same 12 months, and a rise of 10.1 per cent to 44,800 in fixed-wing aircraft movements.

At a time of decline in both passenger and aircraft movements at many other major airports in the UK as a result of the recession, this kind of growth at Aberdeen, the major "oil airport" for the North Sea, is as clear an indication as anyone can need of the way in which aviation and the oil industry are working together.

Recording the Hologram

Seismic Hologram

Reference Beam

Argon Laser

Beam Splitter

Scatter Plate

Seismic Data on Plates

Holographic Plate

Viewing the Hologram

Source of White Light
or Light at Wavelength
to which Hologram is Tuned

View

Virtual Image of
3D Data Volume

Head

Optical holography: one way of viewing a 3-D image of part or all of a volume of seismic data

Geophysical Service International

Interest in a recorded seismic section may be explained by comparing it with a synthetic one derived from a detailed model of the region based on well log data and on an initial interpretation of the seismic section. Then the shape and properties of the model are modified by better signal processing and by the development of holographic imaging. They forecasted "significant advances in the effectiveness of the seismic method of finding oil."

The most comprehensive of Harwell's programmes is SMART (Seismic Modelling by Acoustic Ray Tracing), its two-dimensional air ray tracing programme. Its response to the survey system is calculated by tracing rays through the structure. Both primary and multiple reflections can be calculated, says Dr. Stringfellow. Last year the Atomic Energy Department, the idea being to set up a computer model of a seismic survey system and of a geological structure, and then to calculate synthetic data corresponding to a survey of the model structure.

According to Dr. Michael Stringfellow, from Harwell's Materials Physics Division, the structure of a region of

interest in a recorded seismic section may be explained by comparing it with a synthetic one derived from a detailed model of the region based on well log data and on an initial interpretation of the seismic section. Then the shape and properties of the model are modified by better signal processing and by the development of holographic imaging. They forecasted "significant advances in the effectiveness of the seismic method of finding oil."

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Both of these programs have been used to generate synthetic seismic section to aid the delineation of hydrocarbon reservoir boundaries on recorded seismic sections.

Another refinement of seismic

INTERNATIONAL OFFSHORE TECHNOLOGY V

Tapping smaller reserves

A look at a new deep water system developed by a British consortium

INNOVATION

BRUCE ANDREWS

A BRITISH consortium has developed a one-atmosphere manifold chamber which, it claims, provides a viable means of producing marginal offshore satellite reserves. The system is described, for the first time, in a paper to this year's Houston Offshore Technology Conference by Mr. Mike Collard of Sir Robert McAlpine and Sons, and Mr. David Kemp of Humphreys and Glasgow.

Developing offshore production systems is not a sensational business. There are few "break-throughs" and many years usually separate initial concept from final reality. An oil company innovator's announcement is often followed by a period when he shuts himself away to work out design details and, if these are successful, to turn his ideas into usable hardware. He likes to be able to change his mind, and make his mistakes, far from publicity's glare.

BP's single well production system (SWOPS) is a case in point. So is Shell's underwater manifold centre (UMC), developed from Exxon's experimental submerged production system (SPS) to exploit the Central Cormorant reservoir in the North Sea. The offshore industry has long known of these developments, but inquiries about details of current progress are not well received. All will be revealed, it appears, in the oil companies' own good time.

The consortium offering the one-atmosphere manifold has also been working for years, but more openly. Known today as Deep Sea Production Systems

(DSPS), it is led by McAlpine. The other members are Humphreys and Glasgow and BICC. Beginning in 1977, DSPS took an imaginative look at total seabed hydrocarbon production and in 1979 pronounced that it had a system which was technically feasible and could become financially attractive, perhaps in less than five years.

The oil companies did not reach for their cheque books. The DSPS total seabed system, which included ideas for nuclear power generation and seabed habitats for operating personnel, were regarded as interesting, but not immediately practicable. "A bit Jules Verneish" commented one oil major engineer. Another said that "a new kind of human animal" would have to be developed before operating crews could be found which would live happily in a seabed habitat for two weeks at a time, as was proposed.

Useful principles

Nevertheless, the consortium felt it had established some useful principles. It has since been concentrating on detailed reference designs, including, in particular, its satellite manifold chamber.

The main objective of DSPS, as its name implies, has been to develop deep water systems. But it now believes that its one-atmosphere system can be economically used to exploit reserves in relatively shallow water.

"We have evaluated a variety of seabed production systems in water depths down to 1,000 metres," says Collard and Kemp, "but to develop a comprehensive system for these depths it is necessary to adopt a step-by-step approach to gain design and operating experience on smaller, simpler applications in shallow water. This is a relatively cheap application of the

one-atmosphere chamber but one for which there is an immediate and extensive requirement."

The system now proposed provides a means of producing reserves which would not justify the installation of a production platform. There are plenty of discoveries in the North Sea and elsewhere which come into this category. The crude oil would be collected from a number of "wet" wellheads and mingled into a larger flowline for transport to a distant processing platform. This makes it possible to reduce the back pressure on the field and to maintain higher production rates for longer than could be expected from individual subsea wells.

This is especially so when the size of individual well flowlines is limited by through flowline (TFL) service requirements. The system enables the crude to flow for a greater distance for the same pressure drop and extends the range over which a field may be produced without local separation and pumping facilities. Moreover, because the crude holds its heat better in the larger manifold lines, wax build-up is reduced and better oil-water separation can be achieved.

The idea is similar to Shell's UMC. But whereas the Shell system is wet, and accessible only to divers, the DSPS system is in a dry breathable atmosphere. Skilled men, untrained in diving, can enter the chamber from a tethered capsule or conventional submersible which can lock on to the access hatch. Consequently, although the system will be highly automated and should require little human intervention, human attention can be given in an emergency and human beings can inspect it annually.

Processing

The DSPS reference design is for a 60,000 barrels-a-day field in 300 metres of water, 10 kilometres from a central processing platform. It is based on six production wells and four water injection wells. Its essential characteristic is a concrete pressure hull to protect the installation and provide the dry one-atmosphere environment. One of the advantages claimed over a wet system is that comparatively orthodox equipment can be used within the dry chamber.

Wet or dry? There are differences of opinion in the industry over which is preferable. It is largely a question of horses for courses. For example, a dry system might command itself if there were sour gas in the crude, with a need to keep a very watchful eye on equipment performance, but might not be thought necessary with sweet crude flowing under comparatively straightforward conditions. Some engineers foresee the installation of a wet manifold and a dry gathering centre—a "wet-dry hybrid".

There is also disagreement among engineers over whether the dry chamber should be made of concrete. McAlpine, with long experience, and hence affection, for concrete engineering, claims that concrete is the cheapest and most practicable material which can be used, up to a depth of 500 metres at least. Others favour steel, pointing to the success of Lockheed (now CanOcean) with steel one-atmosphere chambers. What is not in dispute is the likely value of the seabed manifold idea itself. Other installations will certainly follow Shell's pioneer UMC venture.

Critical

The DSPS consortium, however, is approaching a critical stage in its life. By the end of this year it will have spent about £4m, 40 per cent of which has been provided by the EEC and 30 per cent by the UK Department of Energy. No further funds are committed.

The hope is that an oil company will commission a design study for a specific project using the DSPS manifold. Phillips Petroleum is said to be particularly interested. Falling this, the consortium may seek further official funding for a prototype installation—or it may be dissolved. There is obviously a limit to the amount of speculative research the members would wish to finance.

But even if DSPS comes to an end the industry may expect to hear more about the commercial seabed manifold. Other companies are interested in the possibilities of designing and supplying these units, wet or dry, and the formation of at least one new company group to exploit the area may be expected.

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THE PROPERTY MARKET

BY MICHAEL CASSELL

Trafalgar beats Wimpey in City

TRAFAVGAR HOUSE Developments has won planning permission for a 450,000 sq ft office scheme on the site of the City of London School complex close to Blackfriars Bridge.

Approval for the Trafalgar House scheme was given yesterday by the City Corporation and the decision means rejection of similar proposals put forward by Wimpey Property Holdings.

The scheme will lead to an end of years of uncertainty surrounding the future of the historical site and involves what must surely be one of the most notable examples of "planning gain" ever won by a planning authority.

Under the agreement approved yesterday, Trafalgar House is to provide the Corporation with a new City of London School on a site a short distance away to the east of Blackfriars Bridge.

The school is due first to move into the buildings which adjoin its present location and which were formerly occupied by the old girls' school and the Guildhall School of Music and Drama, both of which have moved to the Barbican complex. These now vacant buildings are to be made habitable by the developer in programme timed to start this September. The Guildhall School buildings are listed and an application for consent to make the necessary alterations has been made.

After its temporary stay, the school will move to its new building which fronts on to the Palls Road.

building on completion in early 1984 and in the meantime Trafalgar House will also be able to get on with the office development which will eventually occupy the entire former school complex. The new office complex will be bounded by John Carpenter Street, Tallis Street, Tudor Street, Carmelite Street and the rear of Unilever House.

In return for the provision of new school building — the cost of which could be around £13m and which will be met by Trafalgar House — the developer will get freehold ownership of the City of London School site, including the listed Great Hall building which fronts on to the Palls Road.

Trafalgar House will also, of course, have under its wing one of the largest single office development schemes undertaken in the City and one which lies only the width of Fleet Street away from the old Ewart's Standard site, where proposals for 190,000 sq ft office space have just been passed at the second attempt.

The City Fathers reckon that uncertainty over the future of the City office market could well depress rather than improve future offers for the site. Trafalgar House nevertheless believe they will have no difficulty in finding a customer for the new scheme and on terms which more than justify their accommodating approach.

Analysis here to stay

ANYONE hankering after the "good old days" when property deals were intuitive and entrepreneurs did quick sums on the back of envelopes, would have been left disappointed after sitting through a London conference this week on the measurement of property performance.

The conference, organised by the Centre for Advanced Land Use Studies, brought together 100 members of the surveying profession and left them with the distinct impression that performance measurement in the property sector until recently just about as fashionable as a shop investment in the Palls Road — is here to stay.

Property investment markets in the UK have changed dramatically in recent years — not least because of endemic inflation — and yet while institutional funds have traditionally been able to call on the type of analysis systems which have so long accompanied investments in other forms of investment.

But now a fresh, more fully informed, approach has become inevitable and the old — now inadequate — rule of book value against income yield has been eclipsed by a plethora of analysis systems which, in looking back, provide a basis for going forward. Time-weighted total returns and external yardstick measurements have apparently become the name of the game.

The slow adoption of more sophisticated performance

analysis techniques is largely the fault of the chartered surveying profession, according to Michael Wheldon of Richard Ellis, who managed to make fellow members of the Royal Institution of Chartered Surveyors sit up and listen when he accused them of keeping the valuation process "shrouded in mystery," managing to avoid the issue of market tolerances and backing away from computerisation, which could bring down costs.

The profession, said Mr. Wheldon, had been aided in its obfuscation by the actuaries who preferred "to be roughly right" rather than precisely right. It had been "completely illogical," he went on, to exclude property from the type of performance analysis systems which for so long had been applied to other forms of investment.

It was vital, Mr. Wheldon added, to achieve a clear picture of how a fund had performed in relation to its competitors and how it had fared against its potential liabilities and against inflation. Could reasonable judgements about future investment be made without explicit knowledge and understanding of the past?

A satisfactory investment policy will need an adequate property measurement system to show past performance so that we can get it right in the future."

The task of peeling back into the past while keeping an eye on the future fell to Mr. John Darby, chief estates surveyor to

Swiss take Cheapside

YET ANOTHER new office scheme in the City of London seems destined to go to a foreign bank.

It is understood that Swiss Bank Corporation is about to sign a lease on the F. W. Woolworth development on the corner of Cheapside and Wood Street, EC2. Rental terms have not yet been finalised but the tenants will be paying something in the order of £20 a sq ft.

Jones, Lang and Wootton are the agents for the development and the freeholders are the F. W. Woolworth Pension Fund. There are 40,000 sq ft of net lettable office area on the first to fifth floors, above what used to be the Cheapside Woolworth store, which closed down around two years ago.

The British landlord, he went on, was now "completely spoilt" when it came to leasing patterns and he asked where else he could get a 35-year term with five-year upward-only reviews.

Mr. Darby underlined the importance of rental growth for property investment managers and admitted that although their search was aimed at investments providing real returns, about three quarters of current rental growth merely represented inflation.

On performance measurement, Mr. Darby gave his approval for analysis systems, provided they were fully understood and that fund managers recognised their limitations. No amount of statistics would remove the need for an investment manager's experience. There remains, it would appear, a case for experts as well as for computers.

the Norwich Union (rumoured to have one or two property interests).

Mr. Darby conveyed an undisguised fondness for the old order while readily accepting the need for change and he started by making the point that without inflation, the conference would hardly have been necessary.

Inflation, he said, had made it imperative for property investors to adjust the income arising out of their assets, hence the transformation from 99 year leases at fixed rent (yes, really) to the present five-year review pattern which guaranteed the landlord's rental growth.

The British landlord, he went on, was now "completely spoilt" when it came to leasing patterns and he asked where else he could get a 35-year term with five-year upward-only reviews.

The completion date for the development is in September of this year. There was no question of a record City price for the development, given its position above the store and a main entrance at 130 Wood Street.

Under the terms of an old agreement, UDS will take the retail space on a long lease at a peppercorn rent.

• Gremlins got to last week's column. The 385,000 sq ft City office development plan mentioned, involved separate proposals by the London Commodity Exchange and Swire Group and are not associated with the planning applications submitted by Guardian Royal Exchange Assurance for the nearby Lovat Lane

BP moves into £93m 'annexe'

BRITISH PETROLEUM, which has started moving staff into Britannia House West, the 440,000 sq ft office scheme it purchased last year for £83m reckons it might already be worth between £120m and £125m.

It is just eight months since BP purchased the freehold of the two office towers of 11 and 15 storeys, built on the former Whitbread brewery site in Chiswell Street, opposite the Barbican. Once there were fears it could take a long time to find a tenant or a purchaser for the space but, judging by this week's reaction from the new owner, which threw open its doors to the Press, there are no regrets on the part of BP.

The 6.1 acre site, redeveloped in a joint venture between Whitbread and Trafalgar House, was a speculative development and regarded as "City fringe" by one observer. Alternatively, Barranquilla, again the owner, could decide to buy BP out of the balance of its lease, refurbish and deal with E and W itself on terms which might reflect the delay.

BP, meanwhile, has no doubts about the relative attractions of buying or renting. BHW apart, all the group has to point to is the £18m all-in cost of Moor Lane in 1967. Current market value is about £130m which, as Mr. Morris remarks, "is almost as good as investing in oil."

William Cochrane

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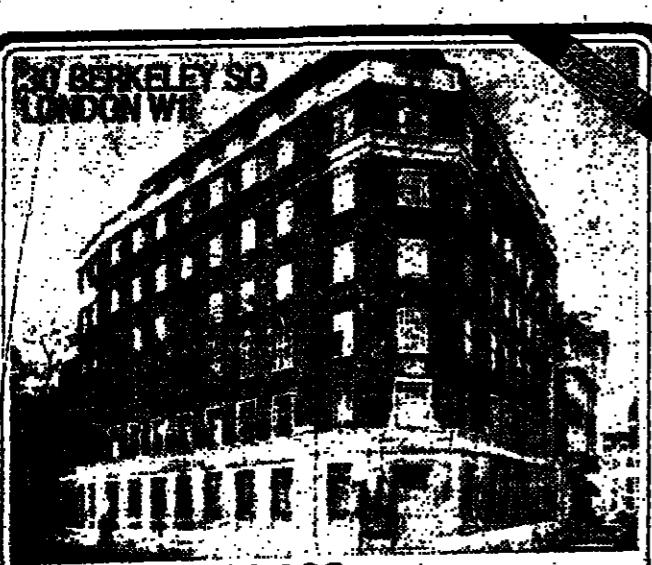
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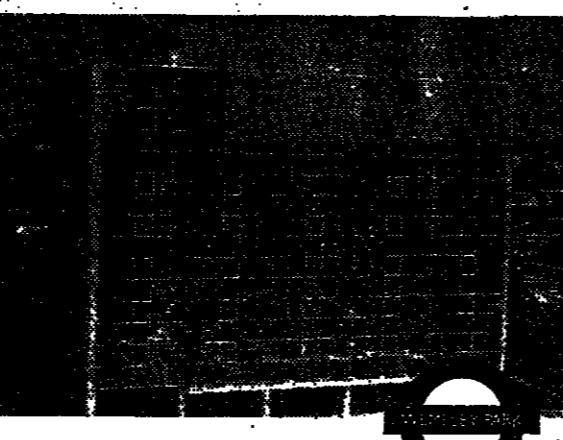
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TECHNOLOGY

Fairey sells Italian robots

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

A NEW name in the robot world was launched this week with the debut of Fairey Automation. Part of the Fairey group, Fairey Automation is stepping out into the uncertain waters of robotics by offering British industry a range of Italian-designed and built robots which will be developed in time with Fairey resources if the market justifies expansion.

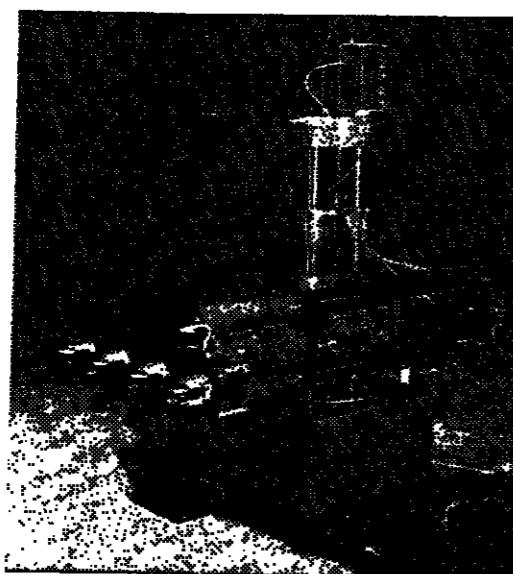
Licensing agreements with six separate Italian manufacturers were finalised last November to form the base from which Fairey hopes to spring into a full-blown robot designer in its own right. In the meantime, this newly-formed division will concentrate on offering what it describes as "proven, cost-effective automation systems and robots designed for specific applications." The applications include resistance welding, surface finishing, programmable assembly, hot and cold metal working, general handling and machining.

The service that Fairey plans to offer will include, in conjunction with the customer, the identification of the objective of installing such systems, the study of alternative systems, installation, followed by servicing and back-up, all of which require a level of expertise in applications engineering which Fairey believes it is in a position to offer.

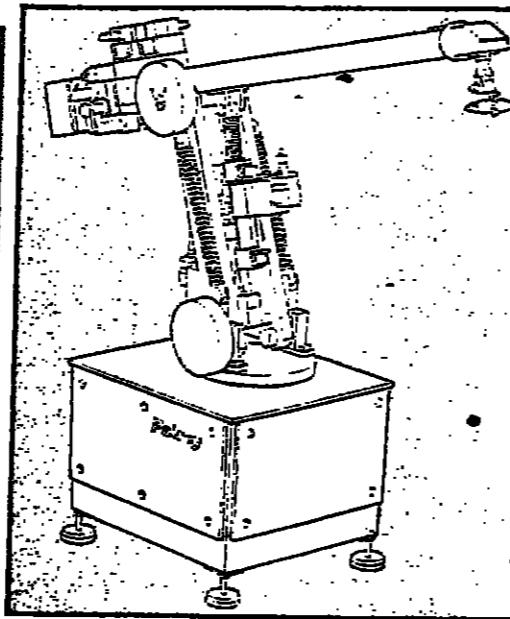
Fairey stresses that a robot cannot simply be bought and put to work like most machine tools. The plan is to design an overall manufacturing system for a particular application, which Fairey believes is outside the scope of most manufacturing organisations.

It is an approach which is particularly necessary in the British market, which, with only a few exceptions, has yet to recognise the scope of robots. The division has been set up at the cost of around £500,000, the investment having been mainly in personnel and a new factory in Swindon, where potential customers will be able to see the robots in operation. Fairey already has sufficient technical know-how on some of the Italian robots to be able to carry out its applications engineering alone, but for one or two it will be working in conjunction with the manufacturers for the next 12 to 18 months.

Fairey decided to look at the



Fairey's robot army includes the Camel (left) for handling hot billets in multi-die presses and the Galotto spraying device



possible opportunities presented by robots three years ago. Independent studies were commissioned, and these confirmed Fairey management's preference for specialised application robots in preference to general purpose robots. It was decided that the best way to build up a presence in this infant industry was to seek licensing agreements, rather than to start from scratch, which could be used as the basis of a fully developed robot manufacturing company at some time in the future.

Mr. Ian Rollo, managing director of Fairey Automation, who joined the company from Plessey, says: "It is only coincidence that each of the agreements turned out to be with Italian companies. We are talking to other manufacturers of robots, including the Japanese, which may well result in Fairey taking on other licences."

The current Fairey range consists of:

- The Jobot 10 general purpose handling robot capable of manipulating a 70 kg load within a 6-metre diameter cylindrical work field which has been designed as a self-contained unit.
- The Pragma A3000 Assembly robot which is claimed to provide a flexible and modular solution to the problems of automatic assembly, increasing

the range of products which can be assembled by mechanical means on an economic basis.

• The Camel range of handling robots, covering pneumatic and hydraulic ranges for both light and heavy handling requirements, (including one which has been designed for handling hot billets in multi-die presses and another which feeds billets into induction furnaces); the Galotto spraying robot which is designed to repeat exactly the complex human movements involved in a spraying sequence.

• The Elf resistance welding robot, which possesses three linear axes of movement with three further degrees of freedom provided at the wrist on which the welding gun is mounted.

One obvious gap in the specialist robot range Fairey has to offer is an arc welding robot, which it is hoped to remedy by way of a licensing agreement.

British industry's interest in robots has been notoriously sluggish so far, the UK by most accounts coming probably at the bottom of the list of the number of installed robots in industrialised countries. Current conditions are hardly calculated to get companies falling over themselves to invest in robots. But Mr. Rollo says that he will be disappointed if Fairey Automation does not build up a turnover approaching £2m over

the next couple of years.

His personnel, all engineers, have been talking with a large number of companies over the past six months and he is confident that orders will be placed within the next two months.

One obvious place to start would be within the Fairey group itself, where a number of possible applications have been identified. In Japan, Italy, and France, for example, several of the companies manufacturing robots for outside sales started off making them for use within their own groups. As robots become more sophisticated, the number of possible applications increases significantly — and for Fairey to create a niche for itself in robots it will have to stay abreast of developments such as the application of tactile and visionary sense in robots.

British companies are criticised sometimes for being

reluctant to buy foreign technology and exploit it. Fairey clearly has no such inhibitions, and is looking forward to the time when it will assemble and ultimately design and develop its own robots. If it is to be successful, however, it has to prove that it has the technological capability in an area which is new to the group, as well as the stamina in a climate that is far from receptive to robots.

Although similar to conventional radars (whereby bursts

of very high frequency electro-

Diamond dust and copper mesh form a gem of an idea

EDITED BY ARTHUR BENNETT AND ALAN CANE

"THE BIGGEST part of our earnings already come from North America but we are looking for new licences, especially in Canada," says Mr. Derek Prowse, of the Flexible Diamond Tool Company.

Prowse is the inventor of the Queen's Award-winning technology which, he believes, makes his company the smallest to receive the accolade.

Prowse, a technologist in the diamond tool industry for about 30 years, and a consultant to De Beers for the past 12 years, has invented a way of making a remarkably versatile diamond tool.

"Like most successful inventions, it's very simple." He takes copper wire mesh and presses it into polypropylene to form a reinforced plastic with peaks poking out. Then he electroplates it with nickel.

He mounts the mesh to be plated at the bottom of the electroplating vat, and sprinkles the surface of the plating solution with diamond dust. As the diamond grit sinks it becomes co-plate and

anchored firmly into the substrate of nickel.

The resulting electro-bonded tool lasts longer because it dissipates heat so well, yet is sparing in its need for diamond, says Prowse. He uses natural diamond grit, finding that its more irregular shape locks it more securely into the nickel.

Prowse's tools are to provide a light basis for his diamond tooling offers another advantage, inasmuch as the company is introducing a colour coding for grit size. At present, it is selling three grades, coloured red, yellow and blue.

One of his best-selling tools won a Design Council award in 1978. These are pads made in the manner described, which when laid upon a former make a lapping tool suitable for a very wide range of optical glass lenses.

Where, previously, about 2,000 different tool shapes were needed to span the range of lens shapes and sizes, a single one of his flexible diamond tools does the

trick. One tool will grind about 200 glass lenses or about 700 plastic lenses, he claims.

Prowse's tools are to polish the large glass-fibre mirrors for Boeing 747 flight simulators, which measure about 30 ft by 20 ft. With the sailing season beginning, he is looking for brisk sales among sailors who want to polish crazing from the hulls of glass fibre boats.

Last year Flexible Diamond Tool, of Redhill, Surrey (0777 65544) decided to strengthen its management by bringing in Mr. John Griffiths-Jones, formerly of McKinsey, as its chairman on a "substantial part-time basis"; and Mr. Ken Gadsby as managing director of the company of just six.

These two, and Prowse, have put about £50,000 of their own money, which Midland Bank Venture Capital has topped up with another £20,000. The National Research Development Corporation has donated £30,000 for further development of the diamond tool technology.

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POINTERS

Cleaning boilers

A SYSTEM for vacuum-cleaning central-heating boilers without having to shut them down or employ expensive cleaning contractors has been developed by the Bivac division of DD, Lismore (061 477 8083).

Using heat-resistant ceramic filters, the system is designed to remove fly-ash and grit at temperatures up to 1,300 deg. C while the boiler is in operation. The ash and grit are transferred by a vacuum conveyor to a sealed waste skip.

Trent Regional Health Authority is now using the system in the boiler room at Nottingham City Hospital.

Recovery crane

A SMALL recovery crane with a hydraulic unit designed to be carried by vehicles of 30 cwt to 7.5 tons gross weight, introduced by Ebro-TFL (076 77 332), has a lifting boom powered by a double-acting ram and an alternative reeving position to allow broken-down vehicles to be winched close to the recovery truck.

Power for the crane, designated T2, is supplied by an Ebro electro-hydraulic unit controlled through solenoid valves. Controls for all functions are mounted at the rear of the recovery vehicle and there is an additional waver-lead control for operating the winch. A manually-operated version of the T2 is also available.

Industrial cleaning

THE FIRST venture into the UK market for industrial vacuum cleaners by Philips Electrical's major appliances division (0422 305511) is model PRO 23, which has an 800 W motor and a galvanised steel drum of 23 litres capacity. It is mounted on three rubber-tired wheels and the cord length is 8 metres.

British Gas has sponsored a study of FMCW radars carried out by Queen Mary College, University of London. As a result, a prototype radar system recently underwent small-scale field trials, and the findings have increased BG's knowledge of the operational characteristics of ground probing radars.

An early step in the research programme was the use of radar probes to read and record signals from various types of ground in Britain. Sites are being investigated in both winter and summer, when soil conditions are obviously different. British Gas is also pooling its information on ground probing radar technology with other public utilities.

It is claimed to be suitable for cleaning large carpeted or tiled floors. When reversed it will blow out a blocked waste pipe or a bonfire, says Philips. The flexible hose is of 60 mm diameter. When used for sucking up water, a floating sensor shuts off the flow when the tank is full.

How to find buried plastic pipe

THE USE of radar techniques to detect the exact location of polyethylene gas pipes underground is not being studied by staff at the Engineering Research Station of British Gas. Conventional electrical methods of detection obviously cannot be used for this purpose.

Since the first polyethylene gas main in Britain was laid in 1968, usage has grown to the point where 80 per cent of the 4,200 km of mains laid each year for new supplies or as replacements to the existing system, and 90 per cent of the services, are in this plastic material.

Ground probing radar techniques have been successfully used to detect buried non-metallic objects or geological features, including coal seams and the thickness of ice in polar regions. But British Gas engineers believe that none of them possesses the level of performance necessary to operate efficiently and accurately in the congested streets of towns and cities.

These signals are usually much larger than those received from targets buried in the highly absorptive ground material, and tend to obscure them. Such unwanted signals, termed "clutter," are a serious problem in ground-probing radar.

For British Gas engineers there are four possible methods of implementing a ground-probing radar system: micro-wave imaging; passive micro-wave imaging; short-pulse radar; and frequency modulated continuous wave (FM CW), used by conventional radar altimeters.

Of these four techniques, British Gas's Engineering Research Station is actively working on short pulse and FM CW as the approaches most likely to lead to practical and efficient solutions. Progress in the other two techniques will be monitored as part of the research and development programme.

British Gas has sponsored a study of FM CW radars carried out by Queen Mary College, University of London. As a result, a prototype radar system recently underwent small-scale field trials, and the findings have increased BG's knowledge of the operational characteristics of ground probing radars.

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It is claimed to be suitable for cleaning large carpeted or tiled floors. When reversed it will blow out a blocked waste pipe or a bonfire, says Philips. The flexible hose is of 60 mm diameter. When used for sucking up water, a floating sensor shuts off the flow when the tank is full.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

More and more companies are being bought out by their managements. Ripolin, a small paint company, has just joined their ranks

A growth business

BY ALAN PIKE AND NICHOLAS LESLIE

THE MANAGERIAL revolution—the separation of ownership from control in industry—has been a widely researched topic in the study of industrial society. Now a small alternative managerial revolution is gathering pace in the opposite direction, with growing numbers of managers buying companies where they have worked as employees.

Management buyouts are not only increasing, there is evidence that an organisation taken over by its former managers stands an excellent chance of succeeding. The image of a little group of redundant managers desperately scraping together their savings to salvage an unprofitable company, only to watch it reach new levels of unprofitability a few months later, is not what management buyouts are about.

Some dead companies are best left to rest in peace. Any managers who are so unaware of why their company has collapsed will soon find out when they try to raise capital to revive it.

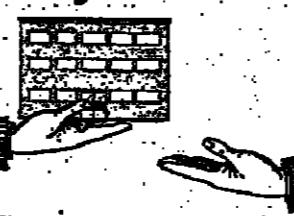
Positive

But many companies, or divisions of them, become potential buyouts for positive and encouraging reasons. A large company may, for example, decide to vacate a sector which does not fit its overall strategy, or may simply want to sell a profitable subsidiary to raise cash. In other cases, subsidiaries prove to be unprofitable within a large group structure, but are perfectly viable on their own.

Then again, a private business may come on to the market because a founder-owner reaches retirement age, or is struck by ill-health, and wants to realise his assets. For those who find a solution to the daunting task of raising funds the answer will lie generally with the banks and, quite likely, the Industrial and Commercial Finance Corporation.

There are, however, some interesting subsidiary sources of funds which, if tapped successfully, can help give the

Management Buy-outs



CONSIDER the dilemma. You are the managing director of a company which is up for sale. You want to buy it. There are, however, at least four others who want to make a bid and, for a variety of reasons, the deal must be decided by tender offers. As a director you are obliged, while making your own offer, to try to convince each of the other potential purchasers what a jolly good concern they are after.

Philip Jeffrey found himself in this position towards the end of 1980 when his company, Ripolin, a small manufacturer of paints and a retailer of decorative and other DIY products, was put on the market by its parent company newly intent on concentrating on its core business.

Since Tuesday he has been able to relax in the knowledge that his tender offer has won the day and that he has been able to complete what is a most unusual management buyout.

One of the most unusual aspects of the path Jeffrey has taken to ownership of 31 per cent of Ripolin—the rest is now held largely by senior management and Barclays Development Capital—is that less than four years ago he virtually wrote off the company as a lost cause when called in as a consultant to help sort out its difficulties.

Also significant is that the company has been hived off from a French nationalised industry: until Tuesday Ripolin was a subsidiary of the state-owned paint company of the same name.

Another unusual factor in terms of UK management buyouts is the degree of what Americans call the "leverage" involved—that is, the level of borrowed money in relation to that put up by the management for equity. Together with his co-managers, Jeffrey is chipping in £250,000 towards a total pur-

chase price of nearly £8m. Jeffrey was called in to Ripolin in July 1977 after it had emerged that the company was running at an accelerating loss.

This occurred after the parent company was nationalised by the French government in 1976 in order to stave off a foreign bid for it.

At a time when sales were only just about £3m, Ripolin's overdraft from Barclays Bank had risen to £1m. On his arrival Jeffrey found a company with a list of illustrious clients (its paints had long been used on Royal palaces, High Commissioners' residences overseas, and hotels such as the Savoy and Claridges) but considerable structural problems.

Manufacturing capacity was being under-utilised; retail outlets were too small and were selling the wrong range of merchandise; and expensive warehousing, taken on at the height of the UK property boom in 1972, in anticipation of a period of growth, was being used to just 8 per cent of capacity.

The range of paints produced was also far too big—3,500 different formulae, though not all in production—and there was insufficient financial management information available.

Jeffrey is reluctant to lay the blame for this at anyone's door. He says the previous management had made great efforts to put Ripolin on a new growth path but market conditions had turned sour.

The limited freedom of action of the UK company was a hangover from its origins. It was set up in 1958 when two UK families bought a licence to market enamel paint invented by Dr. Reip, a Dutchman

(Ripolin derives from Reip's name, together with the word olin, meaning "of paint").

A year later a French family bought the rights for France and its colonies. But while the French went for a mass market, the British company decided to develop a more select business in higher priced specially formulated quality products.

This situation continued right up to the early 1960s though control of the UK company had passed to the French back in 1932 when it bought a 71 per cent stake for £20,000, the proceeds being used to buy a site in Southall, West London, to set up a manufacturing plant.

In 1953, the French also bought out the original Dutch company.

Shifted

Until the late 1960s, the British Ripolin was essentially a manufacturer with a limited number of outlets supplying the trade. It shifted its stance in the early 1970s to concentrate more on retailing paints and wall coverings. But it found itself unable to respond to raw material cost increases in the wake of the 1973-74 oil price

So Ripolin UK was very short of cash when Jeffrey arrived in July 1977 with an unusually powerful remit for a consultant. Finance was therefore his major priority. Though the French Government would not consider investing more funds in the UK, or making further loans, or buying out the 24 per cent minority stake, it did subsequently arrange for the Banque Nationale de Paris to take over the subsidiary's overdraft.

Jeffrey had to lay it on the

line with employees—it would be their own efforts which would save the company. He undertook to create no redundancies, and he set in motion a major sales promotion through the retail outlets, quite simply to raise cash to pay the wages. He also urged everyone to contribute ideas and to seek out the statistics required to show what the exact financial and trading position of the company was.

A month after his arrival Jeffrey had to go off to finish another consultancy assignment, leaving the company to its own devices. Privately, he believed that it would probably have to close down on his return in September. But he was delighted by what he found. The sales promotion had been a success, the figures he had sought were available, as was a host of other information he needed. The response from the employees was exceptional, he says. Structurally, the company was ready in no better shape, but he believed it could be rescued.

What was really needed, Jeffrey decided, was more outlets, through which a greater volume of Ripolin paints could be placed, and which would allow more use to be made of the costly warehousing. But even though a return to profits had been achieved by the end of 1977, net assets of just £300,000 was not much of a base on which to raise several million pounds to buy a chain of decorative products outlets. Nevertheless, a search was made and, eventually, Ripolin alighted on WPM Retail, a part of the Reed International paper products and publishing group, which was on the market.

WPM Retail had been making losses, but Jeffrey believed they could be eliminated quickly, and that this would enable the rest of the Ripolin group to achieve profits of around £400,000 a year. Convincing the banks of this was less easy and getting a £3.2m loan to pay for WPM—the actual price was £2.8m—was "not without difficulty," says Jeffrey.

Jeffrey promptly did a sale and leaseback deal on a large number of the 140 WPM outlets. This put him all square. But he was not out of the woods yet. He felt that while WPM served the purpose of increasing paint throughput, the average size of the outlets was not large enough.

So the search for another chain began—eventually leading to the £1.26m purchase of "Budget Stores," comprising 30 units of the right size," says Jeffrey.

While this frenetic activity was under way late last year the French parent was shifting its attitude towards the UK. In the belief that the two companies were moving apart (ironically, while the UK was becoming less specialist in



Hugh Routledge
Directors in control of their own destiny (1 to r): Reg Clough (retail), John Osorio (manufacturing), Philip Jeffrey (managing), and David Arundale (finance)

paints and raising its retail profile, the French company was moving towards greater product specialisation) the parent company decided last August to seek a flotation of the subsidiary within seven years. Two months later, however, it decided instead on the more conclusive step of selling its holding as soon as possible.

The members of the successful consortium, apart from Jeffrey, include Reg Clough, the retail director; John Osorio, the manufacturing director (and a member of one of the Ripolin founding families); and David Arundale, finance director.

The original British minority shareholders have accepted paper for their holding from the new company set up to buy out Ripolin—called JACOA, the initials of the main individuals, with "A" representing "Associates." Barclays Development Capital has put up a £300,000 loan and Barclays Merchant Bank lent the consortium £3.9m.

Nicholas Leslie

Quality circles bandwagon dented but accelerating

"I TOLD you so" was the reaction of several management consultants this week to the news that trade union leaders are trying to stop the activities of quality circles in Ford's UK factories.

Rather than seeing the union's decision as a body blow to the fast-rolling quality circles bandwagon in Britain, the consultants claim it is nothing more than a salutary dent.

Their response reflects more than just self-interested optimism. For one thing, they

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warned at the beginning of this year that Ford's double-quick programme might backfire for a number of reasons, as we reported in the series of articles "Learning from the Japanese."

Not only that, but the bandwagon is rolling across an ever-broader range of companies and industries. Three months ago 40-45 UK-based organisations had circles either in operation or in the process of introduction; now, the number is virtually double, at about 80, with the new recruits including Lucas, Dunlop, Plessey and Rockware. And in the longer-established cases such as Rolls-Royce and ITT, the number of circles continues steadily to mount.

A further reason why Ford's circles will be relatively unmoved by some quality circle advocates is that many of them have contained both managers and shop floor employees: one of the basic premises of circles as generally practised in Japan and the West is that they should comprise only a closely-knit group of people doing similar work. To some observers, Ford's circles have seemed little different from inter-departmental project teams, which always tend to have a relatively short life.

One of the apparent reasons for the opposition of the Ford unions goes to the heart of the quality circle concept: that these small groups of employees, gathered under their supervisor or foreman, are concerned not just with improving the quality of what they do or make, but also with wider issues, pre-eminently motivation.

The unions' complaint about the motivation issue does not mean "they want their members to be demotivated," as one disgruntled manager complained this week. Instead, the unions seem to be suggesting that quality circles should have been introduced only as part of the formally negotiated conditions, practices and standards of work which are contained in the company's jointly-agreed "Blue Book."

To this, management would retort that circles have nothing to do with conditions of employment; it certainly considers that the unions' opposition rests partly on suspicion that they were being bypassed by the company's construction of a direct bridgehead with employees—something almost any management will insist it has a perfect right to do.

But why should Ford's UK

circles programme founder on union opposition, if other companies—including Ford's Continental subsidiaries—have won formal or tacit union acceptance, and if it is middle management which has generally proved a more serious obstacle?

One answer, of course, is the widely varying labour relations climate in different countries, companies and sites. But another may be the consultants' main concern, namely the speed with which Ford was introducing in the UK a concept which relies for its effectiveness on voluntary membership and careful training: by late January, little over a year after the programme began, Ford was claiming 230 circles in Britain, with another 230 on the Continent.

Since circles rely on a climate of consultation and co-operation between management and the shop floor, the concept has to be given a particularly "soft sell" in workplaces, like the motor industry in Britain, where the traditional relationship is one of confrontation. Having seen how circles have benefited its arch-rivals in Japan, however, Ford may have promoted the concept too forcefully.

An additional problem was that, though the company tried to avoid linking circles with its tough "After Japan" programme, this distinction was bound to become blurred in people's minds.

The "After Japan" programme involves far-reaching proposals for more efficient working practices and productivity improvements, and is associated with plans to achieve possible manning reductions of more than 25,000 in Ford's 70,000-strong UK labour force over the next five years. At every stage, Ford has pointed to Japanese manning levels, working practices and quality standards as the sort of targets it is trying to achieve.

Since the unions have offered to discuss possible alternative mechanisms to involve employees in improving "first-time quality"—thereby reducing the need for repeated inspections and rectification procedures—it is possible that Ford's UK quality circle programme will survive, though probably in an amended form and possibly under another name. But it is equally possible that, like many other well-meaning aids to motivation and performance in the British motor industry, it will be caught in the icy grip of well-nigh continuous confrontation.

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"Learning from the Japanese," a booklet containing reprints of the FT series on quality circles and product quality, together with other articles, is now available from Diana Tait of the FT Publicity Department. Price £2 incl. p and p. Payment to be enclosed with order.

Christopher Lorenz

Much too early to cheer

BY ANATOLE KALETSKY

"SIGNS OF sunshine!" chorused the banner headline in last Friday's Evening Standard, above a story about "Treasury optimism as the stock market notches up another record high." Apart from the new record hit by the FT index, the basis for this story, which was repeated in similar tones in most other popular newspapers, was a speech by the beaming Chief Secretary to the Treasury, Mr. Leon Brittan which, though it was mildly worded, seems to have been the culmination of a careful campaign by Government ministers to rebuild economic confidence after the Budget.

Euphoria

There is nothing wrong with Ministers trying to create confidence. Indeed one of the strongest accusations that can be levelled against the Thatcher Government so far is that it has at times appeared to be deliberately spreading gloom and thus undermining investment and exports efforts in its determination to prove to the nation that it was being tough. However, there is something distinctly suspicious about the almost untrammelled euphoria that has infected Britain in the past few weeks.

In fact, the official "leading indicators" which are at the moment the only explanation for the new optimism rooted in actual facts and figures, have been subjected to widespread criticism because they depend so heavily on stock market movements. But it is still not sufficiently understood how little confidence the indicators provide about the timing of the upturn.

If pre-1973 relationships still held good (and since the 1973 oil crisis, most economic relationships have not held good) and the real economy started recovering between seven and 21 months after the turn in the longer leading indicator, the bottom of the recession would be somewhere between June 1980 and August 1981. But it is by no means certain that the real turning point in the indicator actually occurred in November 1979. The slight upturn in the indicator after the 1979 mini-Budget was followed

Cycles

If one insists on looking back at cycles before 1973-75, there is still worse news to come. The declining leg of a cycle is normally considerably longer than the upward leg. Thus, extrapolating from past cyclical experience, as Mr. Brittan did last week, one would expect the trough in the real economy to occur more than four years after May 1979, which was the last peak; that is summer 1983 at the earliest.

Why then all the euphoria? Ministers, perhaps, are swayed by the need to bolster public opinion ahead of the coming local Government elections. But surely this cannot account for the sudden change in the tone of businessmen's statements in recent weeks, which cannot be a reflection of similar motives. Unfortunately, both the earlier moaning about the wholesale destruction of British industry and the inexplicable switch in sentiment probably reflects a more familiar aspect of the British sickness. Managers inside of British industry do not seem to know enough about what is happening to their own companies from month to month, never mind being able to predict and plan their future development.

the Jockey Club Cup, plus Blue Riband runner up and third, Master Willie and Ranking.

In addition, the Playboy

Pretty Polly Stakes has at

tracted Fabulous Salt, a high

class Oaks prospect.

Dick Heart and Willie

Carson combined to win last

year's Jockey Club Stakes with

More Light. They seem

cautiously optimistic that

Henbit, now thought to be

back to his best, can win this

If West Isley reparts of

Henbit's condition are correct

there is no reason why he

should not cope with Master

Willie.

At Epsom last June Henbit

reached the post with three

quarters of a length in hand

of Master Willie. That was in

spite of having forfeited ground

through wandering, after sus-

taining a cracked off-on

bone.

Forecast backers might be

better advised to settle for

the race set Rankin, who fin-

ished 1½ lengths behind Master

Willie. The Pultenough four-

year-old meets Henbit and

Master Willie on 5lb more fa-

vourable terms than when they

clashed at Epsom.

Michael Stout's high

opinion of Fabulous Salt was

fully vindicated when the

American-bred filly produced

a smart performance to account

for the more experienced

Wilderness in Kempton's

Massaka Stakes. It will be dis-

appointing if Walter Swin-

burn's mount cannot follow up

in the Playboy Pretty Polly

Stakes.

Fabulous Salt, a 20-1 chance

to give Stone his second suc-

cessful home by Wilderness

at Epsom.

Age Quod Agi worked dis-

appointingly at Newmarket

yesterday and he will not now

take his chance in tomorrow's

2,000 Guineas for which he was

a 25-1 chance.

His absence has left the way

clear for Lester Piggott to pick

up the plumb "spare" ride on

Kind of Hush.

Forecast backers might be

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Cinema

Numb Feelings

by NIGEL ANDREWS

Sunday Daughters (AA) Gate 2
A Change of Seasons (AA)
Warner West End
Head Over Heels (A)
Screen on the Hill
Charlie Chan and the Curse of the Dragon Queen (A)
Studio Oxford Street and Classic Haymarket

Last week we were regaled with teenage teething troubles out West in *Foxes*. This week, teenage teething troubles take a dive behind the Iron Curtain with Janos Rosza's haunting and powerful *Sunday Daughters* from Hungary: wherein the Warsaw Pact's answer to *Jodie Foster*, black-haired Julianne Nyako with Botticelli mouth and broken noble-Roman nose, stars as a 16-year-old juvenile delinquent regularly given to extending her remand-home sentence for petty theft by attempts at escape.

We watch her life at the home, with its dour supervisors and bawdy-buoyant fellow-humans; we watch her truant love-affair with the son of a lady Party worker who offers her brief home and shelter; and we watch her doomed resilience as shades of the remand-home (is it Hungary itself?) close around the growing girl.

Films that issue from behind the Iron Curtain are often seized and scrutinised with a giant microscope by Western critics, who seek the joyful germ of subversion beneath the plain and sanguine Party-line surface. But the *ceasez* is that no movies as deeply in thrall to state finance as those in Eastern Europe are ever likely to be a whooping *icanca* for Western-style democracy. The most one can meet is a stray discord in the *varnay*, a fleeting bacillus of revolt in the bloodstream.

Rosza's film has more of these than most. His gently lyrical style as a movie-maker, etching faces with silvery light like Gabor's *Angie Vera*, is so soft-grained for most of its length that you're almost lulled into

not noticing the rough edges when they scratch you. And indeed that nirvana of numbed feeling is what the film is about. With its drift-like rhythm, it takes in some outrageous scenes—not least a night party where the girls, bizarrely spurred on by drink and music, slash their wrists in a communal suicide attempt—and makes them seem part of life's slow-heated, predetermined mainstream.

Julianne Nyako's bleakly beautiful heroine moves through her alternating fits of torment and flight—now skulking in the dormitory as her schoolmates rag and bully her, now playing for time as she finds truant refuge with a friend or relative outside—with a pout-mouthed, lazy-lidded passivity that starts by seeming like sullenness but gradually grows on you as a kind of pride: pride in not offering her persecutors the compliment of out-right revolt.

Obviously the remand-home, with its protocol and Thonet-Shalt-Nots and barbed-wire-topped walls, can be seen as a symbol of Hungary itself or the Communist bloc as a whole. But the symbol is so stand-up-and-beg that it never seems the real key to the movie's power. What is daring and unique in the film is Rosza's refusal to moralise. No "progress" no earning process takes place; it's a movie about status and it uses status, with infinitely subtle inflections of hope and despair, as its style. Go and see it. It's a film that steals into your mind by stealth not show, and once inside it stays there.

Anthony Hopkins is an odd actor. His head, with its mannered bobbings and weavings, is so loose on his body that it often seems in danger of falling off, and his voice is all sudden clotted consonants and sibilants, as if he'd had his vowels stolen on the way to the studio. In *Magic* he played a ventriloquist "possessed" by his dummy and the role still seems to be with him in *A Change of Seasons*. Here he plays, as if operated



Julianne Nyako and lover in Sunday Daughters

Hurt, who was the daughter in *Charlie Chan and the Curse of the Dragon Queen*? The impact of this film resembles a thump over the head with a bowl of cold choy suey. Peter Ustinov, delivers Ming Dynasty miaows and strangled semi-quavers as the Oriental gun-shoe, hitherto inhabited by such as Warner Oland and J. Carroll Naish, and Angie Dickinson is the *haute couture* villainess romping thoughtfully through a film that tries and fails to be a funny spoof on those Saturday-matinée classics of yesteryear.

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The nuclear deadlock

THE FACT that South Africa, India and Pakistan are all hard at work developing the technology needed to fuel their own nuclear reactors need surprise no one who has followed the politics of nuclear weapon proliferation over the past four years.

In April 1977 the new U.S. Administration of President Jimmy Carter declared what soon became known as its "policy of denial," in an effort to bully other nations into accepting its new ideas for preventing more nations acquiring nuclear weapons. The idea was that it would deny its customers for nuclear technology overseas the freedom to reprocess spent nuclear fuel. Thereby it would deny them the opportunity to separate plutonium, a potential nuclear fuel but also a potential nuclear explosive.

Independent

That this policy has failed there is no doubt. Those nations which fell foul of the Carter Administration's Non-Proliferation Act of 1977 were the very nations which decided that they must go for an independent source of nuclear fuel. South Africa, deprived of its U.S. source of highly enriched uranium fuel for its Safir research reactors since 1976, has worked hard and expensively to refuel the reactor itself. Not only has it succeeded, but ironically enough the 45 per cent enriched fuel it has made, although too lean to make anything but an extremely clumsy weapon, will yield much more plutonium than the highly enriched fuel the U.S. has refused to supply.

India and Pakistan have both claimed recently to be able to make their own fuel for commercial reactors. It is a long and expensive task to prove nuclear fuel to the standards of reliability expected from commercial reactors. These countries would rather buy it from established suppliers in America or Europe—but not at the price demanded by the U.S. namely their signatures on the Non-Proliferation Treaty. Both have pressed ahead with reprocessing technology, flouting the policy of denial.

The inherent weakness of the policy of denial was that there was simply no way of bringing enough pressure to bear upon potential nuclear weapon aspirants in the nuclear sector alone. The earliest UN discussions of nuclear proliferation, soon after Hiroshima, had advanced the idea of "condign punishment" of States which stepped out of line. Condign punishment, short of going to war to stop a recalcitrant nation, must mean ostracising the offending nation.

Training—new ideas needed

THERE are few areas of policy with greater long-term significance for the British economy than the reform of industrial training. Over the past few months the Manpower Services Commission has prepared what it calls a New Training Initiative for presentation to the Government shortly. This could help to provide the basis for a much-needed national debate on training and youth employment opportunities that would have far-reaching consequences, not just for industry but for society as a whole. There is a danger, however, that the real issues and imaginative ideas may be submerged in discussions of political dogma and quibbles over relatively unimportant institutional details.

The objectives of the MSC's proposals are certainly wide-ranging. The most ambitious is to ensure that, by 1990, every 16-year-old who leaves full-time education is provided with a year's "traineeship," which would combine work, skill-training, education and perhaps even opportunities for "personal development" of the kind which are enjoyed by young people who go into higher education. Secondly, the MSC wishes to extend training and re-training opportunities available to adults throughout their working lives. Thirdly, there is a need to reorganise apprenticeships so that skills and training are defined by the achievement of agreed standards rather than by serving time in trades.

Obstacles

Obviously, proposals as ambitious as these, although almost everybody would approve them in principle, will run into two major obstacles: money and vested interests. The question of how better and more extensive training could be financed is a legitimate and important one. But it would be a pity if the energies of government and industry were to be channelled mainly into the argument over which of them should bear the cost of training. Instead of the constructive manpower policies

THE words on a huge banner at the final mass election rally of South Africa's extreme right-wing Herstigte Nasionale Party could not have been more appropriate—or ironic. "Die stryd duur voort," it read—the struggle continues.

The irony is that the words are the same as the slogan of the black nationalist movement in Southern Africa, borrowed from Angola and Mozambique—a luta continua.

The appropriateness is that for the HNP, keepers of the holy writ of white racial supremacy in South Africa, the struggle must continue: in spite of a four-fold increase in votes, and a swing of more than 20 per cent from the long-ruling National Party, the HNP has yet to win a single seat in parliament. It remains almost as far from power as South Africa's disenfranchised black majority.

On paper, the South African general election proved nothing, except for a marginal swing in favour of the liberal opposition, the Progressive Federal Party. This shift represented the return of English-speaking voters, traditional opponents of the Afrikaner Nationalist government to the opposition after their flirtation with Mr. John Vorster at the last election in 1977.

Nevertheless, Mr. P. W. Botha, Mr. Vorster's successor as Prime Minister, managed to keep his party's massive majority in parliament virtually intact. He won an absolute majority—55 per cent—of votes cast. The PFP benefited at the expense of the smaller opposition group, the New Republic Party, and the HNP failed to make the final hurdle.

Behind the bald tally of election gains and losses, however, lies a much more dramatic picture. On the one hand, the defection of English-speaking voters suggests that Mr. Botha's cautious moves towards racial reforms have failed to convince those people who believe that South Africa's black majority must share the country's prosperity to ensure a stable future. The PFP gained ground with its argument that those moves have been too half-hearted, and remain locked into the apartheid ideology of separate development of the races. English speakers left the laager.

On the other hand, the swing to the Right occurred in the heartlands of National Party support, in the white mining and working class communities,

THE SOUTH AFRICAN ELECTION

A victory but the struggle continues for Botha

Quentin Peel reports from Johannesburg that despite this week's election victory problems may just be beginning for the ruling National Party. The Prime Minister, Mr. P. W. Botha (right) is finding that his policy of limited racial reform is pleasing neither the black majority nor white Afrikaner grass roots supporters who are increasingly swayed by extreme right-wing Herstigte Nasional Party.

and in the countryside, where Government majorities are so massive, a 30 per cent swing is undoubtedly debilitating. The question now is just how he will respond.

He fought the campaign on a blatant appeal for a personal mandate from the voters: his theme was "faith and courage" and the details of his policy were never spelled out. Instead, the campaign platform was a carefully formulated 12-point plan, phrased so vaguely that it would appeal both to reformers and conservatives. But Mr. Botha nevertheless used the rhetoric of reform, he talked of new initiatives, and he promised to continue those he had begun.

The essence of his policy is the one spell out by his military advisers, headed by General Magnus Malan, former head of the South African defence force and now Minister of Defence. They argue that because South Africa faces external pressures



—a total onslaught co-ordinated by the Soviet Union, they argue.

Botha's policy has frightened the fundamentalist Afrikaner right wing, and failed to meet the hope of the comparatively more liberal English-speakers. For the former it is too radical, for the latter too vague.

So will Mr. Botha press ahead with his still unspecified reforms or not? Will he respond to the defectors on the Left wanting more, or those on the Right wanting less? There seems little doubt that in spite of the fact that the PFP and not the HNP won seats, it is the latter which presents the

greatest threat.

"The PFP failed to make any serious inroads into traditional Nationalist seats," Mr. Ton Vosloo, editor of Beeld, the Nationalist newspaper in Johannesburg, said. "But P.W. will have a lot of guys in his caucus sitting with HNP candidates almost breathing down their necks. They will be very worried about his planned reforms."

Committed Verligtes (enlightened members) in the ruling party, like Mr. Vosloo, argue that one must have faith in the Prime Minister's promised reforms, even if the party's election arguments sounded the opposite.

Committee members, with his still unspecified reforms or not? Will he respond to the defectors on the Left wanting more, or those on the Right wanting less? There seems little doubt that in spite of the fact that the PFP and not the HNP won seats, it is the latter which presents the

greatest threat.

Deliberately exploiting the rhetoric of free market economics, he has persuaded his party to abandon areas of static racial discrimination in favour of private sector regulation—such as in the field of labour and trade unions. And he is increasingly adopting the use of administrative exemptions—racial laws to soften the effects, while they remain assuringly on the statute book.

Just how far he can go by-passing the party before it explodes in indignation is not clear. But the message of the HNP vote is that it is not much further. If he cannot persuade his own people of the rightness of his path in the short term, then he may have to face the long-heralded split in his party without any guarantee that it will remain in control of a majority.

The economic reckoning after the election boom

RACE has always dominated South African elections, to the virtual exclusion of all other issues, but this week, arguably for the first time, economic arguments did play an appreciable role.

When Mr. Botha announced the election in February, it was obvious that one reason for his timing—18 months ahead of the due date—was to take advantage of the boom conditions in the South African economy. Real growth of gross domestic product in 1980 was 8 per cent, consumer spending was booming, interest rates remained low, and real incomes had increased appreciably for the first time since 1975.

With a cynicism worthy of most European countries, Mr.

Botha also took the opportunity of high tax revenues from the gold mines to award across-the-board pay increases to civil servants and other public-sector employees, while postponing his normal March budget to the end of August.

Two things are now clear: On the one hand, the strategy to some extent backfired, for the opposition parties managed to exploit economic issues, such as the rate of inflation, and the long stagnation of public-sector salaries and pensions, as effectively as the Government exploited the growth rate; on the other hand, now the election is over, the day of reckoning is approaching.

The Progressive Federal Party, traditionally the party

of big business, aided by a sympathetic press, used such bread-and-butter issues as the rising price of food (up 30 per cent last year) to win back their traditional supporters.

Large-scale resignations among teachers, nurses and policemen, as well as regular civil servants, also provided easy election ammunition. In the event, the Government's pay increases, averaging 12 per cent fell far short of expectations.

The delay in dealing with inflation and money supply has clearly worried Mr. Owen Horwood, the Minister of Finance, and his senior advisors. Both he and Dr. Gerhard de Kock, the governor of the Reserve Bank, have made it clear that interest

rates will have to rise sharply to more realistic levels.

Dr. de Kock has also warned that the bank will take more active steps to keep money supply under control, and the commercial banks have been told to warn their clients not to expect unlimited credit at the present rates.

The Reserve Bank has also allowed the exchange rate of the Rand to fall—it fell below \$1.22 yesterday for the first time in over a year—as a reflection both of the vanishing current account surplus, domestic inflation and the strengthening dollar.

The August budget now seems certain to be conservative, and government spending, including the defence budget, will be kept strictly under control. In spite of the Government's full revenue coffers, no tax concessions can be expected.

Fundamental problems remain in the economy, with the shortage of skilled labour paramount. In turn, that has resulted in rapid wage increases for skilled workers, another factor in the dissatisfaction of public sector employees.

The coming recession could give Mr. Botha the breathing space necessary to correct such imbalances in the economy, for example, by pressing ahead more swiftly with measures for black advancement. The August budget now seems certain to be conservative, and government spending, including the defence budget, will be kept strictly under control with his dissident right wing.

MEN AND MATTERS

Walters floats to the top

Peter Walters, the new chairman-elect of British Petroleum, is as close to being a whiz-kid as it is possible to be in that lofty organisation.

He is just 50 years of age, in theory young enough to hold on to the top job for a full 15 years. Had he emerged in a previous BP epoch he would probably have had to remain as deputy chairman for a few years longer while the senior deputy chairman, 58-year-old Christopher Laidlaw had his turn at the helm.

But times have changed at BP. The Corporation is being reorganised into several distinct international businesses. It is attempting to present a fresh face, contrasting with its staid traditions which have often seemed more akin to the civil service than a thriving multinational energy group.

In any case, life at the very top of BP is getting tougher, as the retiring chairman pointed out yesterday. Since becoming chairman in 1975, Sir David Steel has had to contend with the loss of oil from traditional suppliers like Iran and Nigeria; tussle with former Energy Secretary Anthony Wedgwood-Benn; compete with the crowned British National Oil Corporation; and explain the company's sales policies before the Bingham Inquiry into Rhodesian sanction-busting by oil companies. Steel hinted at the annual meeting that perhaps future chairmen should retire at 60—the normal BP retirement age.

Walters, who becomes chairman in November, is unlikely to change radically the tone of Board meetings. Like Steel he works well as part of a team—or collegiate as it is now called—in the Britannic House headquarters.

He is not expected to demonstrate the direct and at

times domineering control of some past BP chairmen—Sir Eric Drake and Sir Maurice Bridgeman in particular. That might have been a style more suited to Laidlaw.

Colleagues describe Walters as very easy going, having achieved much without the need for a raised voice. It would be difficult to find an enemy of the man. And yet he has a reputation for being sharp, shrewd, hard-nosed and—as befits an executive who has spent much of his time on the supply side of the business—extremely numerate.

While not a workaholic, his rise to BP's pinnacle has been relentless and assured since he joined the company in 1954.

It now remains to be seen how Laidlaw shapes his future. BP was emphasising yesterday that he would remain the senior deputy chairman and chairman of BP Oil International—the group's biggest operation.

But he may be tempted into fresh fields. Sir Alastair Down, a deputy chairman alongside Steel, it may be remembered, left to become head of Burmah Oil.

Labour saving

A survey on productivity, commissioned at the cost of £25,000 by Sentry Insurance, the U.S. company, has come to the far corners of the business world. It found that business union leaders and workers around the world think higher productivity is needed. But the poll, devised by Louis Harris International and Professor Amitai Etzioni, who worked for President Carter and is now at Columbia University, again failed to elicit any consensus on how economic nirvana could be achieved.

British trade unionists still see the remedy in government incentives to industry. In contrast, our businessmen want lower government spending—although, unlike their American

counterparts, they would not be prepared to see cuts in the health and social security budget at higher unemployment.

Those despairing of ever finding a way through the confusion of ideas might just as well ask John Joanic, Sentry's chairman, how he does it. He is negotiating the purchase of a heavy-duty automotive manufacturing company in the U.S. The workers there, none of whom I understand have read the report, have pledged higher productivity if his bid succeeds and, unasked, voted two to one in favour of a pay cut.

It is not that I am against Royal Weddings but... I now discover that when Prince Charles and Lady Diana Spencer go to the altar on July 22, they will add about £2.5m to the cost of housing this year.

The building industry, it seems, will have to pay almost as much for the extra public holiday as it will in higher prices for concrete blocks, roof tiles and hot water cylinders.

Building magazine reports today that its housing cost index has risen 0.4 per cent because of changes in all-in labour rates due to the holiday. Editor Neil Murphy calculates that is roughly equal to an increase of £25 on the price of a new three-bedroom semi.

Mess cleared

Liquidator extraordinary Sir Kenneth Cork, in Liverpool, last

night to receive the Founding Society's award, told of his first real experience of insolvency.

Posted to Eisenhower's HQ at Caserta in 1943, he was summoned by the General. "The officers' mess is in trouble," Eisenhower told him. "Some idiot has drawn cheques on the Bank of Napoli for £1,000 more than we've got in the bank. It will look bad if the occupying powers' cheques are bounced. It takes four days to clear, so you've got time. Go and put it right."

Now? Cork asked—"Don't ask bloody fool question." Eisenhower retorted. "Go and get on with it."

Cord did. "It is called teaming and leading," he said. "I borrowed £1,000 from the Army impress account, drew a cheque to repay it on the last day, met the cheque from the Mess subscriptions and borrowed it back the next day."

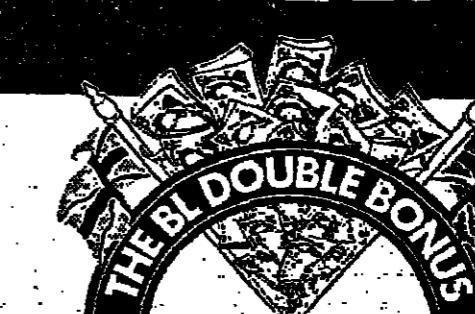
"For three months I was in fear of a court martial..."

Brickbat

It is not that I am against Royal Weddings but... I now discover that when Prince Charles and Lady Diana Spencer go to the altar on July 22, they will add about £2.5m to the cost of housing this year.

The building industry, it seems, will have to pay almost as much for the extra public holiday as it will in higher prices for concrete blocks, roof tiles and hot water cylinders.

BUY A BL CAR DOUBLE QUICK. THE BL DOUBLE BONUS ENDS ON MAY 29TH.



Observer

POLITICS TODAY FROM PEKING

The finger of suspicion points at Mao

PROFESSOR HSIA TZU CHING of the University of Peking is an historian specialising in international relations after 1949. He was a cowhand during the Cultural Revolution.

Professor Cen Shao-Min is a cancer specialist at the Harbin medical college in North-East China, once called Manchuria. Like all 35 deans of the college he was dismissed, sent to the countryside and there placed under house arrest.

The hospital, which is part of the college, was run under the banner: "Let the doctor be the nurse and the nurse be the doctor." Treatment of patients was determined by a revolutionary committee of "barefoot doctors," people with only the most rudimentary medical training.

The two professors recall the attack on intellectuals characterised by Zhang Chunqiao, a member of the Gang of Four, who said: "The more knowledge you have, the more reactionary you become."

By now, order has been re-established. Entry to the University of Peking is again by competitive examination. Of the 2,100 new students last year, 15 per cent were children of workers, 20 per cent children of peasants, and 65 per cent children of intellectuals.

In Harbin, medical work resumed with the return of all the doctors in 1977, but the buildings are still terribly run down. For over a decade there was no maintenance of the facilities—only destruction, and almost no training of young people.

There is now general agreement—at least on the surface—that the cultural revolution and events which followed until the overthrow of the Gang of Four in October 1976, were a total disaster. Almost anything that went wrong in that period is

blamed by the Chinese on the Gang of Four and if there is one thing on which the Chinese seem to agree, it is that there can be no return to the upheavals of the Cultural Revolution.

"Next time," says a group of editors for the People's Daily in Peking. "A gang of thugs comes from Shanghai and tells us to clean out the lavatories, we'll throw them out." The man elevated to the editorship during the cultural revolution is, I was told, now cleaning out the lavatories himself.

The trouble is that there has been a certain blurring of the dates. The "Great Proletarian Revolution" was launched by Chairman Mao in 1966, but was called off by 1969. What followed was a struggle for power. Mao did not die until September 1976 and the Gang of Four was arrested one month later.

It is impossible to pin every thing that went wrong from 1966 onwards on the Gang of Four for the simple reason that in the early period at least the Gang was not powerful enough to do all that much harm. The finger points at Mao. It may point even yet at Zhou Enlai, up to now the untarnished hero of the late Mao years, for Zhou supported the Cultural Revolution.

Mao does not come very well out of an earlier period, either. It was he who introduced the economic programme known as the "Great Leap Forward" in 1958. That, too, was less than a resounding success.

Thus what began as an inquest into the Cultural Revolution and the Gang of Four is really turning into an inquest on Mao. And the trouble is that, once you go that far, it is very difficult to avoid an inquest into the whole period of the Chinese Revolution.

As the Professor of History



The Chinese consumer boom in perspective: the age of the refrigerator and the dishwasher

has still to come

at Peking University remarked from his impeccable academic background: "The whole of China is now summing up the experience of the last 30 years. It is impossible to isolate one period from another. The Cultural Revolution cannot be isolated from what happened before."

It is beginning to look as if the verdict on Mao, which could be delivered quite soon, will be rather like the Chinese verdict on Stalin: 70 per cent good, 30 per cent bad. In other words, Mao was successful until around 1957, but committed grievous errors thereafter.

What is certain, however, is that the verdict has not been easy to reach. There will be no smooth transition to a modernising, technocratic China with a high economic growth

rate and a gradual process of cultural liberalisation—or at least not yet.

The economic modernisation programme announced by Deng Xiaoping, the arch-technocrat, has been steadily cut back, most recently in December last year. The Chinese economy is now officially in a period of readjustment, which Gu Mu, a vice-premier with responsibility for economic affairs, told a group of British journalists last week could last for up to 10 years.

One of the reasons for the setbacks is undoubtedly the fact that the modernisation plans were beginning to look as overambitious as the earlier Great Leap Forward. There is also an acute and visible shortage of foreign exchange. Economic ministers, including Gu Gu,

say the budget must be brought back into balance. The chief casualty so far has been investment in heavy industry. It is hoped in Peking that Japan will come, at least partially, to the rescue with soft loans.

Another casualty has been defence. The main surprise of the past week's conversations has been that no-one mentioned the Soviet threat, the staple talk of Chinese diplomats in the West. Chinese defence expenditure is actually being cut and the size of the People's Liberation Army, which means the whole armed forces, reduced.

Reports of military unrest are impossible to verify directly. But the Army does appear to have grounds for complaint. It was promised modernisation of its equipment and is not getting very much of it. It played a key

role in helping to restore some sort of order when the Cultural Revolution got out of hand. It is now relatively neglected. Moreover, it is said the children of the PLA are no longer getting automatic preferment when it comes to jobs.

The Army may also have shown its restlessness at the cultural liberalisation which was taking place last year. At any rate, the moves towards greater freedom of expression, the exposure of corruption in the party by newspapers and the fraternisation with foreigners now appears to have been checked. "Democracy Wall," on which people wrote their complaints, now carries advertisements.

There is also a taste for badminton. Give a Chinese a couple of rackets and a shuttlecock and they will play it even amid the bicycle traffic jams.

The demand for proper facilities will come later.

The authorities are fully aware of this. Orders have gone out to increase production of cameras, sewing machines, bicycles and washing machines.

For most of these items, none of which is particularly cheap, there is already a long waiting list. Yet if the demand can be met, the Chinese could be kept happy for some time to come.

Simultaneously, however, some of the same plants have to manufacture goods for abroad in order to produce foreign exchange. It is a moot point whether the Chinese can both satisfy domestic demand and be able to afford to import technology to modernise their production.

The Chinese appear to lack the Japanese genius for imitation. I left my razor in Harbin and bought a replacement in the main foreigner's hotel in Peking for well under 50p. It is a collector's piece, in a gold-coloured metal box, but quite

unrelated to modern shaving.

However, China's main problem appears to be political: how to produce a political system that will give the people what they want in the way of consumption and which will also produce modern industries across the board.

There is a good deal of talk among economics ministers in Peking of providing incentives to increase production, and of devolving authority to local units or plants. But when you go to Harbin and talk to factory managers, they tell you that practically all targets are still set in Peking: production quotas, foreign exchange and, above all, the prices of all products.

The influence of the Cultural Revolution persists. Even the most natural entrepreneurs appear reluctant to take initiatives of their own for fear of being denounced by someone else. If you go to the theatre, because the Chinese were told during the Cultural Revolution that applause only contributes to the cult of the individual among the actors.

Yet the desire for self-expression is still there. My abiding memory so far is of getting lost in Peking in the middle of the night. No cars, no buses, no noise and virtually no people—only a group of youths talking together in an alleyway, and lots of cats, never seen in the daytime. Then a man came round a corner on a bicycle, careering wildly and singing loudly. You could never do that in the ordinary hours.

I shall also remember those Chinese professors, engaged again in the pursuit of excellence. They could yet be lost in the political struggle.

Malcolm Rutherford

Letters to the Editor

The rating system

From Mr. J. Heddle, MP

Sir—Many aspects of the rating system are open to criticism.

On the one hand a declining private-rented sector, hedged about by artificial legislative constraints, can produce few valid comparables and gives rise to a miasma of unreality in which anomalies and inconsistencies are inevitable. And on the other, there is the valid objection that rates are related neither to the ability to pay nor to the level of services enjoyed. Thus a pensioner, living alone, may well face a similar rate demand to that presented to a household supported by perhaps four wage-earners.

On the domestic front there are certainly injustices but the amounts involved—though of the utmost importance to the individual ratepayer—are small by comparison with the sums demanded from the commercial sector, where business rates contribute perhaps 50 per cent of the total income. Yet the commercial firm, faced with these stringent levies, may be virtually disenfranchised and powerless to determine its destiny in respect of these payments which involve an increasingly significant proportion of overheads.

Another contentious aspect of rating is the demand placed upon owners of unoccupied business, commercial and industrial premises. In the aftermath of the property boom of the early 1970s and particularly with slowing examples of certain central London office blocks in mind, logical arguments could be advanced for the gains—even perhaps at penal levels—of business premises kept unoccupied, apparently for reasons of personal gain. But now, in recession, there is little logic in hitting those who probably through no fault of their own, find themselves burdened with buildings which they cannot let or sell.

Although the Local Government Planning and Land Act 1980 has reduced the maximum amount which a local authority can levy on the owners of vacant industrial and commercial buildings from 100 per cent to 50 per cent of rates, some councils are continuing to exact as much as they can from a business sector under heavy pressure. Owners of vacant commercial premises may be doing all they can to find tenants and I believe it is grossly unfair that owners should be so penalised by market conditions.

I suggest that there should be a moratorium on the rating of unoccupied business, commercial and industrial buildings for a year, by which time the worst of the recession should have passed.

Quite apart from market conditions, there is a further reason for office and industrial rates failing to let which is having particularly serious repercussions in London. This is the inability of British Telecom to install telephone and telex systems in anything approaching a reasonable time. The most plausible excuses are made and future improvements are consistently promised but the brutal fact is that few firms will take offices in which communications facilities are either above or below standard. On the question of the provision, the lack of a telephone does not

Start-up schemes

From Mr. P. Whiteland-Smith

Sir—with reference to Mr. Greenly's comments (April 29)

on the start-up schemes, may I add to his observations by putting on record that I have discovered 95 grounds (two of which are commercial) on which an investment in a start-up scheme could fail, or fail to obtain the promised relief, or having obtained it, lose it—in whole or in part.

In many cases the actions of third parties could cause relief to be refused or lost and these will be third parties over which the investor could have little or no control except contractual.

The revenue is obviously suffering about this legislation, dislikes it, does not wish to implement it and, in the sacrosanct name of anti-avoidance, has perpetrated the emasculation.

I do not think that any reasonable person can take any share under this scheme, nor any company accept such an investment. The five year covenants in any contract must, in my opinion, unduly restrict corporate flexibility and result in initial legal fees of at least £2,500 (not tax deductible). This is an intolerable percentage of £10,000—whether paid by the company or the investor.

It is my considered view that this scheme is totally unworkable in its present form.

Brian O'Sullivan

29 Leith Road,

Wood Green, N22.

Combine CCA and CPP

From Mr. B. O'Sullivan

Sir—Mr. Hale (April 28)

fails to make clear that current cost accounting (CCA) and current purchasing power (CPP) accounting are not mutually exclusive. The changes in the wealth of an enterprise may be essentially determined by comparing net assets at the beginning and at the end of the period under consideration, allowing for introductions and withdrawals of capital. To compare the net assets it is necessary to establish a basis of valuation and to have a common unit of measurement.

Under SSAP 16 the basis of valuation is the "value to the business" and the unit of measurement is money, but under another system the unit of measurement could be CPP units. Although the Sandilands committee rejected the use of CPP units, it could be argued that combination of CCA and CPP would give a more realistic picture; certainly the comparability of accounts over time might be enhanced.

It is my considered view that this scheme is totally unworkable in its present form.

Brian O'Sullivan

29 Leith Road,

Wood Green, N22.

The 30-share index

in France

From Mr. B. Gosschalk

Sir—Your correspondent

Terry Dodsworth ("Opinion pollsters far from mark," April 28), does French pollsters and your readers a disservice in knocking the polls for inaccurately predicting the outcome of the French election.

Not so: the French opinion

polls were in fact very near the mark. I have followed nine

number below the corre-

10 per cent.

The merit of the method

is that the geometric mean

can be calculated from the percentage

GENERAL

UK: Trades Union Congress 300-mile Liverpool to London unemployment march starts, Liverpool pier head (to May 28).

Mr. Hamish Gray, Energy Minister, and Mr. Harold Norkin, Norwegian Petroleum and Energy Secretary, visit Howard

Doris Yard, Loch Kishorn.

Wales Trades Union Congress

opens, Portcawl (to May 5).

Interest rate on National

Savings Bank investment account

drops to 13 per cent.

They clearly spotted the Com-

unist slide (M. Marchais was

placed fourth in the figures

published a week before

voting): they did not over-

estimate the final strength of

the Gaullists—it was the politi-

cal commentators who did; and

they underestimated the

Socialist vote by 2 per cent on

average, a "discrepancy" which

can largely be accounted for by

a well-known phenomenon—tac-

tical voting.

If polls were not banned in

the final week of the campaign,

all the journalistic brouhaha

about M. Chirac's gathering

momentum (sic) would have

been revealed for what it really

was: a Gaullist ploy designed

to create the impression that

Chirac could finish second.

Why are newspapers so will-

ing to criticise polls, even when

they get things right?

Brian Gosschalk

Market and Opinion

Research International

29 Queen Anne's Gate, SW1

London, SW1.

Today's Events

OFFICIAL STATISTICS

Department of Industry pub-

lishes March final figures for

UK COMPANY NEWS

Pritchard Services beats its forecast

COMPARED with a forecast of some £2m for 1980, made with last November's rights issue, taxable profits of Pritchard Services Group, building and stone cleaning, security services concern, came out at £3.53m for the year, against £2.41m, a rise of over 46 per cent.

The dividend is stepped up to 3.5p per share, compared with 2.25p, by a final of 2.5p as forecast.

Peter Pritchard, chairman and chief executive, says the group has made an excellent start to the current year and the directors confidently expect a further improvement "especially as we derive the benefits of scale and energy from the integration of the Croftall and Pritchard businesses.

For the year advanced by £1.7m to £3.53m and operating profits were £4.22m (£3.1m) — building and maintenance services continued as the group's primary activity, contributing sales and profits of £26m and £3.53m respectively.

The directors say that the group's other major activities in security services, linen hire and catering continued their recent pattern of growth in both sales and profits.

Earnings per share are shown as 5.74p (7.02p).

Pre-tax surplus included associates share of £619,000 (£381,000) but was struck after interest of £1.31m (£1.08m). After tax, nearly doubled from £779,000 to £1.46m, and minority interests of £71,000 (£56,000) the

available balance came through from £1.57m to £2m.

Dividends will absorb £983,000 (£483,000), leaving £1.04m.

• comment

Mr. Michael Ashcroft's down

turn at 72p a share looks a long way away. At the time Pritchard feared a full bid and so rushed out much improved interim figures and then in November launched a £5m rights issue and made a big U.S. acquisition through a vendor placing. Now the group has confirmed its growth trend with an even better profit rise than forecast in the second half of 1980. The fully taxed p/f of more than 20 per cent yesterday's price of 169p up 43p, may still reflect bid hopes but Mr. Ashcroft's Hawley Leisure and Provincial combined now have a market capitalisation of only £23.1m compared with Pritchard's £48.9m. For its part, Pritchard dismisses speculation that it might try to acquire Provincial which now holds the 21 per cent stake for the Ashcroft interests. Pritchard seems off to another bid, start this year, having absorbed the Croftall acquisition smoothly, and should benefit from the strengthening of the dollar and reduced gearing as a result of the rights issue. Perhaps more than 5% in profit before tax is possible, but the shares may be quiet until the stalemate with Mr. Ashcroft is broken. The yield is 3 per cent.

James Crean warning

DESPITE AN increase in turnover from £216,000 to £31.4m, pre-tax profits of James Crean, Dublin-based industrial trading company, fell to £516,000 in the six months to December 1980, against £571,000 last year.

The directors warn that profits for the current year would be as low as £1.5m but they expect that the result for the year ending June 30, 1982 will be significantly ahead of the 1979-80 figure of £2.2m.

They are therefore confident of the company's fundamental strength and of its prospects, both in the medium and long term, and believe that it will be possible to maintain dividend levels in the current year.

With stated half year earnings per 25p share down from 6.25p to 4.17p, the interim dividend is

held at 2p net—the final last time was 4.825p.

Profits were affected by the recessions in the UK and Ireland, but the principal factor behind the reduction was the performance of a group of companies in the Midlands, which were acquired by the Wade Group.

These companies were in a loss-making situation at the time of acquisition but were acquired for strategic reasons. This will make substantial losses in the current year but vigorous efforts have been made to put them on a sound footing and the directors believe they will be brought into profit in the coming financial year.

For the half year took £401,000 (£436,000) and after minorities, attributable profits dropped from £285,000 to £113,000.

BANK RETURN

Wednesday April 29 1981

Increase (+) or
Decrease (-)
for week

BANKING DEPARTMENT

	£	£
Capital	14,683,000	— 44,958
Public Deposits	40,101,039	—
Bankers Deposits	8,204,570	+ 12,112,285
Reserve & other Accounts	1,15,026,348	+ 122,150,586
	8,311,718,085	+ 155,233,293

ISSUE DEPARTMENT

	£	£
Liabilities		
Notes Issued	10,725,000,000	— 225,000,000
In Circulation	10,704,152,370	— 217,075,771
In Banking Department	20,046,630	— 7,594,729
ASSETS		
Government Securities	750,000,000	+ 112,050,000
Advances & other Accounts	837,156,115	+ 54,205,851
Promises Equipment & other Secs.	533,328,125	+ 84,532,568
Notes	20,946,630	— 7,924,729
Coll.	260,551	— 16,118
	8,311,718,085	+ 155,233,293

THE EAST LANCASHIRE PAPER GROUP LTD.

Relatively optimistic view for 1981

Extracts from the statement of the Chairman, Mr C. G. Seddon

"The group profit of £103,000 although poor by normal standards, has to be reviewed against a general recession unequalled in severity since the 1930's. The paper industry appears to have been hit harder than most, suffering during 1979/80 some 19 mill closures with over 10,000 jobs lost, representing a decline of over 15% in the industry's workforce."

The prospects for the Group appear brighter than is evident from the general economic indicators. We should see a return to a more reasonable level of profit during 1981, with Waldorf's loss being resolved and the upturn the paper mill is experiencing."

The year in brief

	1980	1979
£'000	£'000	
Turnover	38,563	34,391
Profit before taxation	103	1,612
Distributable profit	225	1,151
Ordinary dividends	191	261
Retained in the business	34	890
Earnings per share	14.5p	25.4p
Dividend per share	3.5p	4.79p

Copies of the Annual Report and Accounts can be obtained from the Company Secretary, The East Lancashire Paper Group Ltd, Church Street East, Radcliffe, Manchester M26 9PR.

Lec sales rise 20%

OVERALL sales are up by more than 20 per cent at £1.57m for the first three months of 1981. Mr. Charles Purley, chairman, tells members in his annual review.

The directors do not expect exports to reach last year's level, but home market sales are well ahead so far, he states.

As reported on April 9, pre-tax profits for 1980 advanced from £1.62m to £2.44m, on turnover of £33.99m against £27.3m.

Shareholders' funds amounted to £10.23m (£2.71m), at the year end, and net current assets £7.39m (£5.2m). A CCA-adjusted pre-tax surplus was £1.63m (£1.67m).

Meeting, Bognor Regis, on

May 22, 11.30 am.

£1m downturn for Davies & Newman

TAXABLE profits of Davies and Newman Holdings, Dan-Air airline operator, ship broker and shipping agent, fell from £3.36m to £2.35m in 1980 on improved turnover of £15.82m, against £12.94m.

The directors are recommending an increased final dividend of 6.16p (5.83p adjusted), making a net total for the year of £2.44p (8.87p adjusted).

Mr. F. E. F. Newman, chairman, says the results are satisfactory considering the recession which badly affected the aviation business in the last three months of the year.

Looking to the future, Mr.

Major change needed in North Sea taxes

SPEAKING at his last annual meeting as chairman of British Petroleum, Sir David Steel called for a major change in the UK's tax arrangements for the North Sea.

He argued that the total tax take was too high; the marginal rate of tax on revenue from the Forties Field was now more than 90 per cent. This was beginning to have a discouraging effect on North Sea effort.

Dividend payments absorbed £518,000 (£286,000), leaving retained profits ahead at £4.1m (£3.08m).

There was tax credit of £182,000 (£196,000) and an extraordinary credit of £2.08m (nil).

Dividend payments absorbed £518,000 (£286,000), leaving retained profits ahead at £4.1m (£3.08m).

Earnings per 25p share emerged down at 44.6p, against 62.9 previously. After current cost adjustments, the pre-tax surplus was reduced to £833,000.

The damage had been done.

Sir David also objected to the rule whereby it was impossible to offset BP's onshore UK losses against North Sea profits. This also applied to allowances for investment; although BP was keen to go on investing here, it was getting no tax relief for any such new investment.

The disincentive would be removed if the normal Corporation Tax rules applied to all North Sea profits, which could then be ploughed back into creating jobs and assets in this country, he said.

Another theme of Sir David's speech was diversification, in a

world where the role of oil will

decline. As the scope for expansion in the oil business was already extremely limited,

it seemed right to see how far

BP's skills could be engaged

elsewhere—in minerals, coal

and food.

He said the recent agreed bid by BP's Solvo associate for Kennecott—and Sohio's purchase of 570m of extensive coal interests from U.S. Steel as well as BP's acquisition of Selection Trust, illustrated the international nature of BP's business

—around 40 per cent of it in the U.S., widely spread in the rest

of the world, and growing rapidly in such countries as Australia.

Sir David will be succeeded as chairman by Mr. Peter Walters.

ENERGY RESOURCES

The offer for sale by Energy Resources and Services of 5m shares at \$10 each has been fully subscribed.



THE RIGHT START TO THE 80's

Highlights from the Accounts

1980

£m

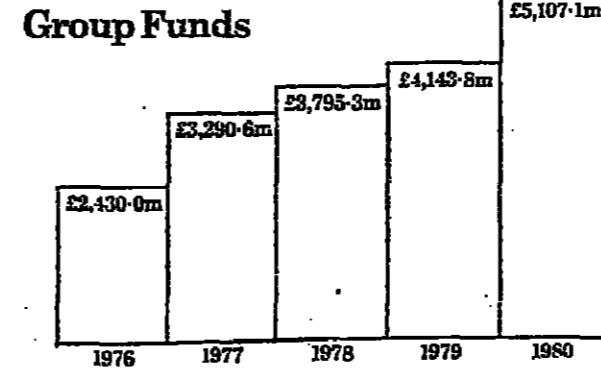
1979

£m

Group Profit	21.4	15.9
Investment income (P & L Account)	27.1	21.4
Long term profits	14.2	14.5*
General insurance underwriting loss	15.5	20.9†
Shareholders' dividends	13.5	11.3
Policyholders' bonuses	85.0	86.0†

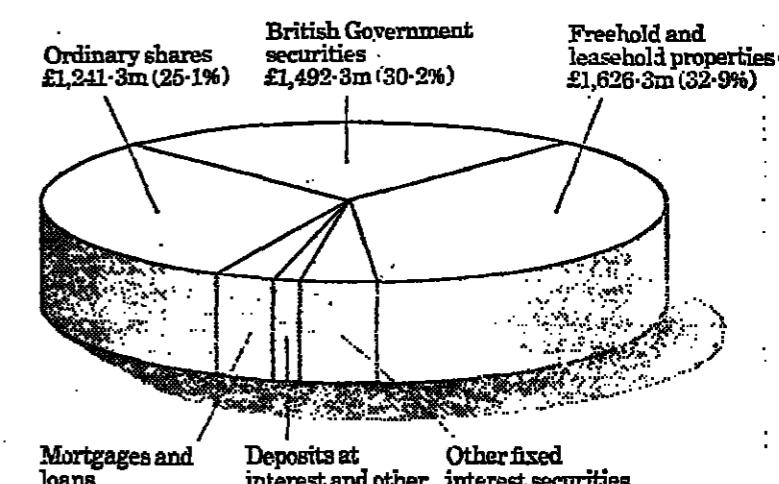
*Includes exceptional expense of £3.8m.
†After transfer of £1.0m from claims equalisation reserve.

Group Funds



Investment Portfolio at 31 December 1980

At market value



Mowlem's cash call as profits improve to £6.3m

CONSTRUCTION group John Mowlem has reported a 6.5 per cent rise in pre-tax profits in 1980 to £8.0m and is raising £5.25m by way of a one-for-four rights issue at 138p.

The chairman, Mr Philip Beck, says the group's forward workload remains good and the outcome for the current year should be satisfactory, but no profit forecast is offered.

A final dividend in respect of 1980 of 6.85p has been proposed, making the total 8.75p, a 9.6 per cent increase, and the board intends to maintain the level of the dividend this year on the enlarged share capital.

Mowlem's preliminary statement shows turnover of £240.1m (£190.2m) and profit before associates of £6.55m (£4.9m). Pre-tax profit was £6.26m (£5.7m).

Tax and net operating credits were 50.9m, compared with charges of 56.700, leaving attributable profit up from £3.88m to £6.1m (£3.88m). Dividends absorb £1.35m (£1.26m).

Stated earnings per share are 32.3p (25p) and share-holders' funds are £35.8m or 226p a share compared with £33.8m or 314p a share.

On a CCA basis pre-tax profits are reduced to £3.8m (£3.5m) and attributable profit to £3.6m (£1.6m). Shareholders' funds are £40.3m or 255p a share on this basis.

Mr. Beck said the forward workload, including associates is

worth £250m against £206m a year ago, and net short-term liquidity is improved. Soltest, acquired in June, 1980, provided a worthwhile contribution.

The directors say that since the last rights issue in December 1979, the group has extended its established position in the UK by the acquisition of McTav Engineering. The 1980 acquisition of Soltest in the US complements the existing laboratory equipment business.

Although liquidity remains adequate, the board believes that profitable growth can best be maintained by an increase in the capital base to permit expansion of existing operations and acquisitions in related businesses.

The rights issue, which has been underwritten by Kleinwort, Benson, is being offered to shareholders on the record on April 22. At 138p, the shares are being offered at a 17 per cent discount to the 167p market price on Wednesday night.

Dealing in the new shares in full paid form will begin on May 5 and the final day for acceptances is May 22. Brokers to the issue are Hoare Govett.

● **comment** Mowlem's domestic construction business did better than expected in the second half, leading the group to solid profit improvement on the year.

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Mr. Beck said the forward workload, including associates is

Hopkinsons in sharp recovery

A FULL recovery from midway losses was achieved by Hopkinsons Holdings in the second half of 1980/81. The Huddersfield-based boiler, mounting and valve manufacturer finished the year to January 30, 1981 with taxable profit slightly ahead at £1.65m, against £1.57m.

A 15-week industrial stoppage at Hopkinsons Ltd. has helped to continue the recovery in business with higher quality earnings. Non-construction profits are already about 40 per cent of the total. The shares rose 4p yesterday to 171p where the p/e on fully taxed earnings is under nine and the yield on the nearly twice-covered dividend on a CCA basis is 7.5 per cent.

Blockleys
little changed

Following an advanced midyear from £94,500 to £177,500 Blockleys, manufacturer of facing bricks, finished 1980 with tax-free profits little changed at £72.951.

Sales for the period rose from £2.82m to £3.25m.

After a tax credit of £197,150 (£199,013 charge) stated earnings per 20p share increased from 11.25p to 37.9p.

A final dividend of 4.89p (same) makes a total of 6.64p net, compared with 6.39p.

● **comment** Six months ago Hopkinsons' Holdings produced some gloomy figures after a strike in its largest operating unit had stopped production for almost four months. The shares then stood at 55p — capitalising the group at around 25 per cent of book

assets. This discount combined with a maintained interim profit enough buying to lift the shares substantially even before the market began its recent climb. Yesterday they rose 4p to 96p, 20 per cent above their highest price in 1980 — a pre-strike — which seems the most relevant comparison. The shares, now at 171p, 20 per cent and still a multiple of 13 times fully taxed earnings, which does not seem too expensive. Indeed, given the general re-rating of engineering shares, it could be argued that the price gives insufficient recognition to Hopkinson's very full recovery in the second half, which more than recouped the ground lost earlier.

Sales for the year edged up to £44.01m (£42.42m). Group trading profit was little changed at £2.12m (£2.15m) before net interest costs of £468,000 against £573,000.

However, on a current cost basis the pre-tax figure emerged at £591,000.

Stated historical earnings per 50p share jumped 6.18p to 15.7p after a tax credit of £15,000 (charge £501,000). The net total dividend is held at 5.65p per share, same again final of 4.15p, which absorbs £464,300.

The attributable surplus reached £1.67m (£972,000).

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He told shareholders that the directors believed that, subject to no unforeseen circumstances, further progress could be achieved.

With the exception of Yule Catto Plantations (affected by

Acquisition costs reduce Yule Catto to £2.39m

PROFITS of Yule Catto and Company, the plantations group, have been materially affected by acquisitions made last year and for the 14 months to end-December, 1980, the pre-tax figure emerged at £2.39m, compared with £3.46m for the year to October 27, 1979.

Lord Catto, the chairman, explains that the cost of an interest in a joint venture in Revertex Chemicals (now 100 per cent held) was borne by the group and the 20 per cent stake in Gas and Oil Acreage was financed throughout the period by Yule Catto.

However, he says that these two acquisitions have increased significantly the group's asset base and at December, 1980, assets per 10p ordinary share stood at 17p, against 77.7p at October 27, 1979.

After six months profits before tax were £1.19m (£1.32m). Other seasonal movements of Revertex are included in the figures for the 14 months — full control was taken in October 1980.

Turnover for the 14 months increased to £36.39m (£21.29m for the year) but trading profits were down 7 per cent, from £3.13m to £2.39m. As a consequence of the consolidation of Revertex in the group accounts, there was an elimination of £192,000 of trading profit on unrealised stock held by Revertex Malaysia at year-end.

A final dividend of 1.2p (same) on the enlarged capital maintains the total at 2p net.

The directors state that in September last year Revertex reported that owing to reduced UK demand its profits would be lower than the forecast made at the time of the revised offer in July. The final outcome was materially lower due in part to an accounting deficiency within one of the Revertex subsidiaries.

The directors say that they have taken a most serious view of this and are at present exploring fully what steps they can take to protect the company's interests.

A major new trading operation has been brought into the group balance sheet and the book values of all the enlarged group's assets have been reviewed by the directors and incorporated in the accounts, resulting in the stated increase in net tangible assets.

The reason for the extension of the accounting period was to align all the companies within the enlarged group.

At December 31, 1980, share-holders' funds totalled £55.41m (£12.91m).

● **comment** It has been an exceedingly busy year for Yule Catto and the

adverse exchange rates, all acquisitions of Revertex and a 20 per cent stake in GOAL figured prominently in distorting the group's p/e and account and balance sheet. Financing costs for both of these meant that the group paid out £530,000 in interest, against an interest received figure of £177,000 in 1979. The Malaysian plantations business did not do well, losing around £200,000 in exchange translation between the Malaysian dollar and sterling. There was also a stock write-off of £102,000 in Malaysia. The plantations business continued to make up around 60 per cent of group trading profits. Meanwhile shareholders' funds are up significantly, but the Revertex acquisition already cost £370,000 in losses (in just two months last year). This year the GOAL stake in the Buchan field should bring about some profits, but nothing significant until later in 1981 or next year. At 18p, unchanged last night, the shares yield 3.4 per cent on a main-tained total; the stated earnings on a net basis produce an irrelevant p/e above 30.

BORDER BREWERY

A LITTLE changed second half left taxable profit at Border Breweries (Wrexham) down from £1m to £807,701 for the year February 28, 1981, on sales of £46,000 against £43,851.

Midway year profit was down £84,000 at £974,000, the company said volume sales were lower and the rest of the year did not look very promising.

With tax taking £330,688 (£311,594) stated earnings per 25p share dipped to 10.55p (12.7p). However an increased net final of 3.6p lifts total dividend to 4.9p (4.5p).

Current cost profit for the year was £561,000.

SENNAH RBR.

Pre-tax profits of Sennah Rubber Company for 1980 slipped from £907,994 to £890,014 and the net balance emerged at £311,644, compared with £423,597. The dividend for the year is maintained at 40p gross.

S.Lyles Limited

Carpet Yarn Spinners and Dyers

Interim Report
The unaudited results for the half-year ended 31st December, 1980 are as follows:

	Half year to 31.12.80	Half year to 31.12.79	Year to 30.6.80
Turnover:			
United Kingdom	3,303,155	4,288,183	7,604,778
Exports	2,256,555	2,516,011	5,368,123
	55,582,711	56,804,194	512,973,907
Profit before taxation:	202,364	365,486	592,352
Taxation:			
Based on profit of the period	77,000		
Stock relief released (See note) (147,000)	(70,000)	190,053	310,300
Profit after taxation:	272,364	175,433	282,052
Preference dividend:	16,975	19,975	39,850
	255,389	155,458	242,102
Earnings per ordinary share	6.85p	4.28p	6.87p

Note: Stock relief released of £147,000 represents the proportion of deferred tax on stock relief appropriate to the half year which has been released under the provisions of the Finance Bill, 1981. Had this release not been available, earnings per share would have been 2.90p.

The continuation of difficult trading conditions during the first six months of the current year has resulted in a reduction in both turnover and profit for that period.

Although we still await positive evidence of a sustainable longer term improvement in trading conditions, turnover and profit for the current six months are both likely to show some improvement over the figures I am now reporting, and the Directors are maintaining the Interim Dividend at its previous level.

An Interim Dividend of 2p per share (1980: 2p) amounting to £72,638 net of imputation tax has been declared for the current year and will be payable on 1st June, 1981, to shareholders on the register at the close of business on 16th May, 1981.

JOHN LYLES Chairman
27th April, 1981

S. Lyles Limited,
Jilling Mills,
Eddington,
Dewsbury WF12 8LX

(Audited)	Year ended 30th September 1980	(Unaudited)	Year ended 30th September 1980
£	£	£	£
1,674,440	632,928	775,791	
337,301	139,285	174,565	
1,337,139	493,543	691,225	
444,526	155,697	190,145	
*892,313	327,946	411,080	
338,952	103,925	305,861	
559,361	Net Revenue Released	218,121	210,219
4.30 per share 0.30 per share special	Dividend on Ordinary Shares paid 29th May, 1981	1.75p per share	1.75p per share

Mines and metals worldwide give financial strength to RTZ

RTZ is a British-based international group of mining and industrial companies with worldwide interests in almost every major metal and fuel.

The development of the group is based on the acceptance of a true social responsibility towards employees, shareholders, customers and communities in the countries where the group operates. This is an evolutionary process which recognises the need to respond to changes in society and changes in the standards of acceptable behaviour. There are, RTZ believes, certain fundamental assumptions which must be accepted. Foremost is the recognition of the reasonable requirements and aspirations of the governments of those countries. These include, particularly, the involvement of their own nationals in management at all levels; the participation of their nationals in the profit of the enterprise; and the assurance through the predominance on their boards of nationals of their country, that its operations are not conducted in a manner which is contrary to the national interest. This brings the further benefit that each member of the group develops its own entrepreneurial attitudes and executes its own commercial policy, seeking to take advantage of opportunities which both expand its

earning power and benefit the community in which it works. It is only in this way that there can emerge in the many companies separated by great distances and different cultures and environments a mutual respect for each other, and for the benefits to be derived from the willing interchange of technological and financial experience.

Although 1980 started well with buoyant demand for minerals and metals and generally high metal prices, there was then a steady decline as recessionary trends hit major world economies.

Even so, profits for RTZ shareholders reached a record level.



In his statement to shareholders, the chairman, Sir Anthony Tuke, said:

Future Outlook

Although metal markets in general remain weak because of world recession there are some tentative stirrings of recovery. Demand is rising well for metal-containing products in many less developed countries and, particularly in the oil exporting countries, as well as in Australia and South Africa. After a pause in the second quarter, the United States is expected to revive as confidence improves and the proposed tax cuts work through, and the Japanese government has recently taken steps to improve its flagging economy. Although Europe remains economically weak the run down of stocks appears to have finished, and the chances of an upturn after the summer have

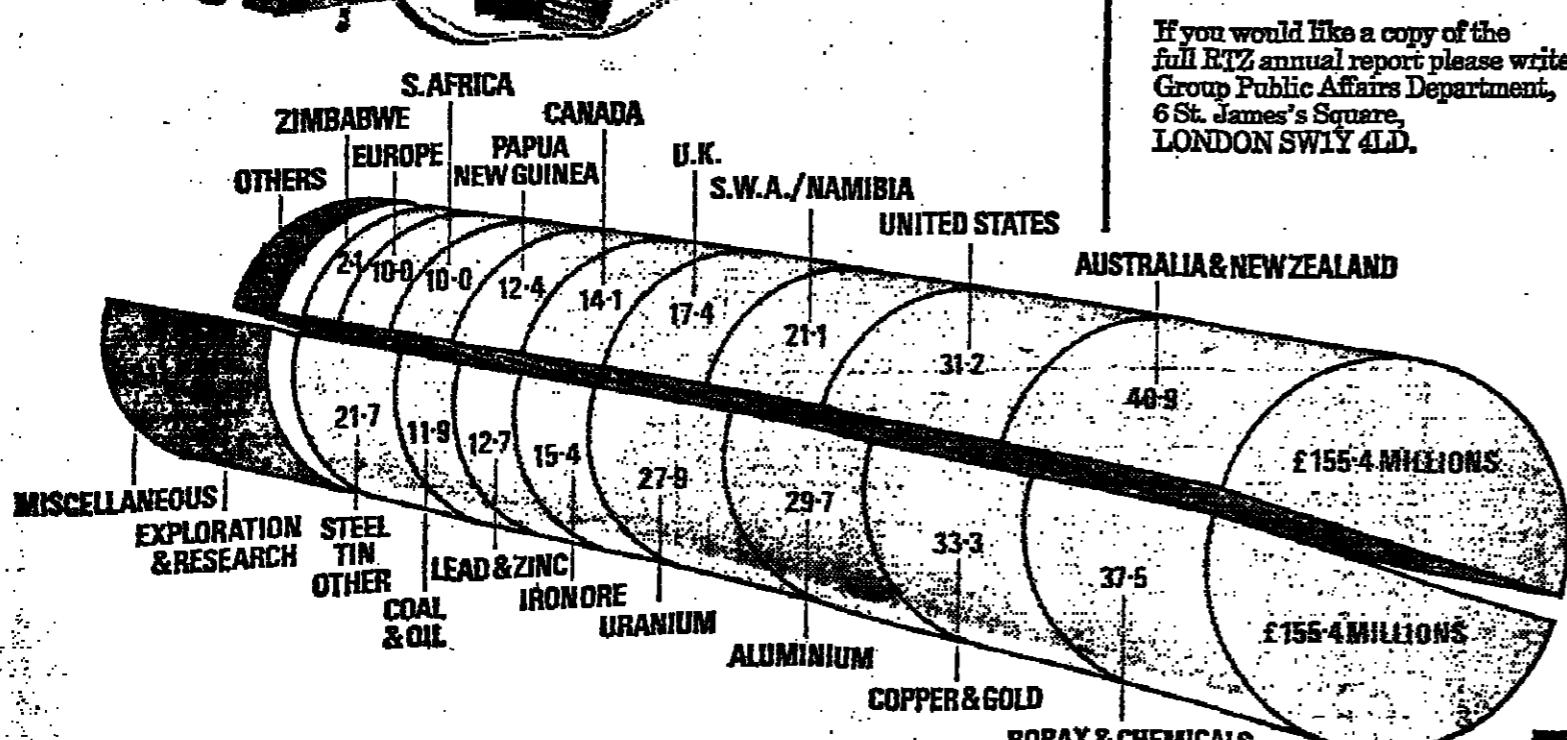
strengthened. Stocks in consumers' hands and of production in the pipeline have been reduced to a minimum and the present recession differs from the 1975 decline in that producers of most metals reacted much more rapidly to a downturn of demand and stocks of metal have not been greatly increased. Furthermore, the substantial overcapacity of the mid-1970s has been eroded by cost pressures and a growth of demand. For these reasons any revival of final demand should quickly work through to metal markets in the latter part of 1981.

RTZ's wide spread of activities enables it to ride the recession better than most other natural resource companies, but it is already clear that earnings in the first half of 1981 are likely to be lower than those for

the first half of 1980. As RTZ's profitability remains sensitive to the general level of metal prices, and in view of the uncertainty on exchange rates for sterling, it is not possible at this stage to express a firm view about earning prospects for the year as a whole.

Expenditure on energy conservation of all types, in which RTZ companies have a sizeable direct stake, has been sustained through the recession and, looking beyond 1981, there are good chances of an investment led boom in energy related industries that will benefit most metals. With its low cost mines, producing a range of metals in a variety of geographical locations, the RTZ Group is well placed to take advantage of the upturn.

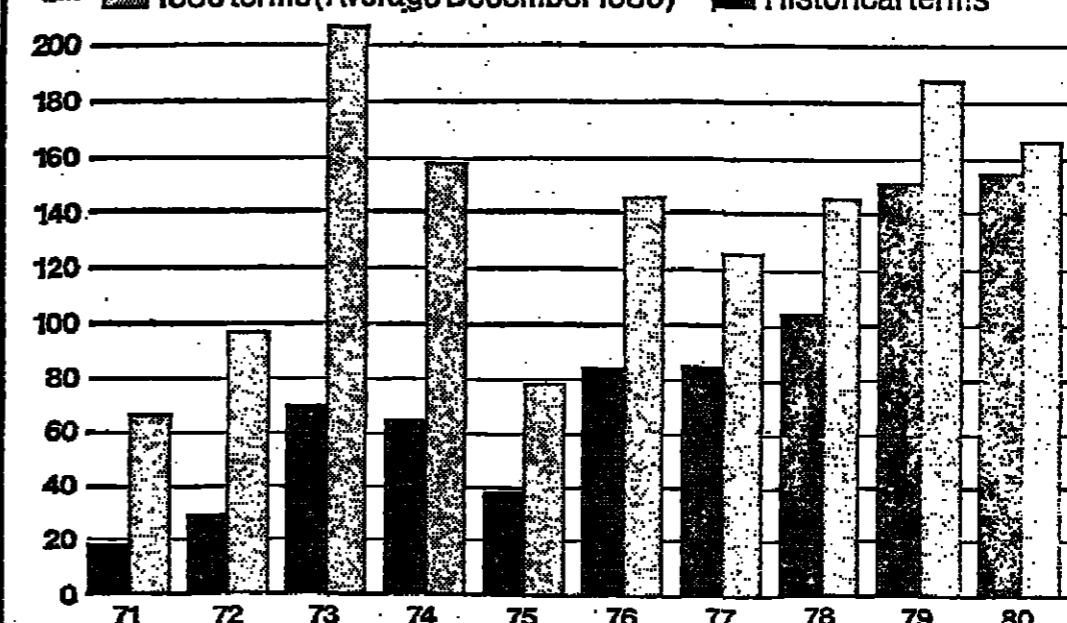
If you would like a copy of the full RTZ annual report please write to: Group Public Affairs Department, 6 St. James's Square, LONDON SW1Y 4LD.



Profit earners for RTZ shareholders

Net profit attributable to RTZ shareholders

£m ■ 1980 terms (Average December 1980) ■ Historical terms



The Rio Tinto-Zinc Corporation Limited

NU long-term funds pass £2bn

TOTAL LONG-TERM funds of the Norwich Union Insurance Group passed the £2bn level last year reaching £2.1bn at the end of 1980, against £1.76bn at the beginning. The group's investment income, up by 18 per cent from £299m to £353m, and investment income by 14 per cent from £195m to £227m. Claims and expenses were 20 per cent higher at £253m.

The group is one of the largest property developers in the UK and the value of its property portfolio just passed the £1bn mark by the end of the year. The group invested £78m in property of its own, a sum of money available for investment last year, with only £60m in gifts and a further £67m in equities. Unlike many other life insurance groups, the NU did not invest heavily overseas in 1980, putting £17m in U.S. common stocks.

Legal and General not heavy overseas investor

THE Legal and General Group, the largest pension company and the second largest life company in the UK, was not a heavy overseas investor last year, unlike many other major life groups.

Of the new money available for investment last year on life and pension funds, amounting to £250m, only £12m was invested in overseas equities with further £45m invested in UK equities, making a total £60m invested in ordinary shares. A further £25m was invested in property, the remainder being put into gifts to match the liabilities of the funds.

Long-term funds advanced by nearly £1bn during the year, rising £1bn at the end of 1980 against £888m at the begin-

Higher interest income lifts Churchbury 26%

HIGHER INTEREST and investment income enabled Churchbury Estates, the property investment group, to increase pre-tax profits by 26.6 per cent from £48.52m to £55.42m for the year to the end of March 1981.

Gross revenue for the year was up from £729.581 to £882.466.

Earnings per 25p share rose by 22.9 per cent from 14.6 to 17.9p, and the directors are recommending an increased final dividend of 8p (6.5p), making a net total for the year of 12p, against 9p.

In a statement with the annual report, Mr. Oliver Marriott, chairman, says the profits were held down by compensation of £77.53m paid to a former director, Mr. Michael Hart, who resigned on December 31 with four years remaining on his service contract.

Rental income was lower because of property sales which totalled £121m against their 1977 book value of £835,000. Over the year the number of properties owned was reduced from 48 to 21.

Mr. Marriott says the board's objective is to have a small number of investment so that any appreciation in each investment can have a worthwhile impact on the value of the company as a whole.

He expects the company to make further progress this year.

The pre-tax surplus was struck after administration expenses of £1.5m.

Alex. Howden expects 'return to growth pattern'

MR. KENNETH GROB, chairman of Alexander Howden, the Lloyd's insurance broker with large underwriting interests, told shareholders at the annual general meeting that he believed that the group should return to a growth pattern in the current year.

The first quarter of the current year had produced "a very nice increase in profits," said Mr. Grob, partly due to the more favourable movement of exchange rates.

After the meeting, Mr. Grob indicated that broking profits, including investment income, had shown a 26 per cent increase. Mr. Ron Comer, a Howden director, indicated after the meeting that litigation was still outstanding on the group's purchase of Harlock and Galli, an Australian subsidiary. Howden

has taken legal action against various parties in connection with the purchase. Although this Australian subsidiary made losses Howden expects to turn it round into profitability.

During the meeting the board was asked by a shareholder about the 36 per cent increase in auditors fees to £496,000.

A representative for the auditors, Joselyne Layton-Bennet, said that a large part of the auditors fees were received by overseas auditors and could not claim that his firm had been fully gained.

Mr. Grob said that auditors fees were watched closely. He pointed out that in the past 12 months the structure of the company had changed considerably, and comparison with the previous year's auditors fees was not appropriate.

Svenska Handelsbanken

In accordance with the requirements of The Stock Exchange, notice is hereby given that copies of the Annual Report and Accounts of Svenska Handelsbanken for the year ended 31 December 1980 are available at the offices of

Nordic Bank Limited,
Nordic Bank House,
20 St. Dunstan's Hill, EC3R 8HY



S. Simpson halfway reverse

BSG incurs near £5m loss and omits dividend

Norwich Union Fire, the general insurance subsidiary of the group, last year recorded an underwriting loss of £3m after five successive years of profit. The underwriting loss came mainly from a £6m loss in motor business in UK and Republic of Ireland. The group was particularly hit by theft claims—stolen cars were 19 per cent higher, while motor cycle claims were up by 24 per cent and there was a rise in theft claims from private dwellings. Investment income rose 16 per cent from £22.5m to £26.5m, and investment income by 14 per cent from £195m to £227m. Claims and expenses were 20 per cent higher at £253m.

The group is one of the largest property developers in the UK and the value of its property portfolio just passed the £1bn mark by the end of the year. The group invested £78m in property of its own, a sum of money available for investment last year, with only £60m in gifts and a further £67m in equities. Unlike many other life insurance groups, the NU did not invest heavily overseas in 1980, putting £17m in U.S. common stocks.

The NU's banking subsidiaries produced satisfactory results in 1980. Norwich General Trust, whose principal business is commercial mortgages, had an unchanged £6m pre-tax profit while A.P. Bank improved pre-tax profits from £500,000 to £1.25m.

The group's investment income was £1.25m

INTERNATIONAL COMPANIES and FINANCE

TAKEOVER SPECULATION INTENSIFIES

Tables turned on Noranda

BY MICHAEL THOMPSON-NOEL IN TORONTO

IN A city still gripped by takeover fever, Noranda Mines' successful cash and stock offer for an additional 41.8 per cent stake in MacMillan Bloedel, Canada's largest forest products concern, has intensified, though as no means clarified, speculation as to Noranda's own lofty status on what even dignified Bay Street analysts call Canada's corporate hit list.

In a deal worth C\$62.5m (US\$52.1m), Noranda has raised its stake in MacMillan Bloedel, of Vancouver, from 8 per cent to 48.8 per cent, buying 8.5m common shares and 2m convertible preferred shares at an offering price of C\$82 per common share.

Even without MacMillan's share sales of C\$2.46bn (US\$2.15bn), Noranda was already one of Canada's largest companies, with extensive interests in mining, metallurgy, forest products and manufacturing.

Earnings last year were C\$48.5m (US\$40.4m), up 3.5 per cent on the previous year, on revenue of C\$2.96bn. Shareholders' equity totalled C\$220m against long term debt of C\$51m.

"It's pretty big," says Mr. Adam Zimmerman, one of two Noranda executive vice-presidents. "The impression is also about that we are moderately competent in what we do. There is always the potential for some kind of pass, but purchase of Noranda would take so much money that not very many—if, in fact, any—companies in Canada could do it."

That is not how everyone sees it.

Noranda's recent growth—1977 earnings were C\$7.5m—has its asset base in metals, forest products, oil and gas, and now the grafting on of MacMillan Bloedel's outstanding low-cost freehold timber, mean that in the eyes of many, Noranda is now among the first rank of North American resource companies.

On that basis alone, Noranda is reckoned to be a possible target for a renewed bid by

Brascan, the diversified Toronto investment giant that already owns 12 to 13 per cent of Noranda and is controlled by Edward Bronfman and his brother, Mr. Peter Bronfman, who are related to the Bronfmans controlling Seagram, the world's largest distiller.

Conceivably, even the cash-rich Seagram company—its C\$2.15bn bid for St. Joe Minerals having been thwarted by the "white knights" at Fluor

Noranda Mines has been in the public eye recently because of its victory in the battle for effective control of MacMillan Bloedel, the Vancouver-based forest products company. But the addition of MacMillan's interests to its own widespread mining, energy and manufacturing operations may have increased Noranda's desirability as a takeover target.

ranks as a potential bidder, given its much-touted war chest and anxiety to diversify into minerals, even though forest products are avowedly not on the shopping list of Mr. Edgar Bronfman, the Seagram chairman and chief executive.

However, Brascan is said to have no wish to show its face where it is not wanted. It was in the aftermath of its costly losing battle for control of F. W. Woolworth of the U.S. in 1979 that it found itself taken over by Edper.

Full year profits at Noranda are unlikely to match last year's, given prevailing economic conditions, soft markets, weak prices and persistent high inflation. Noranda's earnings in the 1981 first quarter fell sharply, from C\$101.5m, or C\$1.04 a share, to C\$60.7m (60 cents).

Litton to spin off meat subsidiary

By Our New York Correspondent

LTV, the Dallas-based conglomerate, is to spin off its large meat processing subsidiary, Wilson Foods, to LTV shareholders as part of a plan to concentrate LTV itself around its operations in aerospace, steel, energy and shipping.

The announcement was coupled with the release of LTV's first quarter earnings, which showed a sharp improvement in net income to \$24.7m, compared with \$24.4m in the first quarter of 1980.

Noranda itself is spending an estimated C\$850m to C\$870m this year on capital development and exploration. "Spending is across the board," says Mr. Zimmerman, "including C\$250m for manufacturing and C\$120m for metallurgical projects. For Noranda and its associates, excluding MacMillan, total capital and development spending this year will reach the better part of C\$1.25bn."

Under agreement with the Government of British Columbia, Noranda is to dispose of its 28 per cent interest in British Columbia Forest Products. The market value of Noranda's BCFP stake is currently about C\$200m, whereas it carries it on its books at C\$101m.

Gain of control of MacMillan Bloedel and divestiture of its stake in BCFP is described as a "logical asset switch" by Mr. Powis. In essence, Noranda is exchanging BCFP's inland holdings with their emphasis on pulp—duplicated at Noranda's Northwood operations—for MacMillan's coastal interests, with their emphasis on freehold timber.

In the view of some analysts, acquisition of MacMillan has bestowed on Noranda the status of a "globally attractive resource company" that, in addition to a firm asset base, has diversity and leverage.

Yet, the men who run Noranda's far-flung empire occasionally wish they knew what is really in the minds of the Brascan top brass just two floors higher.

Chrysler and Mitsubishi settle distribution dispute

By IAN HARGREAVES IN NEW YORK

CHRYSLER CORPORATION, the U.S. motor company, has settled a long-running dispute on North American car distribution with its Japanese partner, Mitsubishi Motor, and is again holding out the possibility of a merger between the two companies.

After three days of talks between Mr. Lee Iacocca, Chrysler's chairman, and Dr. Tomio Kubo, chairman of Mitsubishi Motors, in California this week, the two sides released a joint statement designed to clarify their future relationship.

Chrysler owns 15 per cent of Mitsubishi and almost 13 per cent of the vehicles Chrysler sells in North America are Mitsubishi in all but name.

For Mitsubishi, the main gain is agreement by Chrysler to release the Japanese company from the indefinite contract which ties it to selling all the

cars it ships to North America an investment which would carry anything other than symbolic weight.

It is, however, positioning itself to become a possible bidder for the company if Chrysler can get itself back into the black on a sustained basis. The company this week reported its ninth consecutive quarterly loss.

Mitsubishi's freedom to set up an independent dealer chain will become effective in 1983 and will enable the Japanese company to tackle head on the problem of its declining U.S. market share. Mitsubishi was the only major Japanese company last year to lose market share, something for which it blames Chrysler.

Mitsubishi has also agreed to finance the shipments of its cars to dealers, resolving another longstanding point of contention. The Japanese company will also continue to supply 2.6 litre engines to Chrysler.

In reality, Mitsubishi is making no commitments about

the two sides have agreed there is "the possibility of a future investment by Mitsubishi Motors in a strengthen Chrysler."

Mr. Donald Regan, the U.S. Treasury Secretary and chairman of the Government board which has overseen the \$1.2bn in loan guarantees issued to Chrysler, welcomed the move as "a positive step" towards the Government's goal of Chrysler being rescued by a private sector entity.

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Companies and Markets INTERNATIONAL COMPANIES and FINANCE

May 1, 1981
e
 Ente Nazionale per
 l'Energia Elettrica (ENEL)
 SDR 100,000,000

Floating Rate Debentures due 1986
 Extendible at
 Debentureholder's Option to 1989
 Guaranteed by the Republic of Italy

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the initial interest period commencing on April 30, 1981 the Debentures will bear interest at the rate of 14.4% per annum. The interest payable on the relevant Interest Payment Date, November 2, 1981 against Coupon No. 1 will be SDR 366,5104.

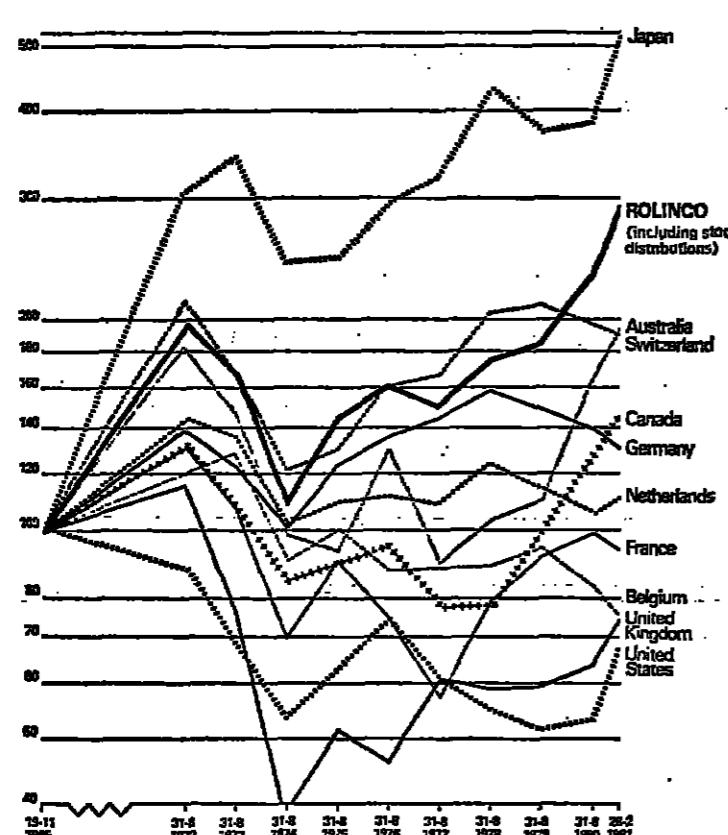
The US/SDR rate which will determine the US amount payable in respect of Coupon No. 1 will be fixed together with the Interest Rate for the period commencing November 2, 1981, on October 29, 1981.

Fiscal Agent
 Orion Bank Limited


ROLINCO CONTINUES TO GROW STRONGLY: 27% UP IN 6 MONTHS

Rolinco continues to benefit from investment in shares of companies with excellent prospects—in areas such as the United States, Japan and Australia.

Rolinco compared with 10 leading stock indices (based on Dutch guilders)



In the Interim Report as at 28th February, 1981, you may read about:
 — the investment policy pursued by Rolinco
 — how exchange rates moved (and how Rolinco benefited from the appreciation of the US dollar).

Send for your copy of the Interim Report by writing to:

ROLINCO
 Dept. 352, P.O. Box 573, Rotterdam, Holland.

April 1981
 This announcement appears as a matter of record only

The Republic of Ecuador
 US \$50,000,000
 Term Loan

Managed by Lloyds Bank International Limited
 Banque de la Société Financière Européenne
 The Long-Term Credit Bank of Japan, Limited
 The National Commercial Bank (Saudi Arabia)

Co-Managed by Banque de Paris et des Pays-Bas (London)
 Bayerische Hypotheken- und Wechsel-Bank AG
 International Commercial Bank Limited
 The National Bank of Kuwait S.A.K.

Provided by Lloyds Bank International (Bahamas) Limited
 The Long-Term Credit Bank of Japan, Limited
 The National Commercial Bank (Saudi Arabia)
 SFE Banking Corporation Limited
 Banque de Paris et des Pays-Bas (London)
 Bayerische Hypotheken- und Wechsel-Bank AG
 International Commercial Bank Limited
 The National Bank of Kuwait S.A.K.
 Interamerican Bank Corporation S.A.
 Mitsui Trust Bank (Europe) S.A.



Agent Bank: Lloyds Bank International Limited
 A member of the Lloyds Bank Group

EARNINGS ON INTEREST SQUEEZED

Loss at Commerzbank Luxembourg

BY JOHN MAKINSON

COMMERZBANK International, the Luxembourg arm of Commerzbank AG, sustained heavy losses on interest and commission transactions last year.

The bank's 1980 accounts show that outgoings in this area exceeded revenues by LuxFr 957m (\$26.8m), equivalent to around 4 per cent of total interest and commission revenues. In 1979, the bank showed a slight surplus on interest and commission business of LuxFr 17m (\$480,000).

The figures from the Luxembourg bank highlight the problems incurred last year by Commerzbank AG, West Germany's fourth largest commercial bank. The parent bank failed to produce any net profit in 1980 and omitted its dividend.

The Luxembourg bank attributes its poor figures to the continuing decline in margins on Eurocredits, the high level

of international interest rates and "substantial" valuation adjustments in fixed interest securities.

Commerzbank International, the balance sheet of which accounts for around 15 per cent of the group total, gave no explanation for the interest and commission shortfall. Its accounts show, however, that 98 per cent of total liabilities were accounted for by liabilities to banks, which are overwhelmingly short-term in nature.

If the bank had been using these funds to refinance fixed-interest term loans, it would have been heavily squeezed by the sharp rise in international interest rates. This contributed heavily to the poor performance of the parent bank last year.

The Luxembourg bank's accounts also show a very steep rise in "other expenditure" from LuxFr 28.8m (\$810,000) to

LuxFr 494.8m (\$22.1m). Again, the bank's accounts shed no light on this entry. Commerzbank International does say, however, that it made sizable adjustments to the value of fixed interest securities and such losses may have contributed to this debit.

Another puzzling feature of the accounts is the inclusion of a balancing entry totalling Lux Fr 1,030m (\$28.8m) under the heading "extraordinary income." This item, which produces a balanced result in the profit and loss account for the year, is equivalent to the LuxFr 63m which the parent company's temporary supervisory board chairman, Herr Paul Lichtenberg, has said was transferred from parent bank inner reserves to Luxembourg last year.

Yet this payment still gives no indication of the Luxembourg bank's actual operating losses, as the DM 63m transfer was made after the sale by Commerzbank International of a 25 per cent stake in the Sachs engineering group to the parent bank.

The stake was bought by Commerzbank in early 1978 from the British company Guest, Keen and Nettlefolds (GKN). The holding was initially lodged in Luxembourg for tax purposes, but was never placed on the market. The parent company bought it back after a change in West German tax regulations.

The bank's reserves benefited last year from a subordinated loan of LuxFr 1,626m (\$482.2m) granted by the parent company. At the end of the year, its solvency ratio was clearly within the locally prescribed limit.

The bank makes no comment on its prospects for the current year.

DM 60m cash injection for IBH

BY JONATHAN CARR IN BONN

IBH HOLDING, the West German building machinery group which is the largest in Europe, is to receive a cash injection of DM 60m (\$27.5m), half of it from General Motors of the U.S. which last year sold its Terex division to IBH.

The announcement by Herr Horst-Dieter Esch, founder and chief executive of IBH, is being seen as clear evidence that the group's long-term shadowed consolidation is underway after a period of rapid expansion.

Herr Esch also revealed that despite a hard year, IBH had made an unspecified profit and that a 25 per cent dividend could be paid on nominal capital of DM 11.8m.

IBH's prospects for the year were good, with turnover in the first quarter up by 11 per cent to DM 600m and orders in hand at present worth DM 400m.

Of the DM 60m of new capital, DM 2.4m will go to raise nominal capital to DM 11.4m and the remaining DM 57.6m will be added to reserves. The upshot will be to take the IBH's own funds from DM 140m to DM 200m.

By putting up DM 30m of the new capital, General Motors becomes the group's biggest shareholder with a stake of about 19.8 per cent.

The remaining DM 30m comes from two other shareholders

DM 20m from the Frankfurt private bank Schroeder, Muehlemeyer, Hengst, and DM 10m from Powell Duffryn of the UK, both of which gained their stakes after selling operations to IBH. Herr Esch now holds only a 16.6 per cent stake, but nonetheless retains a clear majority of the voting rights.

The exceptionally rapid growth of IBH since its foundation in 1978 has at times cast doubts on the group's long-term prospects.

The new cash injection is being interpreted as a sign of shareholder confidence in Herr Esch's ability to consolidate the empire he has so quickly established.

Daf Trucks expects drop to loss

BY CHARLES BATCHELOR IN AMSTERDAM

DAF TRUCKS, the Dutch commercial vehicle manufacturer, expects to incur a loss in the first half of this year after achieving a smaller than expected increase in net profit in 1980.

While prospects for the year as a whole depend strongly on general economic trends, the company will benefit from its recent reorganisation and from improved results from its special products division, which makes aircraft and military vehicle components.

Net profit rose 10 per cent to

DM 2.3m (\$9.7m) in 1980 on sales 3 per cent lower at DM 15.5m (\$610m). Operating profits, after interest payments, were halved to DM 2.8m from DM 5.8m because of the decline in deliveries and pressure on profit margins.

DAF delivered 13,554 trucks last year, 13 per cent fewer than in 1979, but increased its average share of the West European market to 6.2 per cent from 5.9 per cent. Total truck sales in Western Europe fell 11 per cent to 156,728.

The company is now devoting more attention to markets in the Middle East and Africa.

Despite the decision to cut production levels towards the end of 1980, it supplied a record 16,117 vehicles to its distributors.

DAF and Dodge Europe have ended their discussions, aimed at a possible co-operation on production without reaching any agreement.

FMC of the U.S. has made a bid, which is reportedly DM 180m cheaper than the DM 785m (\$319m) tender by the Dutch companies and it has

guaranteed to place large compensation orders in the Netherlands.

Swedish paper takeover attempt seen as hostile

BY WILLIAM DULLFORCE IN STOCKHOLM

SENIOR EXECUTIVES of the Swedish pulp and paper industry. The largest paper manufacturer, Svenska Handelsbanken and Gotobanken started informal talks yesterday on their response to a "hostile" SKr 850m (\$180m) offer for Iggesund, the pulp, board and chemicals manufacturer, launched earlier this week by Stora Kopparberg and Billerud.

MoDo and companies linked to the two banks control close to one-third of Iggesund, with MoDo holding 12.5 per cent, which it bought last year.

The joint bid from Stora Kopparberg and Billerud is regarded as an attempt by the Wallenberg industrial group, which is loosely linked to Stora Enso, to pre-empt moves by the Svenska Handelsbanken group and to carve out for itself a dominant position in the

Swedish pulp and paper industry. The largest paper group in Sweden Svenska Cellulosa (SCA) is considered to be part of the Svenska Handelsbanken sphere of influence.

Hostile takeover bids are unusual in Sweden, and there is added spice to this one by Mr. Erik Sundblad, managing director of Stora Kopparberg, and Mr. Lars Sundblad, managing director of Iggesund, at whom they're trading before speculation on a pending offer pushed them up to SKr 185.

Stora and Billerud are offering two Stora Kopparberg shares and one Billerud share plus SKr 150m in cash for three Iggesund shares. This values the Iggesund shares at about SKr 250, compared with the SKr 170 at which they were trading before speculation on a pending offer pushed them up to SKr 185.

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AUSTRALIAN BANKING

CBA gets a surprise merger offer

BY OUR SYDNEY CORRESPONDENT

THE AUSTRALIAN banking world was jolted yesterday when the Commercial Bank of Australia announced it had received merger proposals from another Australian bank. The identity of the other party was clouded in mystery, however, and the status was further confused by denials by other leading local banks that they were involved.

The first news of a possible deal emerged in a two-paragraph note from the bank to the Melbourne Stock Exchange late yesterday. This said simply that the bank had received proposals which could lead to a merger with another Australian bank, and that shareholders were advised not to sell

pending clarification of the situation.

In the half-year to December, the CBA reported a decline in earnings of 1 per cent to A\$19.77m (US\$22.7m), in spite of a 12 per cent increase in earnings to A\$6.3m. At General Credits, the bank's finance arm,

The CBA is ranked well behind the leading Australian bank, the ANZ Banking Group, in terms of profit, in fifth position. The ANZ achieved a record profit of A\$135.9m in the year ended September 30, and although the CBA makes up its books at the end of the traditional financial year it last reported an A\$38.1m annual profit, a 7 per cent increase

on previous year. The CBA's immediate rival is the Commercial Banking Company of Sydney, which in the 1979-80 year had a 33 per cent jump in after-tax earnings to A\$34.50m.

The CBA has the lowest ratio of shareholders' funds as a percentage of external liabilities and total assets among the five major private sector trading banks. It has stated assets per share of A\$4.49, compared with the last sale price on the Sydney Stock Exchange of A\$3.40 yesterday.

Despite the uncertainty about the potential bidder, the reason, it is thought, why the CBA might be interested in a

merger is tied up with the forthcoming release of the recommendations of the Campbell Committee of Inquiry into the Australian financial system.

The Inquiry's findings, expected to be tabled in the Australian Parliament later this year, have foreshadowed foreign banks being allowed into the country on a limited basis and their entry to the market providing stiff competition for the local bankers.

For this reason, it would be logical for the small Australian banks to seek mergers to enable them better to fend off the competition from the newly admitted overseas banks.

Sales in the three months to February 28 were the highest for a first quarter, at Y771.1bn (\$84.6bn), up 20 per cent, from Y641.73bn.

The improvement was based on strong exports, led by videotape recorder sales, which increased 93 per cent to Y142bn, or 18 per cent of total turnover, with 73 per cent of sales made abroad.

Overseas sales as a whole were up 45 per cent, to account for 45.2 per cent of the total turnover. This compensated for relatively weak domestic sales, which were up 5 per cent.

Exports of colour television sets were slack, because of heavier sales competition in the Middle East. Set against this, however, was a substantial increase in sales of audio equipment and radio cassette tape recorders in overseas markets of more than 30 per cent. Profit margins on VTR sales rose as a result of increased production.

Matsushita expects a further increase in VTR exports in the rest of the financial year. VTR production capacity is to be raised to 200,000 units a month this summer, from the current 150,000 units, in response to demand. Strength in VTR sales is expected to cover unsaleable sales of sumer goods such as air conditioners.

In February, Matsushita forecast that consolidated net profit for the full year would be Y137bn, up 10 per cent on consolidated sales of Y3.300bn, up 12 per cent.

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Matsushita expects a further increase in VTR exports in the rest of the financial year. VTR production capacity is to be raised to 200,000 units a month this summer, from the current 150,000 units, in response to demand. Strength in VTR sales is expected to cover unsaleable sales of summer goods such as air conditioners.

In February, Matsushita forecast that consolidated net profit for the full year would be Y137bn, up 10 per cent on consolidated sales of Y3.300bn, up 12 per cent.

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WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, April 27, 1981. The exchange rates listed are middle rates quoted by the Bank of America. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used for, foreign exchange transactions.

Bank of America NT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT and SA nor the Financial Times assume responsibility for errors.

COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Afghanistan	Afghani (O)	44.50	Greenland	Dan. Krone	6.6567	Papua N.G.	Kina	0.6667
Albania	Lek	4.7146	Guernsey	E. Caribbean \$.	2.7055	Paraguay	Guarani	126.00
Algeria	Dinar	4.2285	Guadeloupe	U.S. \$.	1.00	Peru	Int. Dinar	0.5415
Andorra	Fr. Franc	58.43	Guatemala	Quetzal	1.00	Peru	Sol	7.7055
Angola	1 Sp. Peseta	27.627	Guinea-Bissau	Peso	26.6522	Philippines	Peso	11.1294
Argentina	1.25	31.50	Guyana	Dollar	2.9758	Poland	Zloto (O)	59.07
Australia	Dollar	0.8687	Haiti	Gourde	5.00	Portugal	Escudo	0.1700
Austria	Schilling	15.27	Honduras Rep.	Lempira	2.00	Portugal	Portug. Esc.	0.1700
Barbados	Port. Escudo	89.07	Hong Kong	Dollar	5.3655	Puerto Rico	U.S. \$.	1.00
Bahamas	Dollar	1.00	Iceland	Corona	32.55	Qatar	Riyal	5.6297
Bahrain	Dinar	0.5765	India	Rupee	5.527	Romania	Leu de Iz.	0.5415
Bangladesh	Taka	88.43	Indonesia	Rupiah	6.50	Latvia	Latvian L.	5.47
Barbados	Dollar	13.8498	Ireland	Irish (O)	7.55	Rwanda	Fr. Franc	92.84
Belgium	Belg. Franc	35.88	Israel	Sheqel	0.2898	S. Christopher	E. Caribbean \$.	2.7025
Bolivia	1 Sp. Peseta	37.81	Irish Rep.	Punt	0.2897	S. Lucia	E. Caribbean \$.	2.7142
Bolivia	Dollar	2.00	Italy	Lira	1093.50	S. Vincent	E. Caribbean \$.	2.7025
Bermuda	Dollar	1.00	Ivory Coast	G.F.A. Franc	261.775	S. Samoa (Am.)	U.S. \$.	1.00
Bhutan	Ind. Rupee	8.50	Jamaica	Dollar	1.7834	S. Tel. Lira	U.S. \$.	1.00
Bolivia	Peso	2.51	Japan	Yen	21.25	S. Yemen Arab.	U.S. \$.	1.00
Bolivia	Peso	0.94	Latvia	Dollar	0.2865	S. Yemen Arab.	U.S. \$.	1.00
Brazil	Cruzeiro	81.00	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Brunel	Dollar	3.1175	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Bulgaria	Lev	0.5445	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Burundi	Franc	90.00	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Cameroun Rep.	C.F.A. Franc	261.775	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Canada	Dollar	1.1972	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Cameroon	1 Sp. Peseta	88.43	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Cameroon	Dollar	0.5855	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Chad	C.F.A. Franc	261.775	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Chad	C.F.A. Franc	261.775	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Chad	C.F.A. Franc	261.775	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
China	Renminbi Yuan	1.6754	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Colombia	Peso (O)	51.23	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Comoro	C.F.A. Franc	261.775	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Costa Rica	Colón (O)	8.60	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Costa Rica	Colón	21.04	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Cuba	Peso	0.7513	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Czechoslovakia	Koruna (O)	5.60	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Dem Rep. S.Africa	Dollar	5.60	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Dem. & Princip. Rep.	Dobra	87.7037	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Denmark	Krone	5.6583	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Domin. Rep. of C. & Caribbean S.	1 Sp. Peseta	17.805	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Domin. Rep.	Peso	1.00	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Equador	Sucre	30.12	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Egypt	Pound	1.4495	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
El Salvador	Colon	176.96	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Egypt	Pound	2.0505	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Ethiopia	Birr (O)	2.0505	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Eritrea	Dan. Krone	2.1482	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Fiji	Pound	0.8289	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Finland	Markka	4.195	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
France	Franc	5.2555	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Fr. City in Af.	C.F.A. Franc	261.775	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Fr. Guiana	Franc	5.2355	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Fr. Pac. Is.	C.F.A. Franc	90.5569	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Gabon	C.F.A. Franc	261.775	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Gambia	Dalasi	1.8572	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Germany (W.)	Mark	2.0295	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Greece	Drachma	2.1423	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00
Greece	Drachma	53.60	Lao P.D.R.	Kip	10.00	S. Yemen Arab.	U.S. \$.	1.00

(1) Not available. * U.S. dollars per National Currency unit. (O) Official rate. (C) Commercial rate. (F) Financial rate. (2) Sudan—Official rate for specified exports and imports. (3) Sudan—Official rate for all transactions except specified exports and imports. (4) Egypt—A different rate applies to certain transactions with non-IMF countries.

(5) Vanuatu—100 vatu = 6.1875 French francs since 1/1/81. Aust. dir. being phased out over next two years.

Anglo American Investment Trust Limited

(Incorporated in the Republic of South Africa)

From the review by the Chairman, Mr. H. F. Oppenheimer

In line with the trend in international accounting practice, in the financial year ended March 31 1981, Anafint adopted the equity method of accounting for associated companies in which it has an equity interest of from 20 to 50 per cent, held as long-term investments. The 1980 financial year figures have been restated accordingly for comparative purposes.

During the year under review there has been no change in the book value of the company's unlisted investments and the interest in the equity of De Beers remains at 27 per cent. A marginally higher dividend payment by De Beers has enabled the company's total dividend distribution for the period under review to be increased from 860 cents to 890 cents a share. The company's profit after tax for the year to March 31 1981 rose from R91 000 million to R92 195 million, representing an increase of 1.3 per cent. Included in this profit is the receipt of both the interim and the final De Beers dividends for 1980 totalling 750 cents a share, an increase of 2.5 cents over the dividends of the previous year. After deducting the preference dividend, earnings amounted to R91 895 million or 919 cents a share, compared with 907 cents a share last year. The share of retained profit of the associated company amounted to R134 081 million bringing the equity earnings for the year to R25 976 million, or 2260 cents a share, compared with 2207 cents a share last year.

Taking into account the market value the company's listed investment and the directors' valuation of the unlisted investments, the company's net asset value per share at March 31 1980 was 10 069 cents compared with 10 436 cents at March 31 1980, reflecting the decrease in the price of De Beers shares on The Johannesburg Stock Exchange from 970 cents a share at March 31 1980 to 925 cents a share at March 31 1981.

SUMMARY OF RESULTS

Equity capital Issued ordinary capital and reserves ¹		1981	1980
Investments		R millions	R millions
Associated company: Carrying value ²		330.0	196.0
Market value		898.6	942.3
Other investments: Book value		8.0	11.7
Valuation		105.7	101.5
Earnings Profit attributable to ordinary shareholders: Excluding share of retained profit of associated company		91.9	90.7
	R millions cents per share	91.9	90.7
Including share of retained profit of associated company		226.0	220.7
	R millions cents per share	226.0	220.7
Dividends Ordinary dividend:		89	86
Dividend cover ²		890	860
	R millions cents per share	1.03	1.05
Shares Number of shares in issue		10	10
	millions cents	10 069	10 436
Net asset value per share		14 000	12 200
Share prices		9 900	8 600
	year end	10 600	11 200

¹ The investment in the associated company, De Beers Consolidated Mines Limited, is accounted for by the equity method for the years ended March 31 1980 and 1981.

² Excludes share of retained profit of associated company.

The 45th annual general meeting of Anglo American Investment Trust Limited will be held on June 10, 1981. Copies of the Chairman's review together with the annual report and accounts, and the De Beers chairman's statement are obtainable from the London office of the company at 40 Holborn Viaduct, EC1P

FINANCIAL TIMES SURVEY

Friday May 1 1981

Maryland

Once bedevilled by a history of labour troubles, political corruption and economic decline, Maryland was in danger of becoming a museum for relics of its colonial past and a base for Washington's commuters. Today, through prudent leadership and aggressive business initiatives, the state has achieved a revival in its fortunes and, in a time of national recession, is enjoying a buoyant and diverse economy.

A success story against the odds

By David Buchan

MARYLAND, this historic state named after Henrietta Maria, sad spouse of the unfortunate King Charles I, is staging a vigorous comeback. With an above-average investment and below-average unemployment, it is gaining (or regaining) a reputation under Governor Harry Hughes as one of the better-managed states in the Union. Central to this happy trend is the remarkable upturn in the fortunes of its largest city, Baltimore, and the restoration of prosperity among its politicians in Annapolis, the state's picture-postcard capital.

For all its relative antiquity, Maryland looks like the leftover after the other states were carved out. The image its geography most resembles is a

roughly hewn key, inserted from the Atlantic with a deep incision for the Chesapeake Bay and tapering west into Appalachia. The key can serve exporter and importer to unlock a large portion of the country, for Maryland is plumb in the middle of the eastern seaboard and reaches quite far towards the industrial mid-west.

Many states claim to be America in microcosm and Maryland can lay claim to the cliché with as much justice as any. It spans from the rich alluvial farmland of the "eastern shore" of the Chesapeake, with its big landholdings and Deep South roots, and politics, to the hills of Western Maryland that shelter coal (and periodically Presidents at Camp David).

Recreations

This gives Maryland a diversity enabling it to weather hard economic times. Unemployment in the state is around 6 per cent, more than a percentage point below the national average. It also gives Marylanders a tremendous range of recreation, from skiing in the west to surfing in the east, as well as perhaps the world's tastiest and cheapest crustaceans out of the Chesapeake.

The heart of Maryland's renaissance is taking place in its centre, in, around and between two cities: Baltimore and Washington D.C. This is

where the overwhelming proportion of new investment is being sunk. The Hughes administration is rightly proud that whereas companies announced investment in new or existing Maryland plant of only \$265m in 1978 (the year Mr. Hughes won the election), this rose to \$1.1bn in 1979 and \$1.2bn last year. That 1979-80 investment increase is expected to create more than 30,000 jobs in five to seven years it takes to carry the projects out.

Of course, some of this is due to plain old market forces, and has nothing to do with promotion by the state. Maryland does not give any exemptions to its taxes (which are about average among states (5 per cent sales tax, 7.5 per cent corporation tax and 2.5 per cent "income" tax), reasoning that one company's tax holiday would wind up as another's added burden. Nor, except in the case of the farm and service sectors, is investing in Maryland likely to bring escape from trade unions.

Nevertheless, other states might do well to imitate Maryland's aggressive example in scouting for business. The state's officials claim that recent success will bring a return of \$8 in state and local taxes paid for every dollar spent on promotion.

The reversal in Baltimore's fortunes has turned carping by

other Marylanders at its decline into pride at its renaissance. Under the balkanised U.S. banking system, every U.S. state has its own financial centre, and Baltimore is Maryland's, but Baltimore (pronounced "Balawmee") started life, and has always been a brassy blue collar city, attracting polyglot communities—Irish, Italian, Greek, Polish, German—as ports have done. The improvement in mainstream Baltimore and its downtown has been dramatic, with much credit due to its mayor, Mr. William Donald Schaefer.

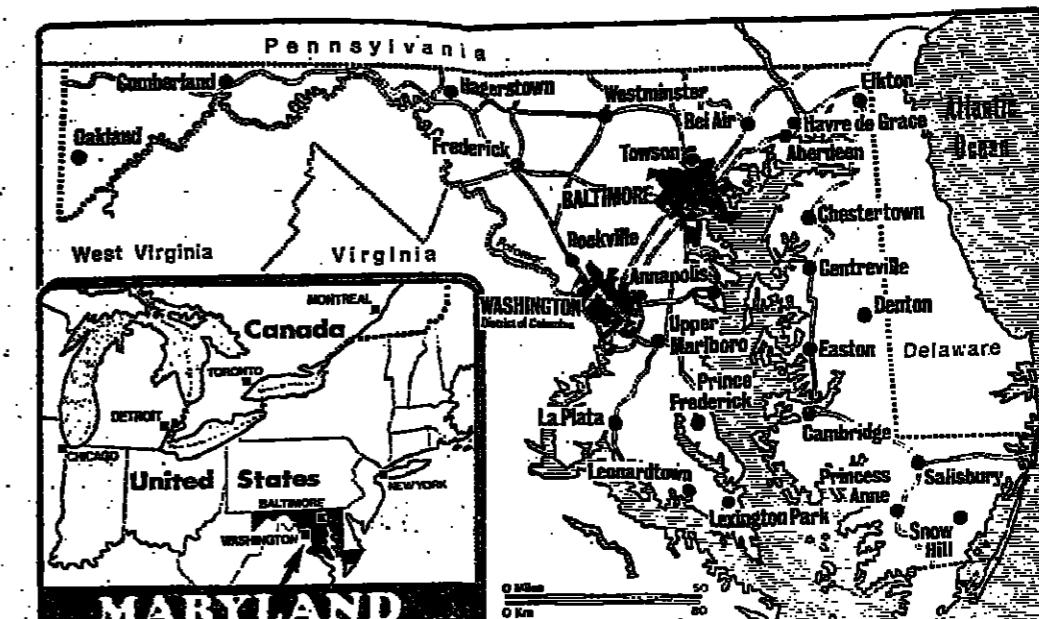
Imaginative

The drain in manufacturing jobs has been stemmed. General Motors is modernising its Baltimore plant to the tune of \$450m (one third of all new investment announced for the state last year) to produce small cars. An imaginative housing policy is helping renovate the once-decrepit inner city, and the inner harbour is being spruced up into a big tourist attraction. The result is that, Lazarus-like, the city centre is coming alive again, as was obvious last autumn when the spotlight of national media attention focused on the city for the first of the presidential campaign television debates (between Messrs. Reagan and Anderson).

The brightest spot in Baltimore's industrial future is its potential as a coal port. It is already only second to Hampton Roads, on the Virginia coast, in handling coal exports, and has plans to expand loading facilities and dredge the upper Chesapeake to take bigger ships. At present, it cannot meet demand. Anyone crossing the bay sees a veritable armada of empty freighters waiting to get into the coal bunkers. In these circumstances, a brief coal strike might even come as some relief.

A totally different area of Maryland's development is Washington, or rather its suburbs on the Maryland side. Maryland is in the happy position of having its cake and eating it too, with respect to the Washington suburbs. It does not fork out for District of Columbia services but reaps the benefit of taxation, a generally stable and relatively well-paid work force of federal civil servants.

Proximity to the Federal Government brings other benefits, on which Governor Hughes and his staff are trying to capitalise. In their promotion efforts, which include opening an office in Tokyo as well as one in Brussels and trips to the Far East, Europe and California, they are making a special play for high-technology electronics and medical equipment—high



paying, high-value industries. The Federal Government is a prime customer of both these growth sectors—in the case of electronics, Washington, chiefly the Defence Department, is the largest buyer and major source of research funds. Virtually the same goes for the health industry in Maryland. In Maryland, it gets more federal money than any other state, and has eminent institutions such as the John Hopkins hospital in Baltimore.

Maryland gives these industries immediate access to the Government and to officials and congressmen who need to be lobbied, the state's salesmen are saying. Last year they went to Silicon Valley in California to persuade companies there that the quality of life could be the same in Maryland and that Maryland had plenty of scientific and engineering talent ready and waiting. A handful of these companies are said to be actively considering whether to branch out to Maryland.

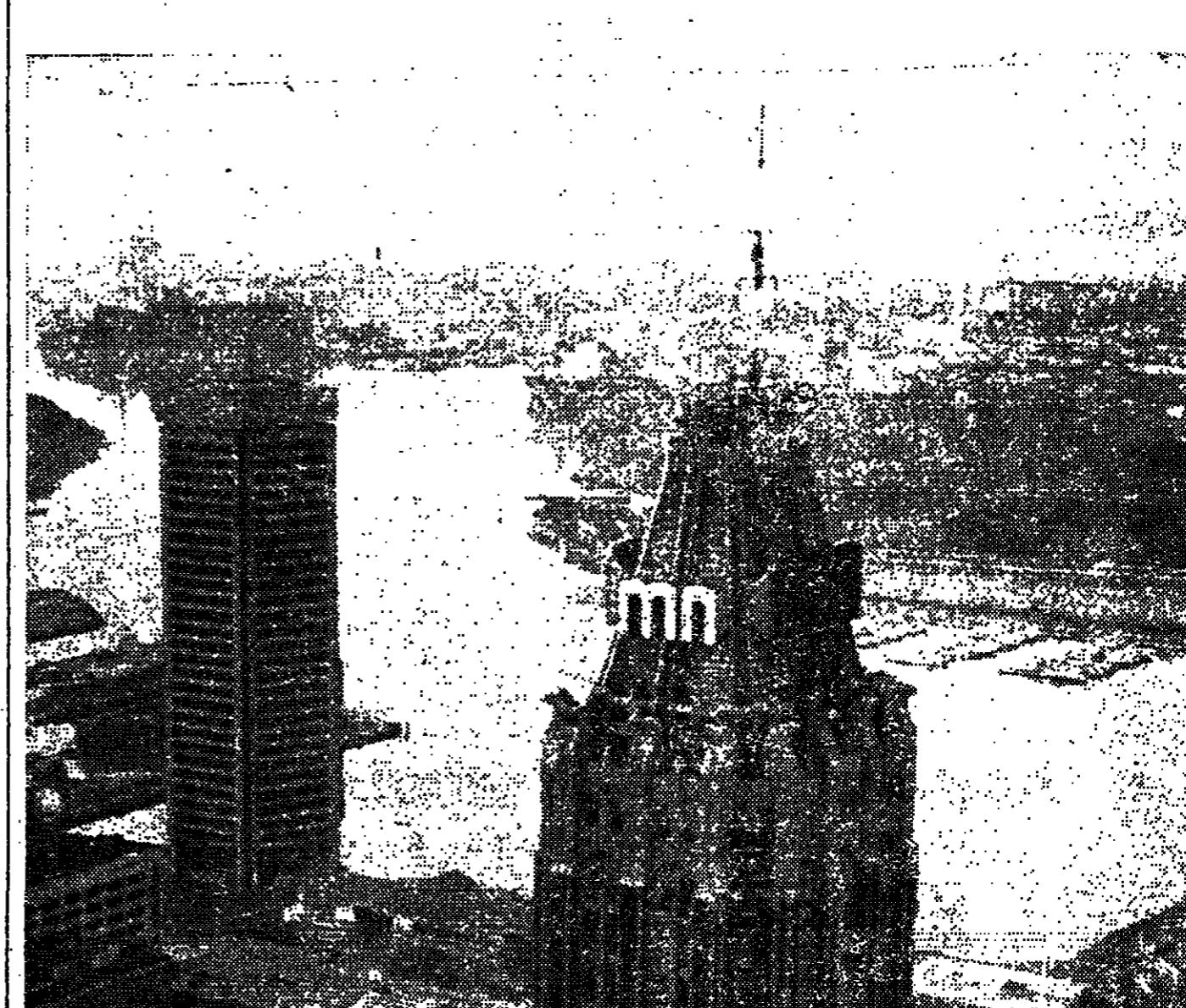
Pollution control
Interest in these sectors also stems from the fact they create rather less pollution than some of Maryland's more traditional industries (it still has one of the country's biggest steel mills, the Bethlehem Steel plant in Baltimore). Partly out of awareness of what pollution can do to neighbouring states

chemicals in New Jersey and Delaware, the Three Mile Island nuclear plant on the Susquehanna river which flows out of Pennsylvania and into the Chesapeake), Governor Hughes has made pollution control a particular concern. He has taken steps to allow disposal of low-level nuclear waste in Maryland, as well as directing his staff to work out more flexible approaches to environmental law with the aim of permitting more industry with less air pollution.

Maryland is thus becoming buoyant enough to ride out the vagaries of the national economy. Whether it is as well placed to changes in federal policy by the Reagan Administration is another matter.

Maryland has reckoned that the Reagan budget cuts—still, of course, to pass Congress—would cost it some \$170m in 1980-81. That compares with a state surplus of some \$110m in 1979-80. Many states like Maryland have a constitutional obligation to balance their budgets and cannot, unlike the red, pass the hard allocation decisions on to states, making state governors and legislators all the more prey to lobbying from single or special interest groups. For Mr. Hughes this might compound his political indecisive. No one disputes he is a better manager than his predecessors, Spiro Agnew and Marvin Mandel, both convicted of felonies, but if he wants to win re-election and the keep the Governor's racht, he will have to brush up his image as a leader.

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MARYLAND. II

Baltimore: flourishing city emerges from ashes of decay

THE CITIES of the North East have been pronounced all but dead—dirty, unlivable in, plagued by crime and strikes, sunk in hopeless decay, a destination point for the poor and the minority groups. In the 1950s Baltimore, the nation's ninth largest city, seemed bound for the obituary pages when a remarkable coalition of business leaders and public officials launched a reconstruction drive to save the city.

Today, if Baltimore has not precisely risen from the ashes, it has emerged from dinginess and decline with both a striking physical face-lift and a spiritual renaissance. "Baltimore has much to celebrate," it is Comeback City, a place of life, pride and zip," says the life, pride and zip," says the Chicago Sun-Times. Few U.S. publications have not lauded Baltimore's revival. Its newly created skyline with steel and glass towers and its beautified, restored neighbourhoods.

In an era when nostalgia for bygone times predominated in the fashions, films and even in the nation's political direction, Baltimore, "a small big city," is now an "in" place, much as San Francisco and New York

City were before it. Yet, urban renewal aside, Baltimore is no man's town. It is a working man's city, 54 per cent black, where the zone is set by the European ethnic groups who settled in its close-knit neighbourhoods and worked on the waterfront or in its factories. Old-time values of fiscal prudence and hard work prevail here.

Baltimore's revival rests very much on a proud past which endowed it with housing worth preserving, a good public works system and a thriving port 200 miles inland and closer to the Midwest than any other on the Eastern seaboard. The city was named for the first Lord Baltimore, George Calvert, who was created the colony of Maryland by Charles I but who died before setting foot there. It has had many famous inhabitants, including the poet Ogden Nash, the baseball star Babe Ruth, and Wallis Simpson, later the Duchess of Windsor. Thomas Wolfe died in Baltimore. Edgar Allan Poe is buried there.

Much as Maryland, a border state in the Civil War, is a blend of North and South, so is its creativity, it was from here that the Baltimore Clipper ships dominated commerce and where Americans constructed their first common carrier railroad, the Baltimore and Ohio. It was in Baltimore that the first oil board was invented and it claims to have manufactured the first umbrella.

The story of the saving of

largest city. Its inhabitants speak a unique blend of accents ("Bawlamerese") calling water, "wooder," phone "phane," and oil "awl."

Stagnation

During the Civil War Baltimore attempted a policy of neutrality, but Northern troops invaded, seizing its railroad and crippling the city, which was important as a centre for shipping, wholesaling and warehousing. Lack of investment capital after the war, which led to a period of economic stagnation and produced a town without any single large manufacturer, created a city of diverse, small-scale industry as it continues to be today.

To reverse these counter-productive measures, the late Mr. Charles H. Buck, chairman of the Greater Baltimore Committee, met with Mayor Thomas D'Alessandro, Jr., and offered him a deal. The Commission had raised \$225,000 to hire a staff to develop a master plan for the city. However, the Mayor, for his part, would have to make his staff available to the planners and ensure its cooperation. The development of the master plan was the beginning of an extraordinary business-government partnership.

As the city is blessed with natural and renewable resources so it has been fortunate in its political leadership. Under a

succession of six excellent mayors, its revival has centred on two goals: renewing the central downtown business district and reviving the failing neighbourhoods.

The sixth and current Mayor, William Donald Schaefer, who is serving his third four-year term, is popularly reported to be "married to the city." A plain-spoken, dedicated and driving man, he lives with his mother in his old neighbourhood and presides over a complex web of programmes for creative housing, industrialisation, commercial revitalisation and employment re-training.

Mrs. Sandy Hullman, who heads the city's promotion efforts, said of the Mayor: "He is a father figure. People here want to help him. They don't want to give him a hard time."

The Mayor's frugal budget resulted in a \$52m surplus in 1975, boosted the city's credit rating from A to A-1 and saved the city hundreds of thousands in interest charges on the bond issues which finance much of the reconstruction.

Throughout Baltimore's physical rebirth began in 1959 with

Charles Center, a 33-acre site in the heart of the central business section where skyscrapers are sprinkled among renovated handsome old buildings, which brought \$95m worth of private investment into the area.

Charles Center changed the image of the city from hopeless and run-down to one of success, said Mrs. Barbara Bonnell, director of information for Charles Center-Inner Harbor Management.

From the Center, now 85 per cent completed, the city's renaissance gathered momentum and launched into a 240 acre site project to rebuild the moribund inner harbour. The area now includes a \$45m convention centre with an adjoining hotel, I. M. Pei's 30-storey pentagonal World Trade Center, the Maryland Science Center, an \$18m aquarium now under construction and Harbor Place—twin glass waterfront pavilions with 130 shops and restaurants.

A profusion of festivals, concerts, parades, outdoor sculptures and building murals attract visitors and residents downtown revitalising its spirit as well as its business. While downtown development has mushroomed, the revitalisation of neighbourhood commerce and housing has been nursed along by the Department of Housing and Community Development.

Inspection

Working through neighbourhood organisations, the Department has fostered an endless array of programmes, beginning with a strict inspection programme which brought many dilapidated buildings into the city's hands. The Department then introduced the Vacant House Programme, through which city-owned houses were rehabilitated and then rented to low-income families.

Under a popular "homestanding" scheme the city sold houses for \$1 and obliged the owners to rehabilitate them. Buyers were given low-interest loans and legal title to the property only after living there for at least 18 months. Other property owners, wishing to renovate their own homes are lent money by the city at 7 per cent interest for 20 years.

Despite its tremendous progress, Baltimore is not without its headaches. The cost of services is rising, and Baltimore has many to serve. It has 30 per cent of the state's elderly and 65 per cent of its welfare cases. Unemployment is about 12 per cent, worse among blacks, and bound to increase as public service job programmes are cut by the Reagan administration.

The city has been a major beneficiary of federal aid, a prop soon to be truncated.

However, the city fathers claim they are not discouraged. Six industrial parks, several with job training programmes, have been built or are under construction and are expected to provide 9,000 new jobs. The city has also designed more housing programmes to continue during in higher income residents whose taxes will help pay for the needs of the poor. Baltimore has recaptured enough pride and self-confidence to believe it can withstand even the loss of much of the federal aid which contributed so greatly to its rebirth.

Nancy Dunne

Careful Governor retains clean image

FOR A politician, Harry Hughes is a shy introvert. His own staff say "his best work is from behind a desk, journalists complain he is "poor copy," and his political detractors claim the Democratic Governor is inept at leadership.

Certainly, midway through his third year in the Annapolis State House, Mr. Hughes remains an enigma to many Marylanders. In fact, there is more substance to the Hughes record than his style would suggest, particularly in the economic development and fiscal management of Maryland. Nor, at the moment, does he have serious political rivals appearing on the horizon for next year's gubernatorial race.

However, Mr. Hughes was this month rebuffed by the State's legislature on two key issues: bills to increase the state petrol tax and to streamline the state's horse-racing industry. Mr. Hughes took the defeats in good part, noting compensating successes on other issues. Unfortunately, this has reinforced the impression that he is weaker than the traditional mould of Maryland governor, and he will certainly have to trumpet his achievements if he wants to be elected for a second term in 1982.

Mr. Hughes was elected as a "Mr. Clean" candidate to make

a break with the national reputation Maryland had acquired for political corruption. This reputation went back more than just a few years: in the early 1960s a Speaker of the State House of Delegates went to jail, as have some County Executives. But the culmination came in the scandals surrounding Mr. Hughes' two immediate predecessors: Mr. Spiro Agnew, former County Executive, Governor and Vice-President, and Mr. Marvin Mandel, a former two-term Governor and still in jail.

Commonplace

Mr. Agnew argued that the money he took from business men during his political life was a commonplace practice among Maryland politicians, and it seems this was so. A lot of public expenditure has been poured into construction in a state which has not always had the tightest of civic ethics.

Mr. Hughes was well placed in 1978 to capitalise on public revulsion against these practices. With a solid career in state legislation behind him, he has made corruption an early issue two years before by resigning as the state's Transportation Secretary on the grounds that Mr. Mandel was tampering with the award of highway contracts.

Certainly, Maryland's two U.S. Senators would be very difficult to challenge. Both have built up strong personal positions and, though in different parties, are in the

progressive mainstream of Maryland politics. In particular, the Republican Senator, Charles Mathias, must be considered virtually impregnable. Not only has he served Maryland punctiliously well for 13 years in the Senate, building up much respect for himself from colleagues there, but he has a national importance as one of the last East Coast liberal Republicans.

Senator Mathias, who is of Greek descent, comes out of the liberal political world of ethnic Baltimore. In 1970-76 he had the congressional seat now held by Barbara Mikulski of Baltimore. Incidentally, it is worthy of note that, in 1980, half of Maryland's U.S. house seats were filled by women making it, by that standard, the most politically liberated state in the Union.

Senator Mikulski, who is of

Maryland would probably be a conservative state overall—both Western Maryland and the eastern shore are conservative—were it not for the resurgence of Baltimore and growth in the more liberal, and urbanised, centre of the state. Maryland did lose its main conservative standard bearer, Representative Robert Bauman, a founder of the National Moral Majority movement, who last year lost his eastern shore seat after he was convicted of a homosexual misdemeanour.

D. B.

Making the most of a diverse economy as business picks up

TO MARYLAND voters who had recently seen their popular Governor, Marvin Mandel, convicted on corruption charges, economic development seemed a somewhat tepid issue in the political climate of the state's 1978 gubernatorial campaign. But the need to attract new industry to the state and to encourage expansion of old business was a main topic of campaign oratory.

The state had lost more than 40,000 manufacturing jobs in the 1960s and early 1970s as the nation's industrial base shifted from the north and east to the south and west. Although the job shortfall had been filled for a time by the Government and the service industry, Maryland—like the rest of the U.S.—had been heavily hit by inflation and a need to trim governmental growth. A focus on development was the only solution to high unemployment and economic decline.

Governor Harry Hughes took

office with a promise to go anywhere at anytime to attract business to the state, a pledge he has been honouring with trips to California, Japan and China and with full schedule of appearances and meetings with both foreign and local investors.

To help in the development of a state marketing strategy, he hired a professional, Mr. James O. Roberson, an able and energetic Texan, to head the Department of Economic and Community Development.

The Hughes Roberson team has worked so well that capital commitments for new and expanding businesses rose from \$283m in 1978 to \$1.1bn in 1979 and \$1.2bn in 1980. The growth will ultimately provide employment for an estimated 34,000 people including bringing in 13,500 manufacturing jobs.

The state's business climate

has been improving as well. A study released in February by a Chicago-based accounting firm ranked the 48 mainland states on such factors as taxation, productivity and pollution abatement expenditures. In the most recent listing, Maryland was ranked twenty-ninth, up six places from its position in 1979. The state also recorded major

progress when comparing the growth of spending to the growth of income. In that area it bounded from forty-seventh to seventh.

Maryland's economy is an extraordinarily diverse one. Industrial and research parks dot the state, and their numbers are growing. Maryland manufactures everything from trucks, textiles and steel. However, with the current economic slowdown, its manufacturing sector has been in trouble. Bethlehem Steel, the state's largest private employer, located in Baltimore, is operating considerably below capacity, as is the Baltimore General Motors plant.

Somewhat in compensation, the state is doing a booming business in providing homes for communications, research and development and high technology firms. It is home to such major companies as Communications Satellite Corp., Digital Communications, Bendix, Westinghouse Electric and Fairchild Industries. Dozens of government research and development scientific facilities, like the Agriculture Research Centre, the National Institute of Health and NASA's Goddard Space Flight Center, are located throughout the state. More scientists and engineers, about 58,000, live in the region than in any other state in the country. More than 172,000 Maryland workers are professional, technical and support employees, representing 10 per cent of the non-agricultural workforce.

The auto industry, General

Motors, which is closing several of its plants, has agreed to expand and modernise its Baltimore plant, and will bring in \$450m for the expansion, was a package of suggestions and pledges worked out by city officials in addition to GM's fondness for Baltimore's skilled work force.

Westinghouse Electric has also announced an expansion of its facility at the Baltimore Wash-

ington airport, where it will spend \$100m.

The economic development programme developed by Mr. Roberson, blends, he says, "vigorous promotion, creative financing and a wide variety of logistical and technical help to state business, local government and private citizens."

The Department's representatives travel widely on prospecting trips to lure Western European and Japanese business expansion. Thus far, 135 foreign investor facilities have settled in the state.

The Department's Office of Business Liaison is charged with the duty of keeping Maryland's business happy.

The Office's liaison people last year made 750 calls on Maryland businessmen, searching out areas of concern, suggesting solutions, cutting through bureaucracy and regulations, interpreting policies and programmes and counselling on labour-management relations.

The visits were responsible for retaining an estimated 1,400 jobs in the state.

Basically, we're out asking for trouble, says Mr. Gordon Byrd, director of the Office of Business Liaison. "If they have a problem which is keeping them from growing, we want to know about it. If they have an access road which needs widening or a street which needs a stoplight, maybe we can help them get it."

The Office also runs manpower training programmes specially tailored for individual businesses. Many of these are conducted after hours in plants which are expanding into new activities.

The Office last September had 18 training programmes training workers for

1,730 jobs. It now has requests on hand to train 6,000 more workers.

Through a series of legislative reforms and executive directives, Maryland has streamlined its dealings with business. The process of obtaining construction permits has been simplified. New air pollution standards soon to be introduced will decrease costs of controlling industrial emissions as well as decreasing overall pollution.

Attractive

The Governor and the State Legislature have produced some major tax and financing changes to make the state more attractive to business. The state tax on manufacturing equipment has been removed, and the state is foregoing a tax on corporate income from foreign facilities. Local jurisdictions are now permitted to borrow funds for redevelopment based, not on current assets, but on projected tax assessment increases which would result from proposed developments.

The general assembly also authorised the issue of \$8m in state general obligation bonds for loans and grants to revitalise local commercial and industrial centres.

The state has several financing techniques which provide loans for plant and equipment. The Maryland Industrial Development Financing Authority, which ensures loans, last year set a record, approving 55 loans totalling \$87.2m. The state also issues revenue bonds by any local jurisdiction to finance the cost of acquisition of all types of buildings, equipment and facilities.

Maryland has many types of financing to attract business and industry and it has long had the resources: a major port, a good location, an excellent transportation system, moderate climate and a skilled and well-educated workforce. Maryland has not had the leadership and impetus to package the state's assets and to promote them; this it no longer lacks.

N. D.

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MARYLAND III

Success places heavy demand on Port

ALTHOUGH ITS economy is diverse, a major factor in Maryland's growth is the Port of Baltimore, located near the midway point on the Eastern seaboard on the Patapsco River or the Chesapeake Bay. Some 150,000 Marylanders work directly for the Port or in related jobs. One out of every 10 jobs in the state is dependent on the Port's continued prosperity.

Spurred by foreign need for coal and grain, business has been booming in this vast complex of deep-water marine facilities and the Port's two major problems now seem well on their way to resolution.

The Port's most immediate difficulty has grown out of success: an inability to handle the burgeoning demand for steam coal from Europe and Japan where conversion to coal burners has recently been accelerated. Baltimore has emerged as the nation's second leading coal exporter, behind Hampton Roads, Virginia, and the startling increase in demand, from 8.1m tons in 1979 to 12.7m tons last year, caught officials unprepared.

The complex, with facilities which had been adequate just 18 months ago, became a bottleneck in the nation's export system. While some vessels had waited weeks in the Chesapeake Bay before they could be loaded, the effects of the delay spread to other ports. A barge jam on the Mississippi river developed last winter from the shortage of ships available for loading in New Orleans.

At present, the Port has only two small coal-loading docks and one large modern coal pier—the Chesapeake System's facility at Curtis Bay—but the latter is being expanded to handle double its present load. Three

other large new facilities are planned for completion over the next three years.

The first, to be built by Island Creek Coal Co, a subsidiary of Occidental Petroleum, will cost some \$60m for construction of a coal pier and a 500,000 ton storage unit. When it is finished next year, the facility will have a loading capacity of 12m tons a year.

Redevelopment

Consolidation Coal Co, one of the nation's largest coal companies, has announced plans to redevelop an existing iron ore pier from which it will export 10m tons by 1983. Another 10m tons a year, with an increase to 30m tons after further development, will be exported from a new pier and storage facility to be built by Soros Associates of New York.

While increasing coal exports do not result directly in creating many new jobs, the steam coal boom is still expected to boost state prosperity. The Greater Baltimore Committee has said that the Port could well be handling 30m tons annually by 1985 and, as the market expands further, exports could rise to 81m tons.

The Port's other major problem was its need of approval for dredging operations designed to deepen the channel from 42 ft to 50 ft. No one knows the cost of ships leaving the Port half or two-thirds loaded because it is not deeper, but some firms have estimated that as many as 50 per cent of all ships docking at Curtis Bay were forced to leave loaded under capacity.

Dredging operations have been deferred for years first by environmental challenges, then

by a citizens' suit opposing plans to dispose of dredge spoil by building a 1,100-acre recreational island in the Chesapeake. The court has now given the go-ahead to the scheme and dredging operations are scheduled to start this year.

Thus far the Baltimore Channel is the only approved Corps of Engineers 50 ft dredging project in the country, though other Ports have applied, so for some time at least Baltimore will enjoy an edge over its competitors.

The Port has many other advantages: The climate is temperate, the location is 200 miles closer to the Midwest than any other Atlantic Coast port. It is the only U.S. port which has two approaches by sea: one from the South by the way of Cape Charles and Cape Henry, a distance of 150 miles, and one from the North via the toll-free Chesapeake and Delaware Canal. The harbour is large—some 45 miles with 99 covered and uncovered piers allowing nearly 200 vessels to be loaded at a time.

Transportation

The area has a superior transportation system. Rail transport, which essentially began in Baltimore in the country's early days, is provided by three major trunkline rail companies—the Chessie system, Consolidated Rail Corporation and Western Maryland Railway. The surrounding highway system is excellent, with 1,000 miles of new roads added in the past 15 years. More than 50 per cent of the U.S. industrial market and almost 30 per cent of its population lies within the Port's overnight motor freight delivery distance.



Container ships at South Locust Point marine terminal; foreign demand has boosted the Port of Baltimore to its current position as the nation's second leading coal exporter

Further freight transportation services exist at the handsome, newly rebuilt and expanded Baltimore Washington International Airport, which now offers 18 regularly scheduled passenger and cargo airlines. The airport, just 10 miles south of downtown Baltimore and 30 miles northeast of Washington, D.C., cur-

rently handles more than half of the air freight for the Baltimore/Washington market. Since the advent of containerized cargo, Baltimore has become the second largest container handling port on the Atlantic and Gulf Coasts. Container cargo reached a record high last year of 4.6m tons, an increase of 5 per cent on 1979. The Port's major container facility, the Dundalk Marine Terminal, has 6 of 12 berths designed exclusively for the growing traffic and another oversized container berth is now under construction.

When the Port began operations in the early 1700s, it was only one of several small tobacco ports on the Chesapeake Bay. But Baltimore's position inland and its numerous fast-moving streams brought it to a supremacy which lasted until the Civil War. In the 1830s, a speedy two-masted sailing schooner, the Baltimore Clipper, was the fastest sailing ship afloat.

N. D.

A SUCCESS STORY

Recently representatives from Prince George's County, Maryland, visited Europe.

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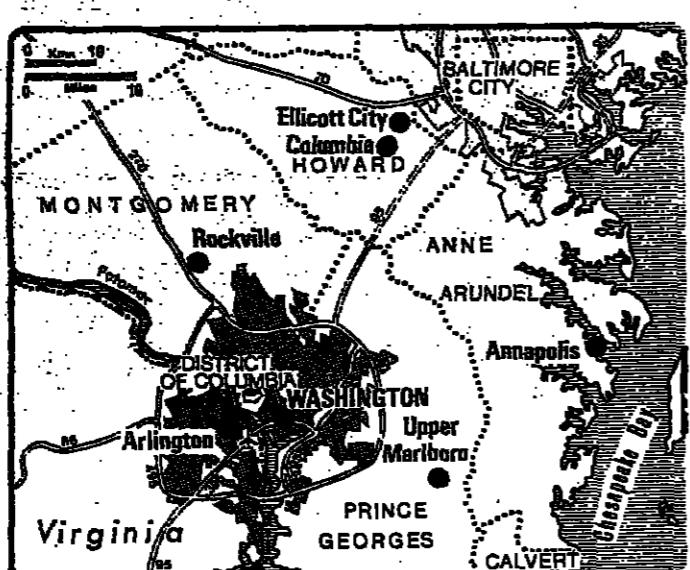
Booming suburbs take on a new commercial life of their own

WITH THE mass exodus of city dwellers to the suburbs after World War II, the Maryland counties near Washington D.C. began an era of unsurpassed growth. "A house in the suburbs, with grass and a garden, was the American Dream and to be 'near the country's capital' meant both access and status.

However, many regions once thought of simply as "bedroom communities" have become much more. Teeming centres of economic and commercial activity, they are now cities and towns where their residents work as well as sleep. Once-distant counties more than an hour's drive from Washington like Anne Arundel, Calvert and Frederick, are fast becoming the new homes for the capital's commuters.

Montgomery, Prince George's and Howard counties are enjoying a boom in business. It is partly because they are close to the capital—an easy car, bus or subway ride away; partly because of the dispersal of federal agencies and industries which wanted to be near the old ones.

Montgomery County, to the north of the city, is the wealthiest suburb with the best endowed public schools. To the east of the district is Prince George's County, known as "the poor sister" of the Washington suburbs. It was an undeserved reputation, earned because of the large number of lower-income city residents who settled in low-cost apartment developments there during the 1960s and 1970s. However, Prince George's County, while



it includes pockets of poverty, is by no means economically depressed. With an average disposable income of \$24,951, it is well over the State's average of \$21,802.

Growth

The greatest population growth of the 1980s is projected for the "exurban" Maryland counties, beyond Montgomery and Prince George's. Howard County, home of the enormously successful new town of Columbia, a 50-minute drive from the capital, is expected to record a 21.6 per cent population growth between 1979 and 1984. The county's residents, many of whom also commute to Baltimore, enjoy an average disposable income of \$24,250.

With the population increases to be absorbed over the next decade and the cost of services rising fast, each of these counties—Montgomery, Prince George's and Howard—is positioning itself for a share of the new business. Governor Harry Hughes is attracting to the state. A brief sketch of the three Washington suburbs follows.

"right kind of growth." They want no industrial polluters, no additional traffic congestion, no marring of the landscape by architectural monstrosities.

The county has successfully sought corporate headquarters, computer firms and research and development business. Many are located along the Inter-state 270 corridor leading north from the capital beltway. In fact, Montgomery is one of the nation's R and D centres, both private and governmental. Among its residents are the National Institutes of Health, the Energy Research and Development Administration, the National Bureau of Standards and the Naval Surface Weapons Centre. More than 40 per cent of the county's major private employers are in the advanced electronics, technology, telecommunications, medical sciences and high technology fields.

Montgomery has one of the most highly educated labour forces in the country. More than 40 per cent of the adult population has college degrees and another 20 per cent has attended college. One of the working population 55 per cent are professionals and managers: almost 23 per cent are employed in data processing and research-related fields.

The county is 483 square miles of diversity—with rolling farmlands as well as suburban developments clustered around prosperous shopping centres. Officials are seeking to keep the present mix of suburban and rural by encouraging key areas of business development like that along its inter-state 270 corridor.

N. D.

Labour peace attracts firms

SPREAD ACROSS the farm-lands, foothills and mountains of the western corner of Maryland is Allegany County, the state's most unionised area. In Maryland, where the percentage of workers carrying union cards has consistently declined, Allegany County still adheres strongly to tradition; about 56 per cent of its residents are union members.

In times past labour troubles flared quickly in Allegany County. Business began to leave for more welcoming pastures, and the once flourishing area, with its prosperous coal mines and a variety of manufacturing concerns, fell on hard times.

Tough reputation

The after effects of the 1973 oil embargo had a devastating effect on the local tyre and glass plants, heavily dependent on the ailing auto industry. By 1975, unemployment had risen to 20 per cent. Its reputation as a tough union area good for three strikes a year, did not help matters, so business and union leaders, laying enmity aside, agreed to join in an effort to reverse the County's poor image.

The two foes formed the

Cumberland Area Labour-Management Committee (CALM) composed of seven members from each side. Although it does not participate in contract talks, it advises in disputes and establishes training programmes. It has lobbied at the state and federal level on environmental issues, worked with the construction industry to contain costs, and involved itself in health care programmes working to keep expenses down.

Since CALM's formation six years ago, labour peace has been broken by only three short work stoppages. Three manufacturing firms have settled in the area, two are considering moving there and the unemployment figures is down to 8 per cent.

Recipe

An avid union adversary who gives seminars on his "recipe for union avoidance," Mr. Cook advises employers to "treat people fairly, give them good wages and benefits, plus establish two-way communication which will increase morale, productivity and profitability."

Mr. Cook claims to have high respect for the union leaders he deals with in Maryland. "They are, in the main, very responsible and competent."

There is little or no underworld influence."

Although just one-fifth of the state's workers are union members, the Maryland AFL-CIO has 2m members and they represent a powerful, cohesive force in state and local elections. "Politically, labour is as strong as it's ever been," says Mr. Thomas M. Bradley, president of the state AFL-CIO. "We don't have too many problems in this state, but we do need more safety regulations."

The state AFL-CIO has worked hard for passage of a Bill to organise state workers. The legislation failed this year in the General Assembly after Governor Harry Hughes switched his support against it but the organisation did get several unemployment compensation measures passed.

Mr. Bradley says the union's next major effort will be in organising "women's work," such as bank tellers and office employees, who generally receive low wages. The AFL-CIO's first attempt to organise in a Maryland bank was defeated last December. The architect of the bank's victory was one Mr. A. Samuel Cook.

N. D.

PERKS

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MARYLAND IV

Present active and past historic make a tourist's playground

IT IS not difficult to be impressed by the rich diversity of activities to be found in the mid-Atlantic state of Maryland. Whatever the season there is an enormous amount to do and discover in what Marylanders call "The land of pleasant living."

It is possible to pursue a variety of pleasures in this hospitable land of contrasts: whether it be skiing in the mountains of Western Maryland, sailing or fishing in the waters of the Chesapeake Bay, camping in one of the many state parks and forests, taking a leisurely drive through the countryside, eating the famous Maryland crabs and oysters, or sunning oneself on the miles of wide, sandy beaches of the seashore.

The many sights, sounds and smells of Maryland are easily accessible by motor car from Washington, D.C. Going north and west there is a variety of Revolutionary and Civil War towns and battlefields, rolling mountains, verdant countryside, old covered bridges, and even a privately-owned zoo — the Catoctin Mountain Zoo, set in a 25-acre wooded area.

Historic Maryland may be found in Frederick, a town which dates from pre-Revolutionary days. It was the scene of the first act of organised rebellion against the British in 1775, when the citizenry burned the dredged Stamp Act in effigy at Court House Square. The Square is itself an attractive example of late-18th and early-19th century architecture.

Frederick also happens to be the home of Francis Scott Key, author of "The Star-Spangled Banner," the national anthem, written as Fort McHenry was being bombed by the British in 1812. His home contains all his personal memorabilia, and is now a museum in the town.

The city of Frederick also figured prominently during the Civil War. The famous battlefield of Antietam, site of the bloodiest one-day battle of the Civil War in 1862, is located nearby. The present tour of the battlefield now winds around more peaceful farms and pastures.

Going further west towards Cumberland the traveller can expect to come upon more Annapolis, make one's way area.

rugged terrain. Scenic parking places dotted along the highway allow the motorist the opportunity to stop and take in the grand mountain vistas of this portion of the state.

First capitol

Begin at State Circle with the historic Maryland State House, the oldest state house in continuous use in the United States. It is also the site of the first peacetime capitol of the U.S. from November 1783 to August 1784. The State House is where George Washington resigned his commission before the continental congress in 1783, and where the Treaty of Paris of 1783, to end the revolutionary war.

The best way to see Annapolis is by walking. From the State House it is easy to make one's way around the many specialty shops and antique stores interspersed between the colonial houses of the town.

The Hammond-Harwood house is just such a place: a splendid Georgian residence, it is an excellent example of 18th-century architecture. Further along Maryland Avenue is the U.S. Naval Academy. Surrounded by water on three sides, the Naval Academy is one of the highlights of Annapolis. The well-manicured grounds contain a chapel with a crypt of the Revolutionary war naval hero, John Paul Jones. The Naval museum is full of American naval memorabilia — ship models and portraits of famous naval heroes. Bancroft Hall is also an impressive site. Visitors to the Midshipman's dormitory, the largest student dormitory in the world, will be greeted by a huge statue of the Indian chief Tecumseh, known as the Midshipman's "god of academic success."

Annapolis has a delightful harbour, where cruises on the Chesapeake Bay leave regularly, either every 40 minutes or for whole day trips. It is a hive of activity around the City Docks. It is also where the weary and hungry visitor can rest his bones and revive at one of any number of fine seafood establishments of this picturesque and historic city in the market

along the eastern shore, and end up at the beach. At least a full day is required to get the flavour and feel of this delightful city.

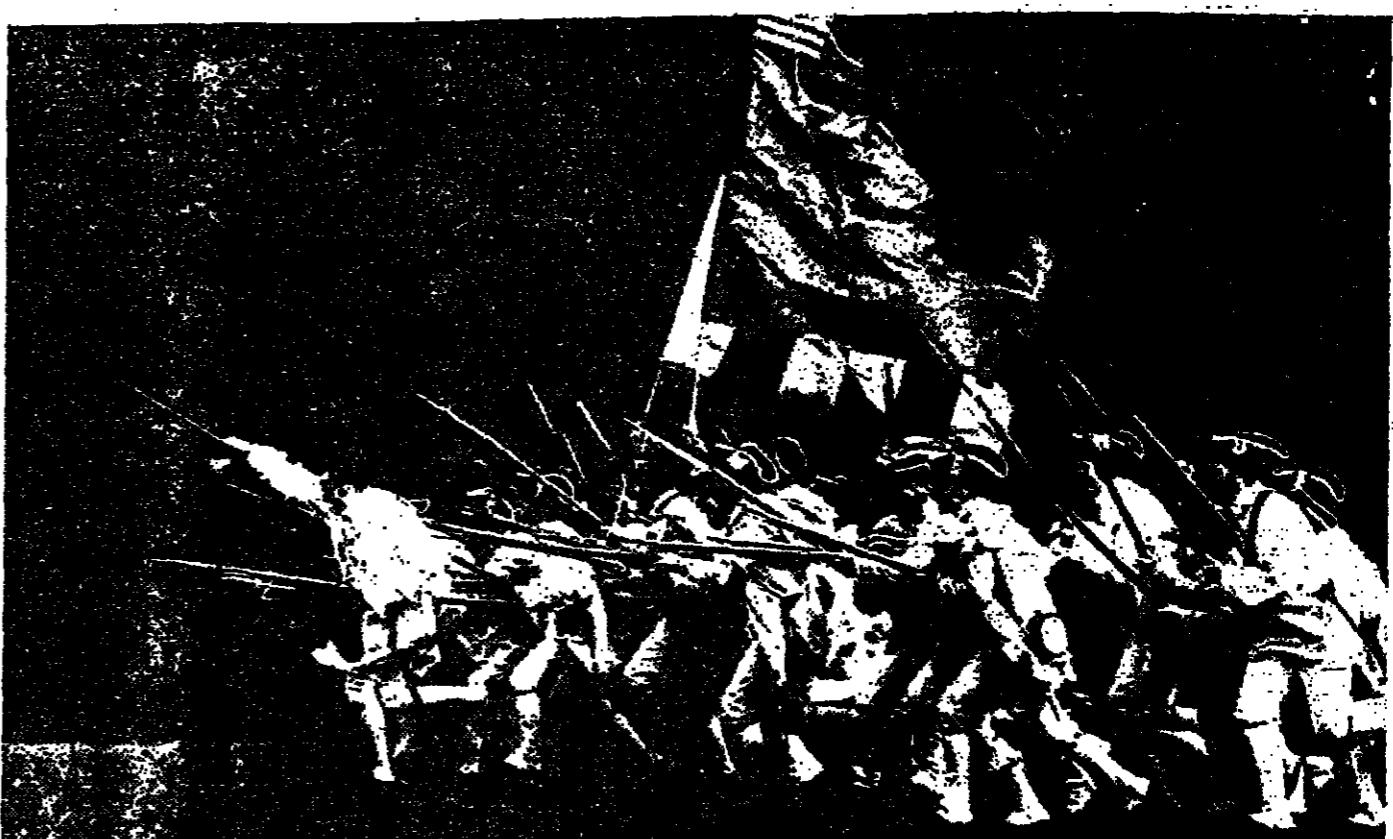
Across the bay, on the eastern shore, the visitor enters a different land. This part of Maryland has a character unique to its geographical location, a tradition which traces back its origins, not only to the European settlers, but also to the indigenous Indians. The eastern shore has some of the finest natural surroundings anywhere. There are two national wildlife refuges where all types of waterfowl and other wild species may be observed. Green farmland, colonial towns and fishing villages are all part of the simple beauty of the area.

In Easton, known as the "Colonial Capital of the Eastern Shore," one can dine at the Tidewater Inn, roam the small, narrow streets and browse in antique shops, many of which reflect the maritime heritage of the area. Ten miles down the road is the lovely port town of St. Michaels, where oystermen, crabbers and clammers bring in the day's catch. It is also the site of the Chesapeake Bay Maritime Museum, with its collection of the bay's sailing craft, an aquarium of Chesapeake Bay life, the old Hooper Strait lighthouse and a special display of carved water fowl. The Crab Claw, one of the area's best seafood establishments, is very convenient.

Other spots along the eastern shore are Oxford, on the Tred Avon river, which is the departure point for the Tred Avon (Oxford-Bellevue) ferry, the oldest free-running ferry in the U.S. There is also Cambridge, another little town that traces its roots to the British.

The final leg of this journey through Maryland finishes on the shore. Ocean City is a popular summer resort with a three-mile walk of restaurants, amusement centres and other activities in the summer months. It is Maryland's only seaside resort and there are hundreds of hotels and motels, fine eating places, and entertainment spots that make it a lively and interesting summer holiday town.

However, away from the commercially developed "Gold Coast," Ocean City, is a



A mock battle staged for tourists' entertainment by the 1st Maryland Regiment. Maryland was the scene of a number of battles during the American Revolution and the home of the Treaty of Paris in 1783, which marked the end of the war

Heavy going for horse-racing

HORSERACING in Maryland is of acute interest to the state of Maryland, which only allows betting on the courses and takes a percentage of the money placed with the pari-mutuel system (similar to the totalisator in the UK). So far, the volume of betting has been maintained, meaning that the fewer people on the courses are betting larger sums but the state is concerned that its present \$18m in revenue from the tracks is troubled.

For the enthusiast, or tourist, there is wide variety. One of the most famous races is the Maryland Hunt Cup, a steeplechase over timber fences which is regarded as America's Grand National. For horses like Jay Trump, winning the Cup has been a stepping stone to triumph at Aintree. Then there is the quintessentially American feature of racing horses in harness — Maryland has three tracks for trotters.

The heart of Maryland's racing industry is its four thoroughbred flat-racing courses — which most people feel is one or two too many. Attendance at the courses overall has fallen off in recent years. This is a matter of acute interest to the state of Maryland, which only allows betting on the courses and takes a percentage of the money placed with the pari-mutuel system (similar to the totalisator in the UK). So far, the volume of betting has been maintained, meaning that the fewer people on the courses are betting larger sums but the state is concerned that its present \$18m in revenue from the tracks is troubled.

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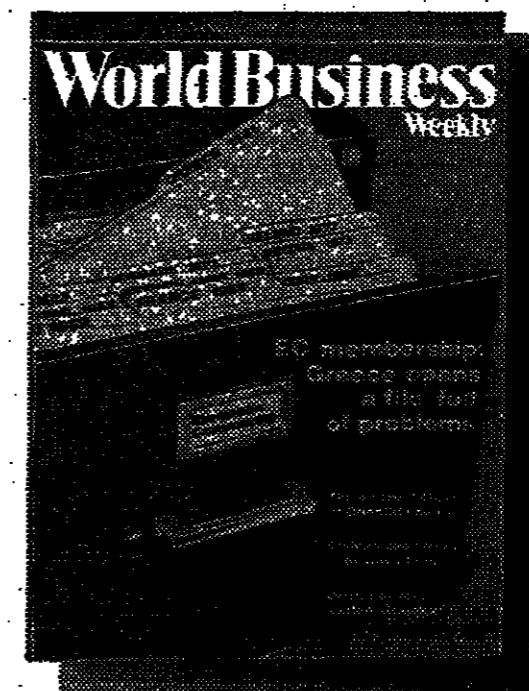
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LONDON STOCK EXCHANGE

ICI trading surprise lifts equities to record highs and 30-share index closes 17.4 up at peak 597.3

Account Dealing Dates

Opinion
*First Declara- Last Account
Dealsings Dealing Days
Apr. 10 Apr. 29 Apr. 30 May 11
May 1 May 14 May 15 May 26
May 18 May 25 May 29 June 6
*Now time * dealings may take place from 3 am two business days earlier.

ICI's first-quarter out-turn put London equities strongly back on course to new peaks yesterday, the last session of the long and record-breaking trading Account. Investors who had shown a keenness to commit funds ahead of ICI's mid-day announcement, but the real fillip to sentiment was news of the market leader's 52m profit in the first three months. This easily surpassed predictions and quickly gave equities a further boost.

Institutional sources were particularly impressed and attempted to buy sizeable lots of stock. These were just not available in many instances and the resultant upside in values frightened off many potential small investors. After the 3.30 pm official review, however, when business is permitted without penalty for the trading Account starting today, leading shares took off again.

The result was that the FT Industrial Ordinary share index, marginally lower at 10 am, closed within three points of the 600 level with a jump of 17.4 at a best-ever 597.3. ICI, up 16 at 326p, were one of many leading industrials to achieve double-figure rises. Measuring the overall firmness, the FT-Actuaries three main indices attained record highs. The All-share closing 1.9 per cent up at 332.10.

With equities stealing the limelight, British Funds continued to trade quietly but edged slightly higher helped by financial year-end considerations. Immediate concern about rising U.S. interest rates faded and some longer-dated issues managed improvements of 1% and bid speculation prompting demand for Traded options

picked up again and 1,965 deals were arranged. Almost half the business was transacted in two stocks, ICI recording 535 trades on the first-quarter statement and bid speculation prompting 384 contracts in RTZ.

Considerable interest was again shown in British Aerospace, which firms 10 more to 237p. Commercial Union stood out on a strong Insurance section, up 13 to 177p, after 179p, on good buying, helped by takeover speculation.

The first-quarter figures are due on May 12. Elsewhere in Composites, 392p, and Eagle Star, 261p, advanced 14 and 13 respectively, after receiving Monopolies Commission clearance yesterday. Wimpey improved 12 to 129p, response to the excellent preliminary results, while the announcement of a proposed £2.6m rights issue and increased annual profits left John Mowle 4 up at 171p. Crouch Group, however, shed 14 to 156p on the £1.9m rights issue in Convertible Loan stock. Robert M. Douglas attracted late support and rose 11 to 128p, while Aberdeen Construction, preliminary results due next Thursday, firmed 5 more to 231p. Blockley added a couple of pence to 112p following the annual results.

Standing 6 higher awaiting the first-quarter figures, ICI were marked up to 322p on the announcement of profits well above market estimates and briefly touched 330p before closing up 10 on balance at 326p. Fisons gained 15 to 120p in sympathy.

Stores passed an active session and closed at the day's best. The leaders were featured by British Home which advanced 15 to 184p, the annual results are expected on May 11. Mothercare, 360p, following the chairman's encouraging AGM statement, preliminary figures due next Tuesday, firmed 6 to 249p, while Lloyds and Scottish put on 4 to 185p after revised bid terms from Lloyds Bank, unaltered at 335p.

A dormant sector for much of the week, Breweries found support and closed with useful rises. Whitbread, 171p, and Bass, 250p, added 4pce, while Scottish and Newcastle firmed 24 to 68p. Border jumped 7 to 89p on the increased dividend, while Vaux, interim results due next Friday, rose 3 to 178p. Distillers attracted strong investment buying and closed 8 to the good at 223p.

News items and trading state-

ments continued to provide the stimulus for another firm and active day's trading in the Building sector. Continuing to respond to the annual results, Blue Circle gained 18 for a two-day jump of 44 to 496p and Tarmac firmed 8 for a three-day spurt of 46 to 410p. Tunnel B put on 21 to 421p on hopes of an increased bid from J. W. Ward whose original offer received Monopolies Commission clearance yesterday.

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Selected Food Retailers were in for support, Tesco rising 41 to 65p and Associated Dairies improving 4 to 212p. Demand ahead of next Wednesday's preliminary results lifted J. Sainsbury 10 to 415p, while Kwik Save, interim figures today, firmed 7 to 231p. Associated Biscuit moved up late to close 8 to the good at 90p, while British Sugar rose 5 to 318p. Elsewhere, renewed speculative buying lifted Associated Fisheries 5 to 63p.

A fresh show of strength by the miscellaneous Industrial

leaders was much to ICI's first-quarter profit recovery. Closing gains on the last day of the month ranged from 26p with Unilever that much higher at 544p following comment on the annual report and accounts. Having been particularly vulnerable of late to profit-taking, Bowater revived with a fresh speculative rise of 12 to 272p on the annual report. Reed International added 15 to 280p in sympathy. Glaxo, 363p, and Pilkington, 320p, advanced 10 pence, while Beecham put on 8 to 194p and Boots firmed 7 to 257p as did Turner 12 to 113p.

Fosse's Milspac gained 12 to 34p on further consideration of the results, while Chubb, still on bid hopes, added 6 at 97p. Johnson Matthey firmed 11 to 277p and Bestobell 10 to 440p. Courtaulds attracted support in the late business and closed 5 better at 75p. Other Textiles traded quietly and without distinction, although David Dixon were wanted at 136p, up 6p.

Turner 7 to 257p as did

Prichard Services rose 44 to 164p, after 170p, in response to the increased dividend and 46 per cent annual profits upsurge but Davies and Newsome fell 19 to 143p on the disappointing profits. Dealings in Anglo Argentine Tramways were suspended at 30p pending publication of the offer document.

Anglo Argentine Printing concerns, Waco, dropped 5 to 18p on the halved dividend and gloomy outlook. Usher-Walkers, however, attracted support and closed 3 better at 50p.

Properties trended firmer in subdued trading. Land Securities edged up 6 to 424p and MEPC a penny to 234p. Elsewhere, Samuel improved a couple of pence to 124p in front of today's interim results. Control Securities became an active market and firmed 3 to 61p, while Law Land, 52p, and Second City Properties, 75p, both put on 4. Against the trend, Clarke Nickels shied 5 to 159p on small selling.

Oils traded on a fairly quiet note but, reflecting the general trend, took a decided turn for the better in the after-hours dealing. BP and Shell both finished 6 higher on the common price of 380p. Outside the leaders, Tricentrical advanced 11 to 353p and Ultramar 10 to 430p while in the more speculative issues NCC stood up with a rise of 13 to 135p. Careless put on 9 to 138p and Caudexa firmed 5 to 165p.

P. and O. Deferred were actively traded ahead of next week's preliminary results and pushed ahead to close 11 up at 183p. Courtaulds attracted support in the late business and closed 5 better at 75p. Other Textiles traded quietly and without distinction, although David Dixon were wanted at 136p, up 6p.

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Small buying on Wednesday's results lifted Bats 27 for a two-day gain of 44 to 362p. Imps were also in demand and rallied 14 to 73p.

Rio Tinto-Zinc started a further spectacular advance in early trading as renewed speculative and investment buying—mainly from London and the Continent—lifted the shares to a high of 560p; subsequent dealings saw the emergence of heavy profit-taking and prices quickly retreated to close the day at 550p, a net gain of 20 and a two-day rise of 75. The convertible loan stock rose 11 to 215p.

The buying of RTZ spilled over into other London-registered Financials. Charter Consolidated, which holds 4.3 per cent of RTZ, touched a 1981 high of 268p before easing to close 9 up on balance at 265p, while Gold Fields put on 3 to 475p and Tanks 7 to 36p.

RTZ's Australian associates made progress amid the bid speculation surrounding the parent company. CRA rose 12 to 256p and Bourgiville 3 to 326p.

Elsewhere in the section, Remond put on 20 to 475p, Mount Lyell 10 to 100p and Associated Minerals Consolidated a like amount to 115p following the revised terms for the merger of the three companies with

Transvaal Consolidated Land 1 firmer at a 1981 high of 189p. Little interest was shown in E551.

South African Golds which drafted for the fourth successive day, The Gold Mines Index, rose 0.8 to 345.7. East Diamond, 20p, was a notable exception to the general trend as attempted U.S. buying in thin market saw the shares surge 24 to 133p, while South African Financials showed Transvaal Consolidated Land 1 firmer at a 1981 high of

198p.

Gold Fields which

FINANCIAL TIMES STOCK INDICES

	Apr. 30	Apr. 29	Apr. 28	Apr. 27	Apr. 26	Apr. 25	Apr. 24	Apr. 23	Apr. 22	Apr. 21	Apr. 20	Apr. 19	Apr. 18	Apr. 17	Apr. 16	Apr. 15	Apr. 14	Apr. 13	Apr. 12	Apr. 11	Apr. 10	Apr. 9	Apr. 8	Apr. 7	Apr. 6	Apr. 5	Apr. 4	Apr. 3	Apr. 2	Apr. 1	Mar. 31				
Government Secs.	68.90	68.82	68.81	68.18	69.45	69.45	67.27																												
Industrial Ord.	587.3	579.6	574.5	586.0	587.3	584.3	445.2																												
Gold Mines	345.7	346.5	355.4	355.8	353.5	353.5	286.4																												
Ord. Div. Yield	4.51	5.84	5.75	5.62	5.60	5.62	5.72																												
Earnings, Yld. 20/20	10.85	11.15	11.39	11.06	11.06	11.06	11.20																												
Y/F Ratio (net) (1*)	11.50	11.18	11.05	11.27	11.30	11.35	6.23																												
Total bargains	20,844	20,814	21,732	20,385	20,290	20,290	18,088																												
Equity turnover £m.	—	154.72	155.88	171.82	260.20	184.40	102.27																												
Equity bargains	—	11,985	22,823	24,435	25,064	25,064	18,088																												
10 am 579.0	11 am 582.8	Nov 585.1	1 pm 581.3																																
	2 pm 591.2	3 pm 592.3																																	
	Latest Index 01/24/8026.																																		
	*NI 10.63.																																		
	1/7/81. Gold Mines 12/3/80. St. Activity 1974.																																		

HIGHS AND LOWS S.E. ACTIVITY

	1981	Since Company's	Apr. 29 Apr. 28
Govt. Secs.	70.61	68.05	127.4 49.18
Fixed Int.	70.95	71.20	71.34

